Surgical Pause Symposium Day 2 – Table of Contents

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Strategies for Prehabilitation:

Addressing Vulnerabilities of an Aging Population

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Director of Whole Health Research, VA Pittsburgh Healthcare System







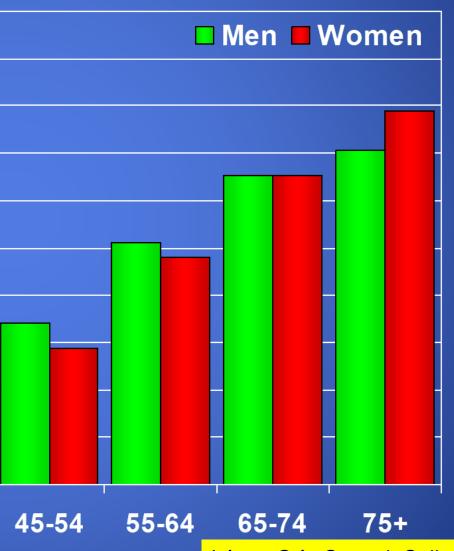
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 - VA RR&D 1I21RX004409 and HSR&D1 I01 HX003518;
 - -PCORI IHS-2021C3-24147

个 CVD with Aging



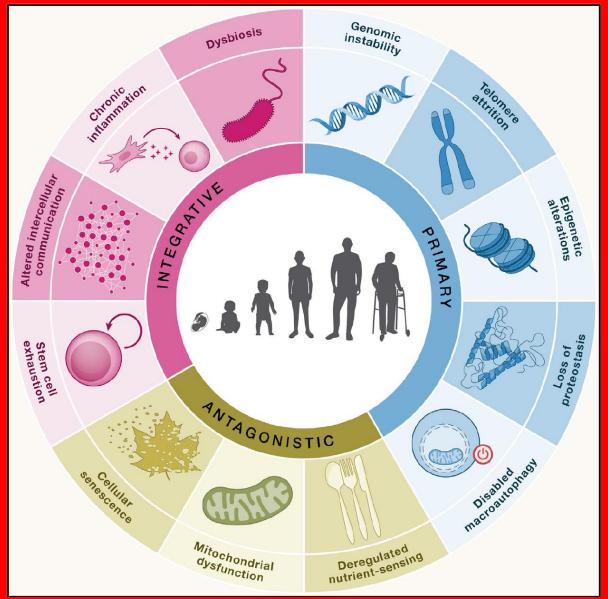
1 CVD with Age: Driven by Biological Changes

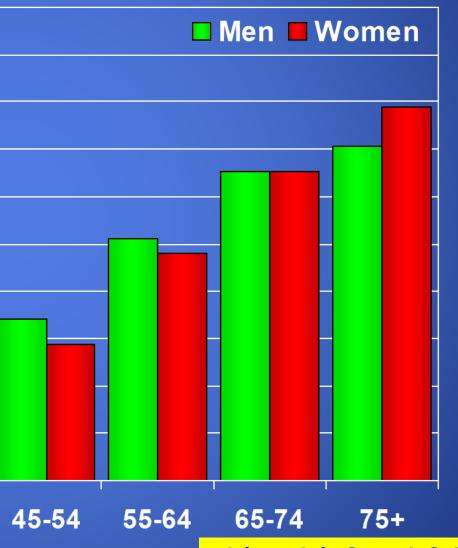




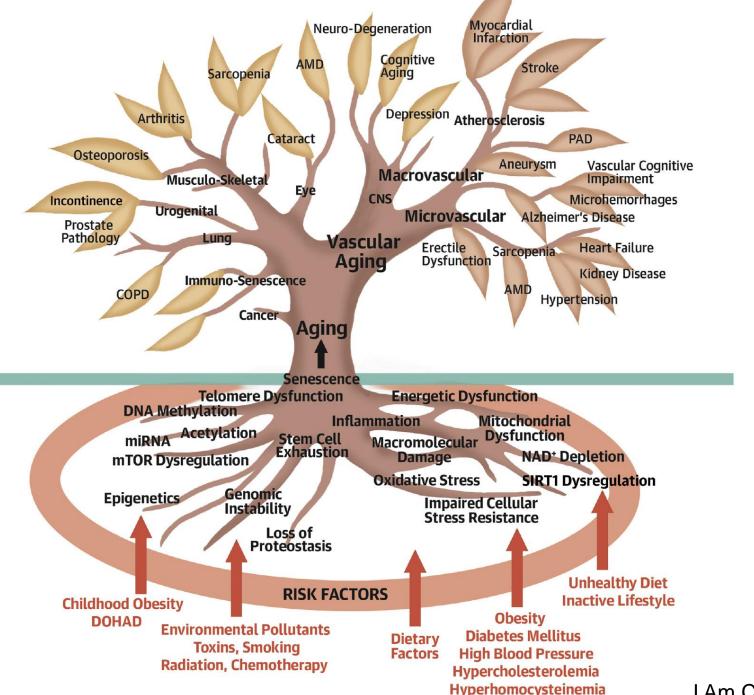
López-Otín C, et al. Cell. 2013;153:1194-217

个 CVD with Age: Driven by Biological Changes



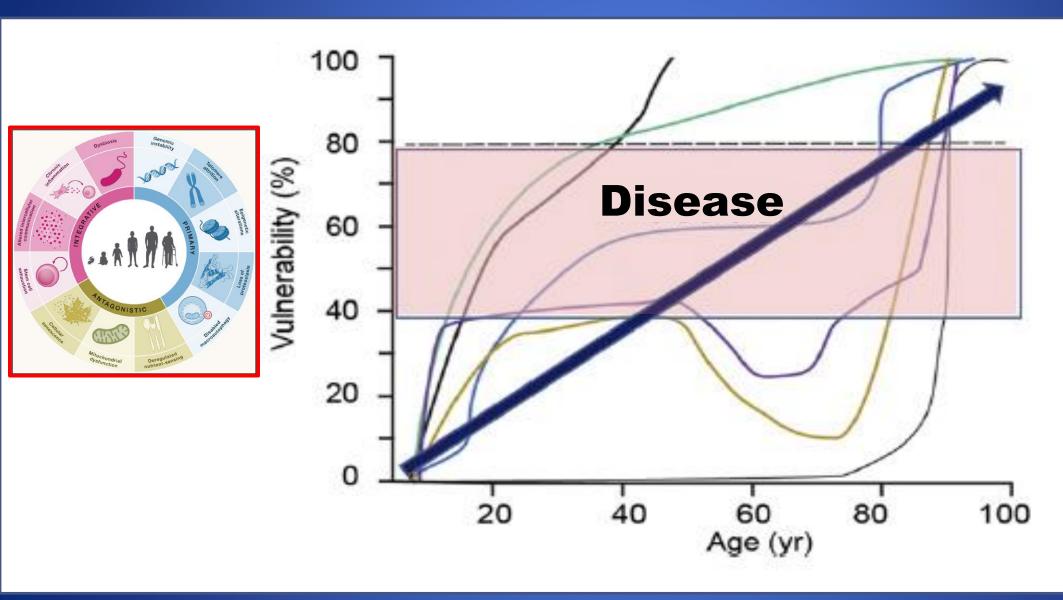


López-Otín C, et al. Cell. 2023;186:1-36

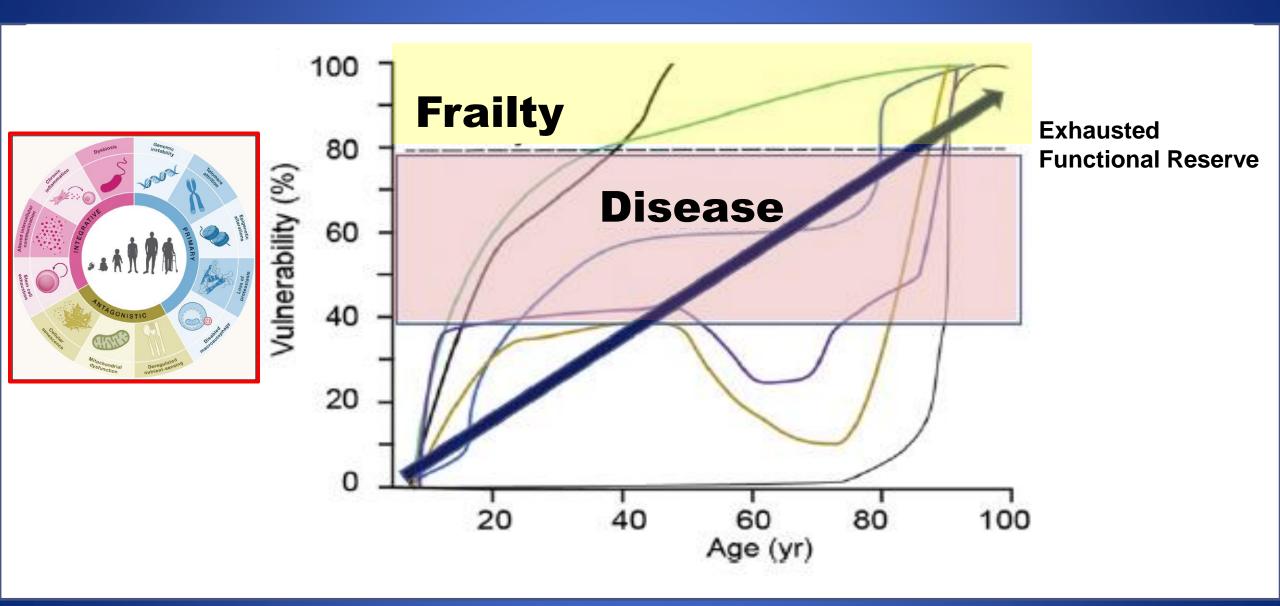


Ungvari Z, et al. J Am Coll Cardiol. 2020;75:931-41

Age: CVD in a Context of Multimorbidity



Multimorbidity and Frailty Are Biologically Linked



Frailty: Cumulative declines across multiple physiologic systems

Physical Fraility Phenotype

Unintentional weight loss: >5% body weight unintentionally in last year, or BMI < 18.5kg/m²

Exhaustion: felt unusually tired or unusually weak 'all of the time' or 'most of the time' or reported energy level was ≤3

Low Activity: < 128 kcal (men) or <90 kcal (women) of energy expenditure based on 6 self-reported questions

Slowness: Average walking speed over 4-meter course: Men ≤ 0.65 m/s for height ≤ 173 cm or ≤ 0.76 m/s for height > 173 cm.

Women: ≤ 0.65 m/s for height ≤ 159 cm or ≤ 0.76 m/s for height > 159cm

Weakness: Maximal grip strength:

Men: ≤29kg for BMI ≤24; ≤30kg for BMI 24.1-28; ≤32kg

for BMI >28.

Women: ≤17kg for BMI ≤23; ≤17.3kg for BMI 23.1-26;

 \leq 18kg for BMI 26.1-29; \leq 21 kg for BMI > 29.

Scoring: Frail = 3+ criteria met; prefrail = 1-2 criteria met; non-frail if 0 criteria met.

Deficit Accumulation Index

30-40 deficits - defined as symptoms, signs, disabilities and diseases.

Each deficit is scored as binary (0 or 1) or can be graded (e.g., 0, 0.5, 1)

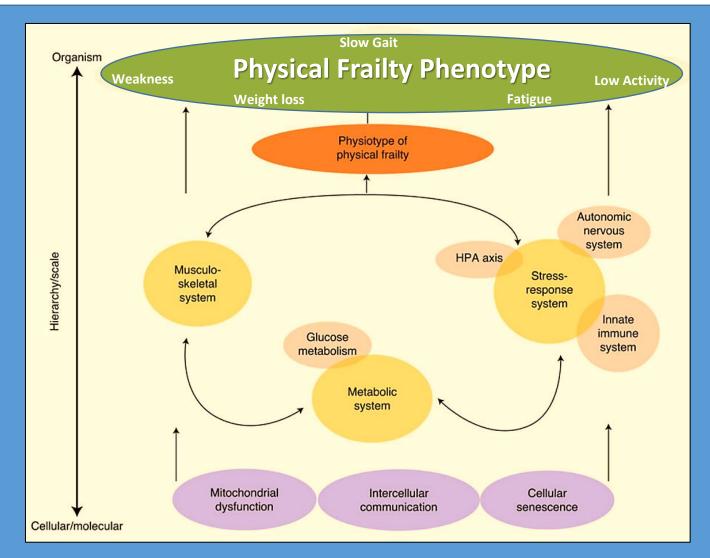
Examples of deficits include: disability; cognitive or physical impairments, co-morbidities, self-rated health, depression/mood.

Scoring: the ratio of deficits present over the total number of deficits included (e.g., if 10 out of 40 deficits total, the index score = 0.25).

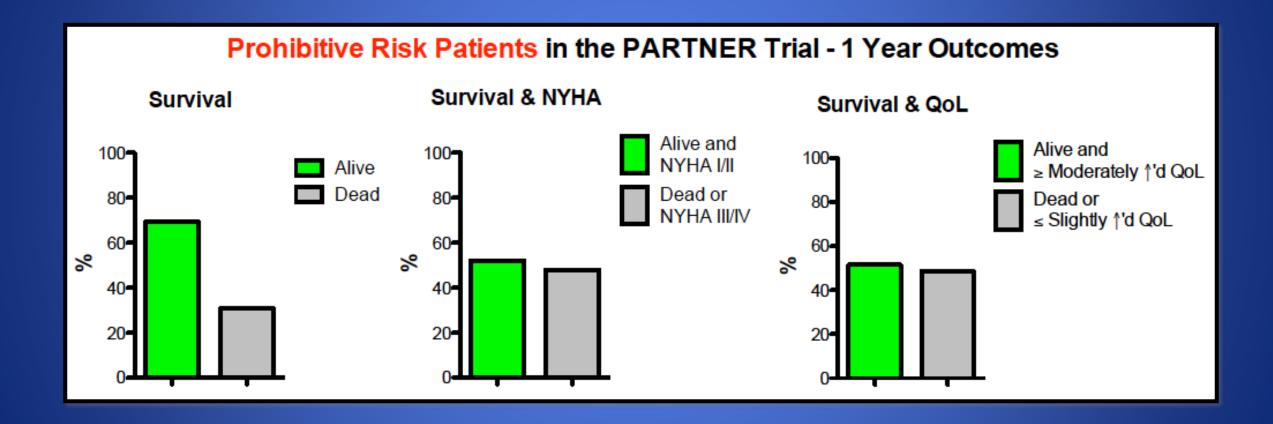
Scoring: A person with frailty index score of ≥ 0.2 is deemed frail.



Biologic Underpinnings to of Frailty



TAVR: Which patients will benefit?







Periprocedural Enhancements are Insufficient

- Surgical Techniques
- Anesthesia Techniques
- Fluids
- Medications
- Nutrition
- Mobilization
- PT
- Post-Acute Care
- Sleep



Persistent Risk

- Hospital-associated disability
- Worsening frailty
- Delirium
- Falls
- Loss of independence





European Heart Journal: Acute Cardiovascular Care European Society https://doi.org/10.1093/ehjacc/zuab126

EDITORIAL

Acute Coronary Syndromes

Applying frailty to guide myocardial infarction management: an important step towards precision medicine and personalized care for older adults

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What are Frailty-Associated Risks

- Multimorbidity
 - CVD, Pulmonary, Osteoarthritis, Movement abnormalities, DM,
 - Geriatric Syndromes (Sensory Impairments, Incontinence, Polypharmacy, Falls)
- Sarcopenia
 - Dynapenia, Atrophy (inflammation, denervation, fatty infiltration)
- Cognitive Risks
 - Memory, Executive Function, Delirium
- Functional Decline
 - Fatigue, Dyspnea, Deconditioning, Disability

Potential Therapeutic Enhancements

- Process of Care
 - Prehabilitation
 - Rehabilitation
 - Transitions of care
- Therapeutic Targets
 - Clinical: Malnutrition, Frailty/Sarcopenia, Deconditioning, Polypharmacy, Delirium, Isolation
 - Biologic: Inflammation, Mitochondrial, Epigenetics, Senescence, Nutrient Sensing (Lifestyle, Pharmacological)
 - Social Determinants of Health (Access, costs, surveillance)

VAPHS Prehabilitation Feasibility Trial

- 8/2017—1/2020: 43 pts thoracic (26), abdominal (8), urological (3), cardiac (7)
- 36/43 (84%) completed a prehabilitation regimen (median 5 weeks) up to surgery
- Risk Analysis Index 35.1
- Multimodal Prehabilitation: (a) strength and coordination; (b) inspiratory muscle training; (c) aerobic training; and (d) nutritional coaching and supplementation.
- ↑physical function: TUG (2.3 sec), gait speed (o.1 m/sec), Sit-to-stand (1.6 sec), 6MWT (41.7m)
- Respiratory Muscle Strength with significant improvements in MIP

Insights and Challenges

- Frail/Prefrail?
- Treatment Burden
- Adherence in the context of intrinsic instability, frailty, cognitive challenges, anxiety, pain
- Implementation
 - Facility-based and home-based?
 - Safety, Fear
 - Transitions (pre-surgery; post-surgery)
- Minimum Dose of Rehab required?
- Surgical Delay



Notorious Challenges to CR Implementation

- Embedded Barriers
 - Multimorbidity, Frailty, Cognition
 - Socioeconomic Determinants of Health, Support
 - Access: Logistic, Technology
 - Lack of Clinician endorsement
- Poor Adherence
 - Motivation, Fear
- Safety
 - Falls, Discomfort

Cardiac Rehabilitation Research

Dissemination

- MACRO: Modified Application of Cardiac Rehabilitation
- T2CR: Transition to Cardiac Rehabilitation

Telehealth

- Beatty: McNair Comparativer Effectiveness of In-Person and Telehealth Cardiac Rehabilitation
- Lindman: Home-based cardiac rehabilitation using a novel mobile health exercise regimen following transcatheter heart valve interventions (HOME RUN HITTER)

Exercise Intervention

- Kitzman: REHAB-HFpEF—PT delivery of CR
- Pack: Improving outcomes from cardiac rehabilitation among older adults through exercise testing and individualized exercise intensity prescriptions
- Mueller S: OptimEx-Clin (Optimizing Exercise Training in Prevention and Treatment of Diastolic Heart Failure

Palliative Care Rehab:

Respiratory Muscle Training for Frail End-Stage HF Patients

Older HF systolic patients (**N-30**; **≥70** yrs)

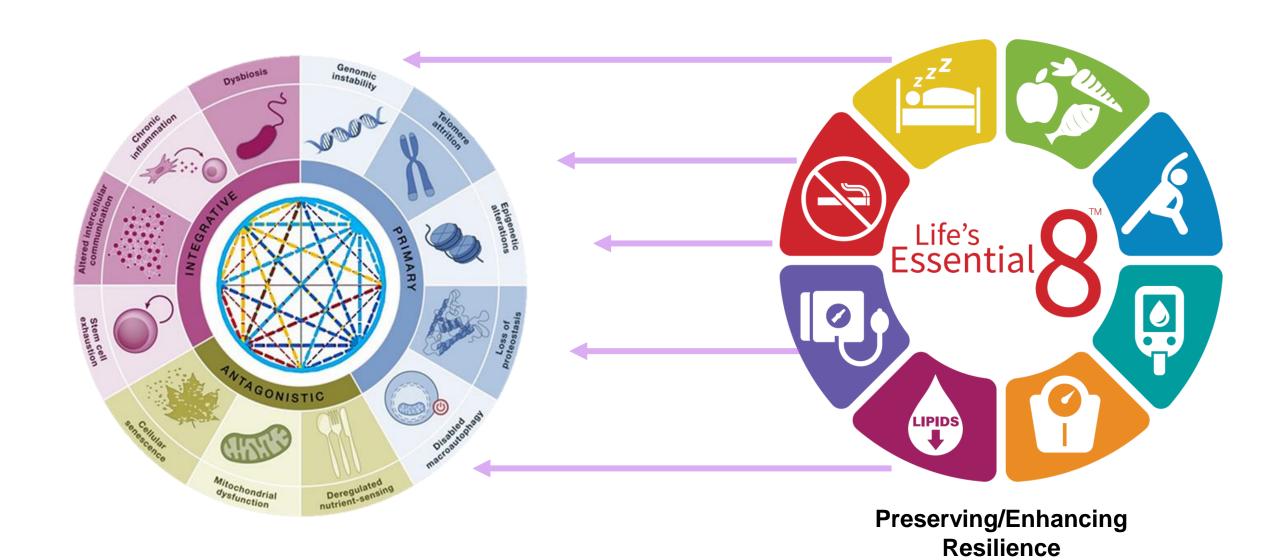
- HFrEF and HFpEF endstage disease
- Feasibility, safety
- Surveillance, medical monitoring

Endpoints

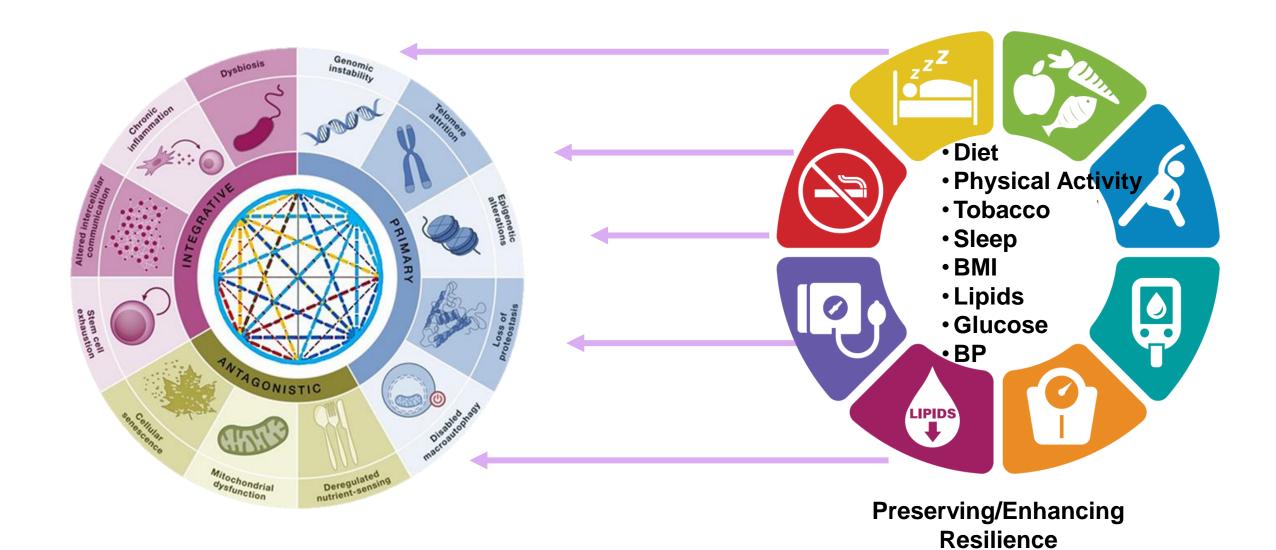
 Sit-to-Stand, Grip-strength, Fatigability, AM-PAC-CAT, Self-efficacy, Quality of life







Forman DE. J Am Coll Cardiol. 2023. In press.



Aerobic exercise:

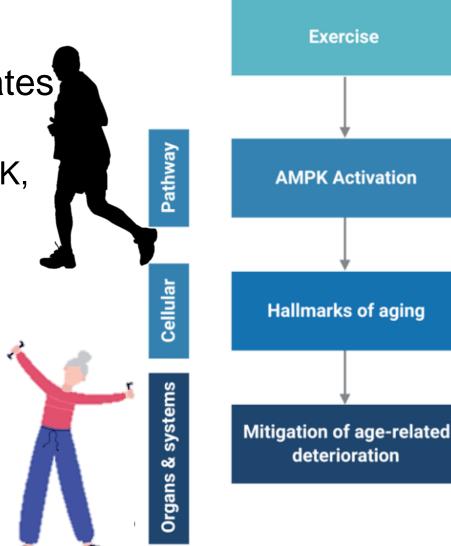
 ROS and inflammatory response stimulates homeostatic response

 Mitochondrial Biogenesis and Function: AMPK, Sirt1, PGC-1-α, Akt

- Insulin signaling: PI3-kinase
- − ↓SASP
- 一个NO
- →NFκB, RAGE, TNF-α, NADPH, iNOS

Resistance Training:

Activates stem cells and mTOR signaling



Nutraceutical Resilience Enhancers

Compounds to Target Mechanisms Anti-**Mitochondrial** Autophagy-**NAD+-Boosting** Natural Nitric Oxide-Inflammatory **Fitness-Targeting Acting Senolytics Boosting** Nicotinamide Nitrate-Rich Mononucleotide. Trehalose, Beetroot Juice, MitoQ Curcumin Nicotinamide **Fisetin** Spermidine Sodium Nitrite Riboside Lysosome NF-κB SIRT-1 NO NAD+

Pharmacological Resilience Enhancers

- Anti-inflammatory
 - -Canakinumab, Colchicine, Clazakizumab
- Metabolic Drug Therapies
 - -Metformin-AMPK, mitochondria, proteostasis, autophagy
 - -SGLT2 inhibitors—Nutrient sensing, AMPK, Mitochondria, inhibit NLRP3, mTORC
- Senolytics/Senomorphics—Dasatinib:mesenchymal; Quercitin:endothelial

Summary

- Demographics of aging drive the relevance of prehabilitation
- Old adults are inherently susceptible to medical challenges for which interventions required, but also inherently susceptible to frailty, multimorbidity, and complexity of care.
- High priority to refine prehabilitation and other strategies to improve efficacy and value of healthcare.



129 days after surgery



Surgical Pause Symposium





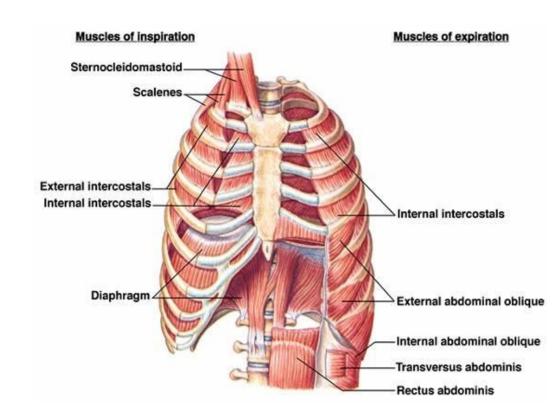
Strategies for Prehabilitation

Respiratory Muscle Training

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Respiratory Muscles and Respiratory Muscle Training

- Composed of all 3 muscle fibers
 - Slow-twitch oxidative
 - Fast-twitch oxidative glycolytic
 - Fast-twitch glycolytic
- Adult diaphragm: ~55% slow twitch fibers
- Disease and disuse can alter the % fiber type
 - Eliciting more slow twitch fibers and less fast-twitch
 - ✓ Yielding more endurance and less strength
 - ✓ Producing a respiratory sarcopenia
- Respiratory muscle training can improve respiratory muscle strength, power, & endurance
 - ✓ Yielding more efficient & effective breathing, gas exchange, and numerous physiologic and functional performance outcomes









Respiratory Muscle Training Methods/Devices

Different Methods & Devices



 Supine or Semi-recumbent with weights on the abdominal area





 Inspiratory muscle training (IMT) or expiratory muscle training (EMT) devices



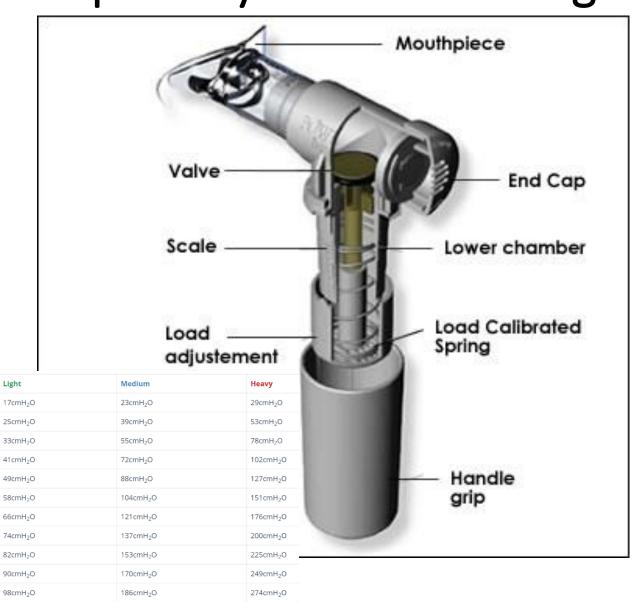
 Combined IMT & EMT Devices

Spring-Loaded "Threshold" Respiratory Muscle Training

Devices

"Threshold" Inspiratory Muscle Trainer





"POWERbreathe" Inspiratory
Muscle Trainer

Flow-Dependent Respiratory Muscle Training Devices

P-flex

 DHD/Portex (Smiths Med)

Straws





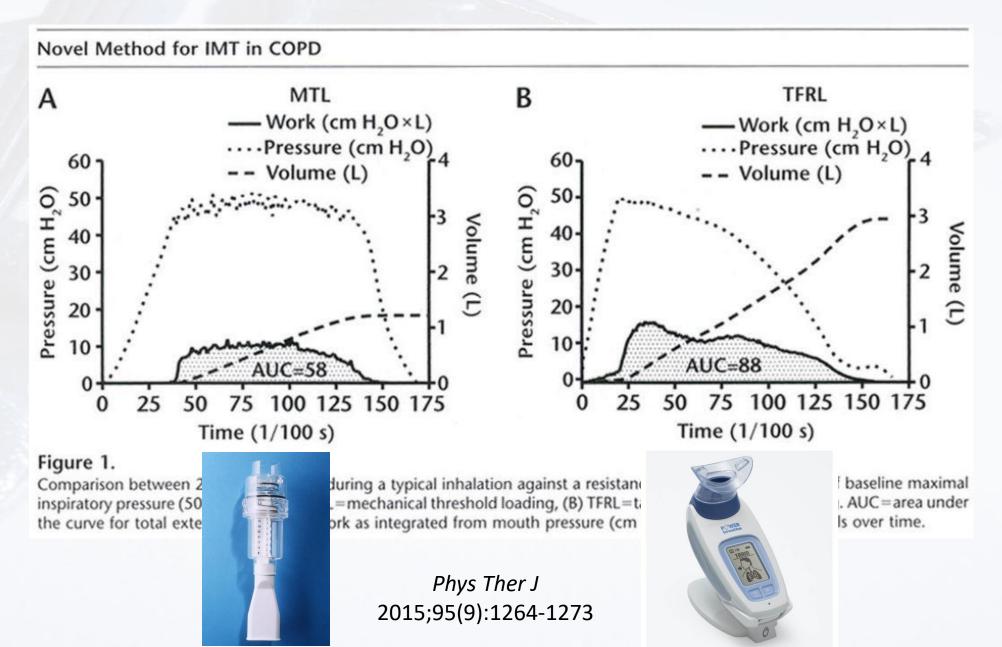




#See10Breathe10Challenge
Respiratory Muscle Therapy for SCI (Long)

RMT for patients with SCI video with citations: https://www.youtube.com/watch?v=9wlc6MHRrdl&t=447s

Threshold IMT vs POWERbreathe KH1



Test of Incremental Respiratory Endurance (TIRE)

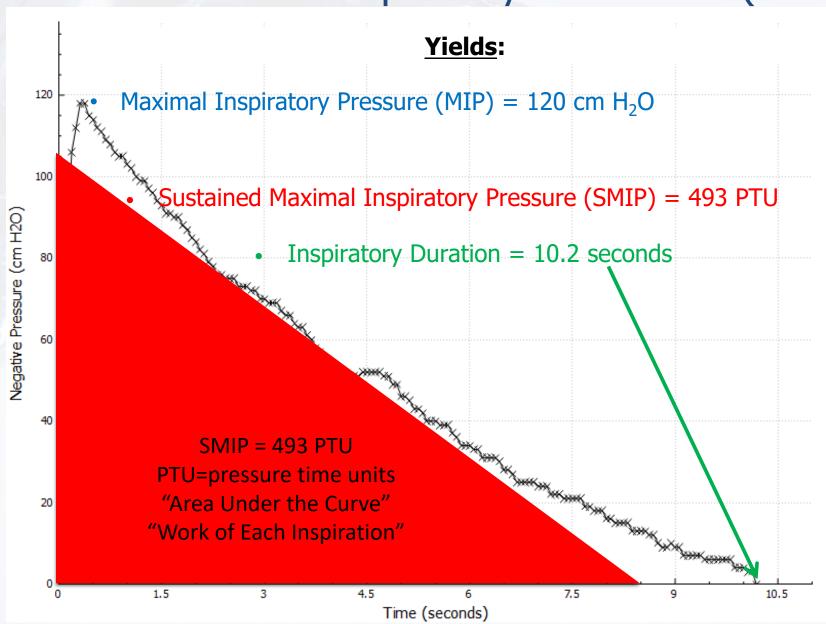
- Maximal Inspiratory Pressure (MIP)
- Sustained Maximal Inspiratory Pressure (SMIP)
- Inspiratory Duration (ID)







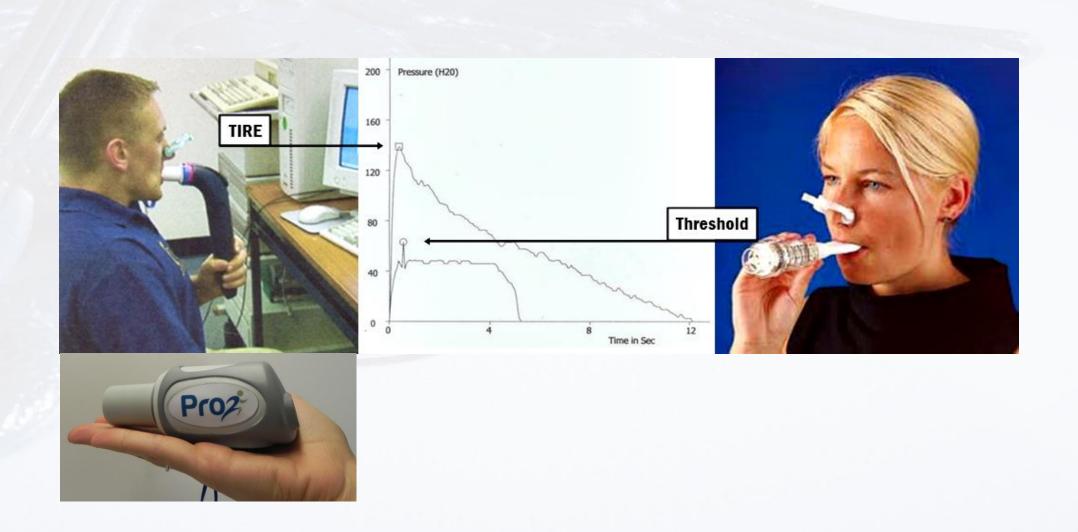
Measurement of Inspiratory Performance via the Test of Incremental Respiratory Endurance (**TIRE**)





TIRE Respiratory Muscle Testing & Training Data Immediately Sent to the Cloud For Real-time and Subsequent Surveillance of Respiratory Muscle Testing & Training Efforts

TIRE versus Threshold Inspiratory Muscle Training



Respiratory Muscle Training is NOT Incentive Spirometry!!

- No workload is imposed on the respiratory muscles
- The literature supporting incentive spirometry is pc
- Yet it continues to be a standard of care



- Respiratory Muscle Training consists of:
 - A specific **mode** of training (one or more of the devices just reviewed)
 - Inspiratory efforts at 20-80% of maximal inspiratory pressure (MIP)
 - Expiratory efforts at 5-50% of maximal expiratory pressure (MEP)
 - A duration tailored to a patients status and response to IMT (5-30 min)
 - A daily or every other day frequency based on level of effort progression of training based on weekly measurements of MIP





Combined Testing and Training Devices

• Respiratory muscle training devices that **TEST** and **TRAIN** provide

greater training effects!!





TIRE Respiratory Muscle Trainer



POWERbreathe Inspiratory Muscle Trainer





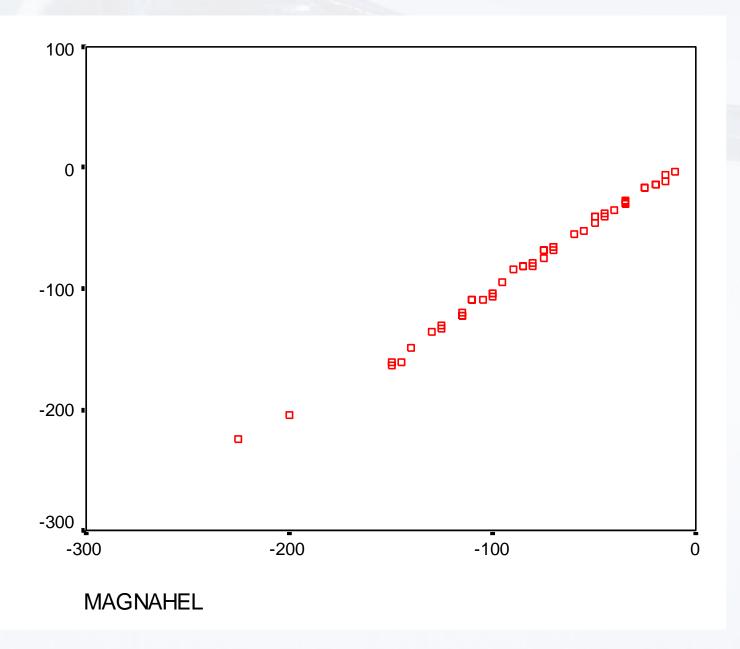
Methods to Measure Inspiratory & Expiratory Pressure



Magnehelic – Anaroid Respiratory Muscle Testing Methods



Magnahelic versus Anaroid Measurements



Sphygmomanometer to Test Respiratory Muscle Performance

 Sphygmomanometer attached with oxygen tubing to the DHD inspiratory muscle training device

• mmHg x 1.36 = $cm H_2O$



Threshold & P-flex Inspiratory Muscle Trainer with O₂ Port Attached to a Sphygmomanometer

O₂ Port Could Also Provide Supplemental Oxygen





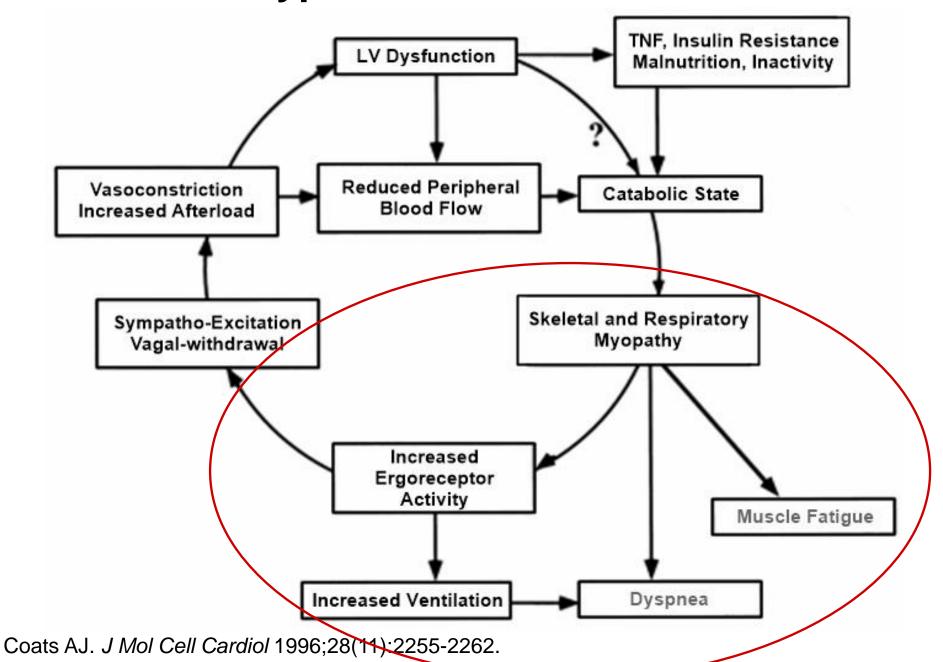
Why Perform Respiratory Muscle Training?



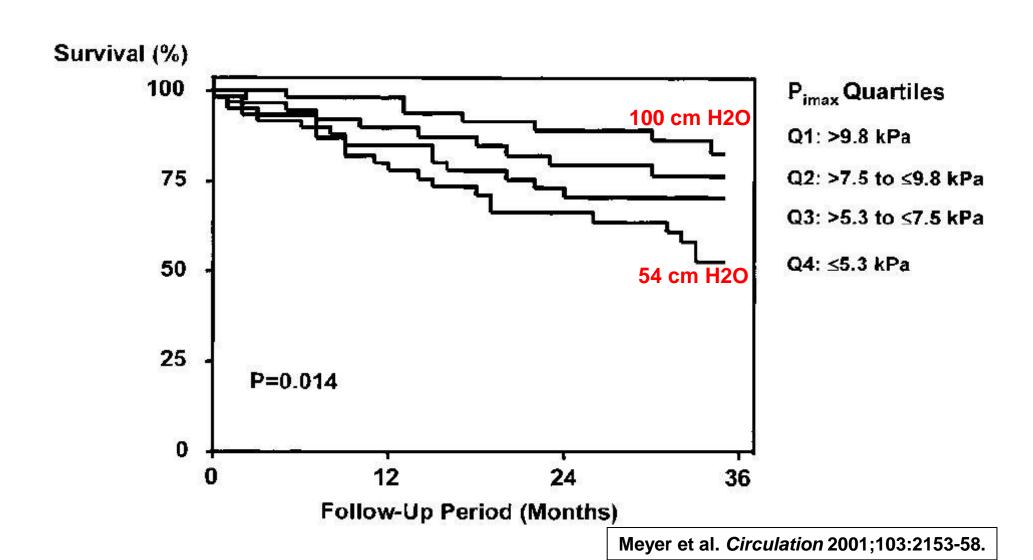




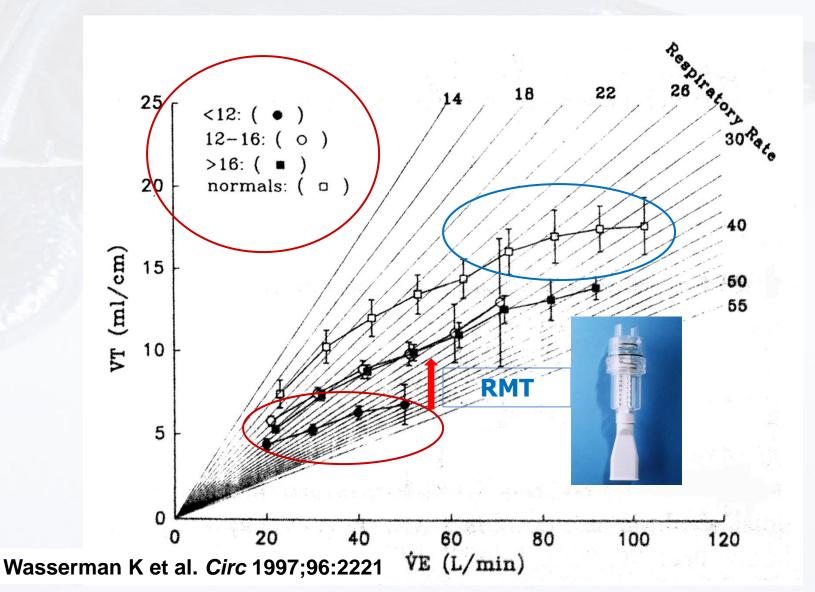
The Muscle Hypothesis of Chronic Heart Failure



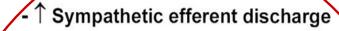
Survival by Maximal Inspiratory Pressure in Heart Failure



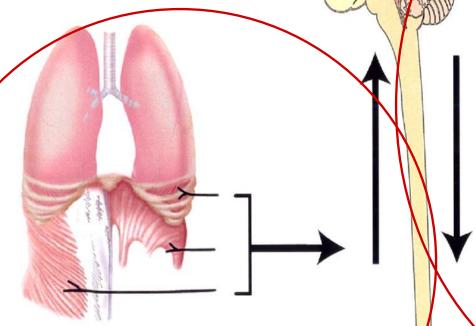
Ventilatory Response to Exercise in Heart Failure

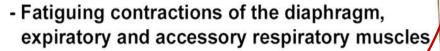


RESPIRATORY MUSCLE METABOREFLEX



- ↑ Limb vasoconstriction
- \downarrow O₂ transport
- ↑ Locomotor muscle fatigue
- ↑ Effort perceptions





- ↑ Reflex activating metabolites
- ↑ Group III/IV phrenic afferent discharge



Clinical Outcomes

- Postoperative Pulmonary complications:
 7% (Stiller et al, 1997)
- Post-sternotomy pain (mod to severe):
 40.1% at 3/12; 9.5% at 24/12 months
 (Choiniere et al, 2014; IASP, 2012)
- Musculoskeletal problems 30% (El-Ansary et al, 2000; Stiller et al, 1999)
- Sternal complications: 1% to 8%
 - 66% are identified post 6/52
 (Robicsek, 2000; Bitkover et al, 1998;
 El-Ansary et al, 2009)



Sternotomy: IMA Harvest, The Alfred Hospital, Australia

Dysfunctional Breathing Post-Sternotomy



Short-term changes in pulmonary function and respiratory movements after cardiac surgery via median sternotomy

María Ragnarsdóttir¹, Ásdís Kristjánsdóttir¹, Ingveldur Ingvarsdóttir¹, Pétur Hannesson¹, Bjarni Torfason¹ and Lawrence P. Cahalin²

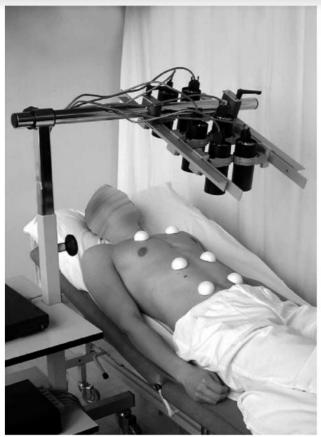


Fig. 2. Placement of the RMMI sensors for measurement of chest wall and abdominal motion.

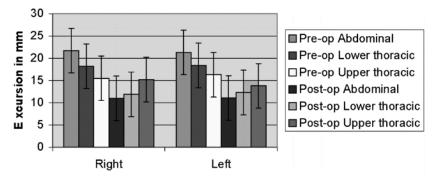


Fig. 5. Average pre- and postoperative respiratory movements. All postoperative movements were significantly diminished (p < 0.05) except for the upper right thoracic movements.

Table II. Results from pre- and postoperative lung volume measurements

	Pre-op			7th day post-op			
	Predicted	Measured	Percent predicted (%)	Measured	Percent predicted (%)	Percent measured (%)	p-Value
VC mean ± SD	3.76 ± 0.95	3.32 ± 0.79	88	1.97 ± 0.56	52.4	59.7	0.000
FVC mean \pm SD	3.60 ± 0.91	3.17 ± 0.80	88	1.92 ± 0.64	53.3	61.2	0.000
FEV_1 mean \pm SD	2.88 ± 0.74	2.52 ± 0.82	88	1.49 ± 0.53	51.7	61.0	0.000

VC = vital capacity; FVC = forced vital capacity; FEV_1 = forced expiratory volume in 1 s; Percent predicted = measured values in percent of predicted values; Percent measured = measured values on the 7th postoperative day as percent of measured preoperative values; p-Value = p-value of preoperative vs postoperative values.

Phys Ther. 2019;99:1587-1601

Perspective

An Evidence-Based Perspective on Movement and Activity Following Median Sternotomy

Doa El-Ansary, Tanya Kinney LaPier, Jenny Adams, Richard Gach, Susan Triano, Md Ali Katijjahbe, Andrew D. Hirschhorn, Sean F. Mungovan, Ana Lotshaw, Lawrence P. Cahalin

Multiple Risk Factors Obesity / ↑ body mass index Female gender † chest circumfe Risk Factors for PPC. ◆↑ blood loss Falls; Sternal ↑ blood product requirement complications Redo-sternotom Consider Implementing Bilateral Internal Mammary Artery Grafting Functional movement Sternal Stabilization Techniqu Diabetes Mellitus using short lever arms Thoracic Support Device Keep Your Move in the Tube™ Thoracic Stabilization Exercises Smoking Prolonged mechanical ventilation ↑ cardiopulmonary bypass time Few Risk **Factors** Abnormal High disability classification Integrity Assess Sternoton Integrity Using the Sternal Instability Scale (SIS) Sternal Instability Scal and/or Ultrasound normal (no detectable motion) upper limb & trunk (slight increa Keep Your Move in the regional (moderate increase in wement upon special testing*) Scar Management Pain Control entire length (marked increase in Sternal Infection, Dehiscence Splinted Coughing and/Non-union *Special testing includes shoulder Deep Breathing Upper Limb Exercise Prescribe Assistive Device Medical Management and/or Continue Functional Mobility for Ambulation, if needed Surgical Repair ADL and Transfers using Wheeled Walker (preferred Active ROM in Pain-Free Range Keep Your Move in the Walking Stick/Cane-with (Cervical Spine, Trunk and Upper minimal pressure Keep Your Move in the TubeTh Progress to Resumption of Normal Activities and

Figure 1.

Summary of steps in the physical therapy management of patients with a median stemotomy. ADL = activities of daily living; ROM = range of motions.

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Preoperative Intensive Inspiratory Muscle Training to Prevent Postoperative Pulmonary Complications in High-Risk Patients Undergoing CABG Surgery

A Randomized Clinical Trial

Erik H. J. Hulzebos, PT, MSc Paul J. M. Helders, PT, PhD

Nine J. Favié, PT, MSc

Rob A. De Bie, PT, PhD

Aart Brutel de la Riviere, MD, PhD

Nico L. U. Van Meeteren, PT, PhD

Context Postoperative pulmonary complications (PPCs) after coronary artery bypass graft (CABG) surgery are a major source of morbidity and mortality, and increase length of hospital stay and resource utilization. The prehospitalization period before CABG surgery may be used to improve a patient's pulmonary condition. The efficacy of preoperative inspiratory muscle training (IMAT) in reducing the incidence of PPCs in high-risk patients undergoing CABG surgery has not yet been determined.

Objective To evaluate the prophylactic efficacy of preoperative IMT on the incidence of PPCs in high-risk patients scheduled for elective CABG surgery.

IMT was performed for a mean of 30 days (range=14-90 days) with significantly greater MIP (81 \pm 29 cm H₂O to 95.6 \pm 31.6 cm H₂O) and inspiratory muscle endurance (49 \pm 16% to 56 \pm 15%).



Daily IMT at least 2 weeks before surgery at 30% of MIP which was incrementally progressed by 5% if Borg RPE < 5/10 during IMT

Table 2. Duration of Postoperative Hospitalization and Level of PPCs Between the IMT and Usual Care Groups*

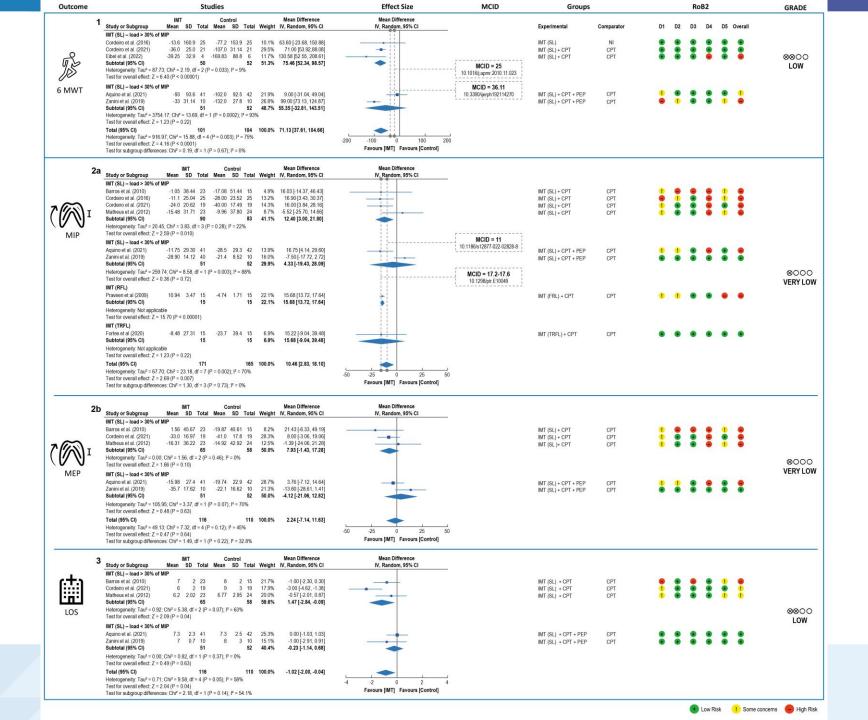
IMT Group (n = 139)	Usual Care Group (n = 137)	Odds Ratio (95% CI)	<i>P</i> Value
7 (5-41)	8 (6-70)		.02
114 (82.0)	89 (65.0)	1.90 (1.09-3.38)	.02
14 (10.1)	18 (13.1)	0.63 (0.41-0.95)	.02
10 (7.2)	24 (17.5)	0.44 (0.23-0.84)	.01
1 (0.7)	6 (4.4)	0.20 (0.02-1.64)	.09
25 (18.0)	48 (35.0)	0.52 (0.30-0.92)	.02
9 (6.5)	22 (16.1)	0.40 (0.19-0.84)	.01
	(n = 139) 7 (5-41) 114 (82.0) 14 (10.1) 10 (7.2) 1 (0.7) 25 (18.0)	7 (5-41) 8 (6-70) 114 (82.0) 89 (65.0) 14 (10.1) 18 (13.1) 10 (7.2) 24 (17.5) 1 (0.7) 6 (4.4) 25 (18.0) 48 (35.0)	(n = 139) (n = 137) (95% CI) 7 (5-41) 8 (6-70) 114 (82.0) 89 (65.0) 1.90 (1.09-3.38) 14 (10.1) 18 (13.1) 0.63 (0.41-0.95) 10 (7.2) 24 (17.5) 0.44 (0.23-0.84) 1 (0.7) 6 (4.4) 0.20 (0.02-1.64) 25 (18.0) 48 (35.0) 0.52 (0.30-0.92)

Abbreviations: CI, confidence interval; IMT, inspiratory muscle training; PPC, postoperative pulmonary complication. *Data are presented as number (percentage) unless otherwise specified.

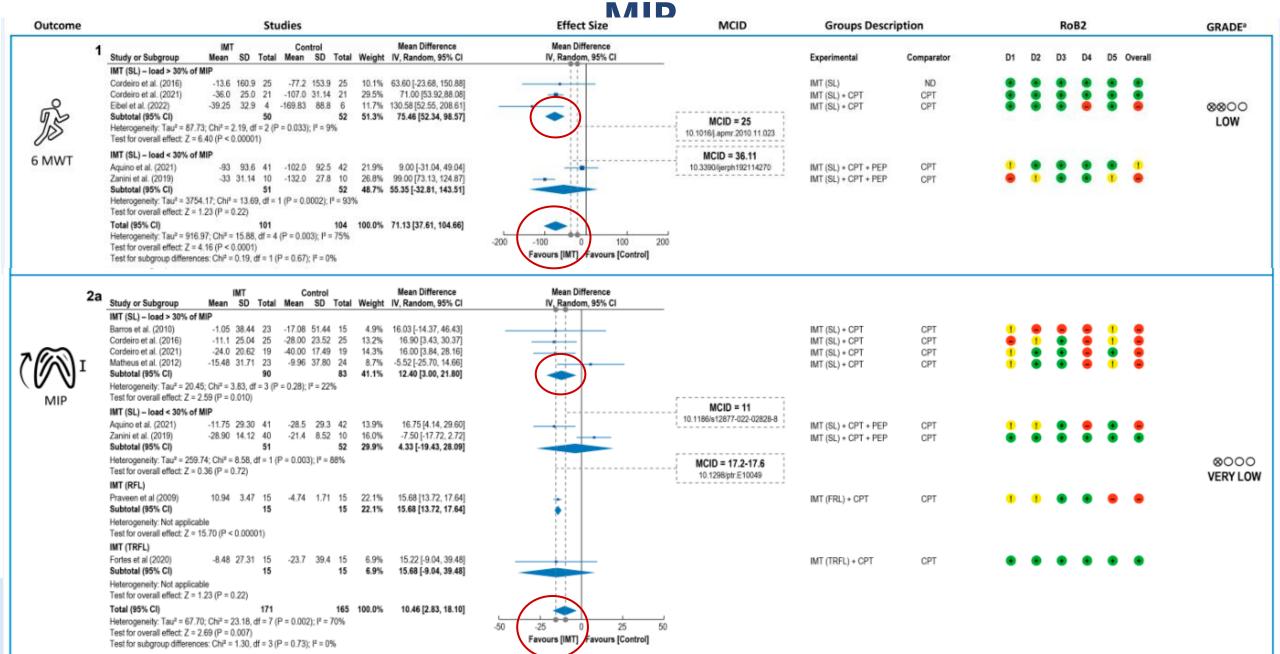




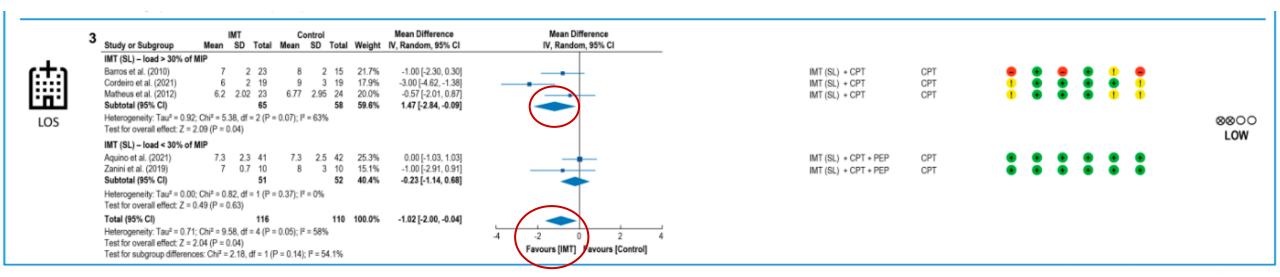




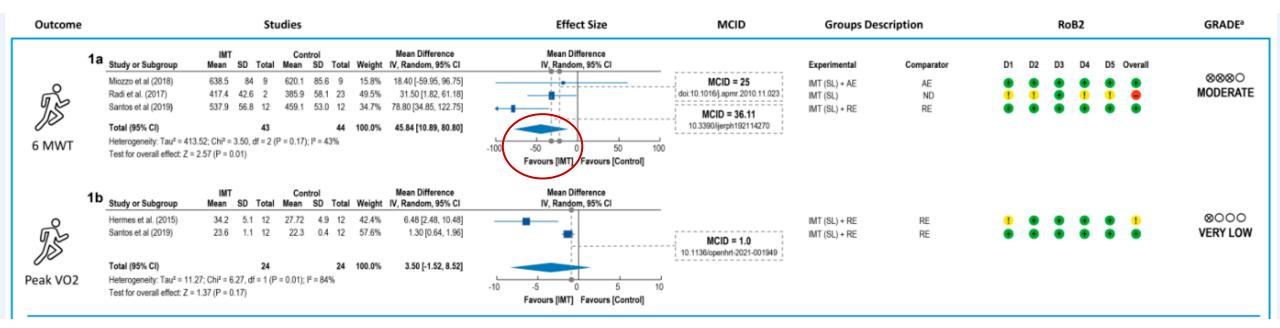
Effect of Inpatient Inspiratory Muscle Training on 6MWT &



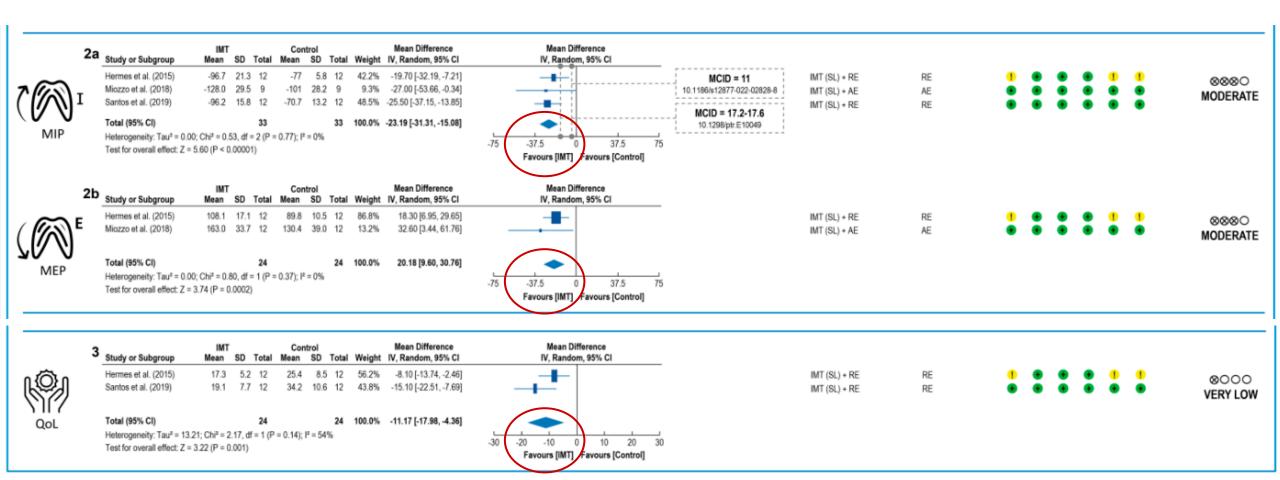
Effect of Inpatient Inspiratory Muscle Training on Length of Stay



Effect of Outpatient Inspiratory Muscle Training on 6MWT and PeakVO2



Effect of Outpatient Inspiratory Muscle Training on MIP, MEP & Quality of Life



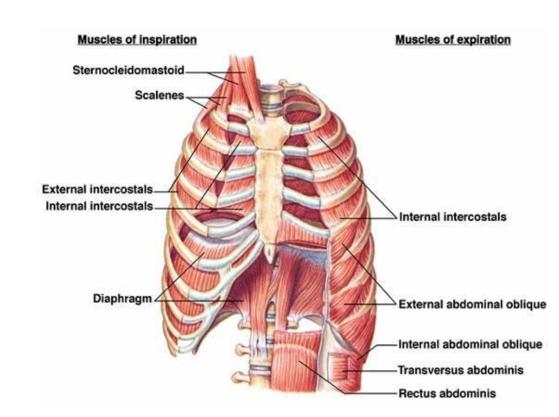
YouTube and Am. Phys. Therapy Assoc. Links for Respiratory Muscle Training Material

 https://www.youtube.com/playlist?list=PLne40I pTInF62gkGJYkRvty0Mzfxect2g&app=desktop

 https://learningcenter.apta.org/student/mycour se.aspx?id=f4b7ebc7-bdbd-4808-814cc875c8aee805

Respiratory Muscles and Respiratory Muscle Training

- Composed of all 3 muscle fibers
 - Slow-twitch oxidative
 - Fast-twitch oxidative glycolytic
 - Fast-twitch glycolytic
- Adult diaphragm: ~55% slow twitch fibers
- Disease and disuse can alter the % fiber type
 - Eliciting more slow twitch fibers and less fast-twitch
 - ✓ Yielding more endurance and less strength
 - ✓ Producing a respiratory sarcopenia
- Respiratory muscle training can improve respiratory muscle strength, power, & endurance
 - ✓ Yielding more efficient & effective breathing, gas exchange, and numerous physiologic and functional performance outcomes









Thank You!!

L.Cahalin@Miami.edu





Surgical Pause Symposium





Prehabilitation of Veterans with Exercise & Nutrition (PREVENT)

Preliminary results of a multimodal, tele-supervised prehabilitation intervention for patients undergoing high-risk surgery

Atilio Barbeito MD MPH
VA Health Care System
Department of Anesthesiology
Duke University Health System
Durham, NC



Outline

- Background
 - Why Prehabilitation?
 - Why Multimodal (exercise + nutrition)?
 - Why tele-supervised?
- Study design
- Results to date
- Next steps



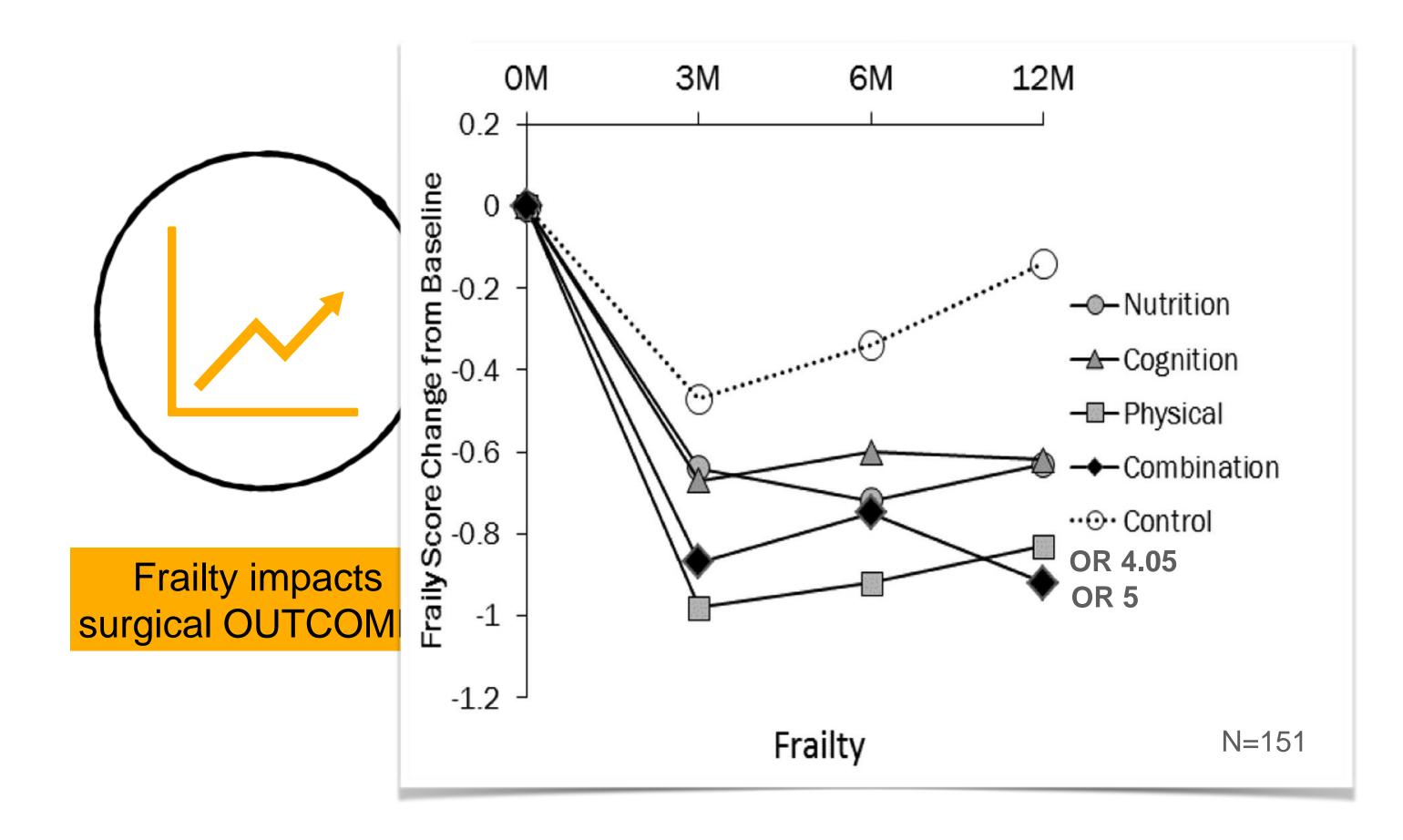




Why Prehabilitation?



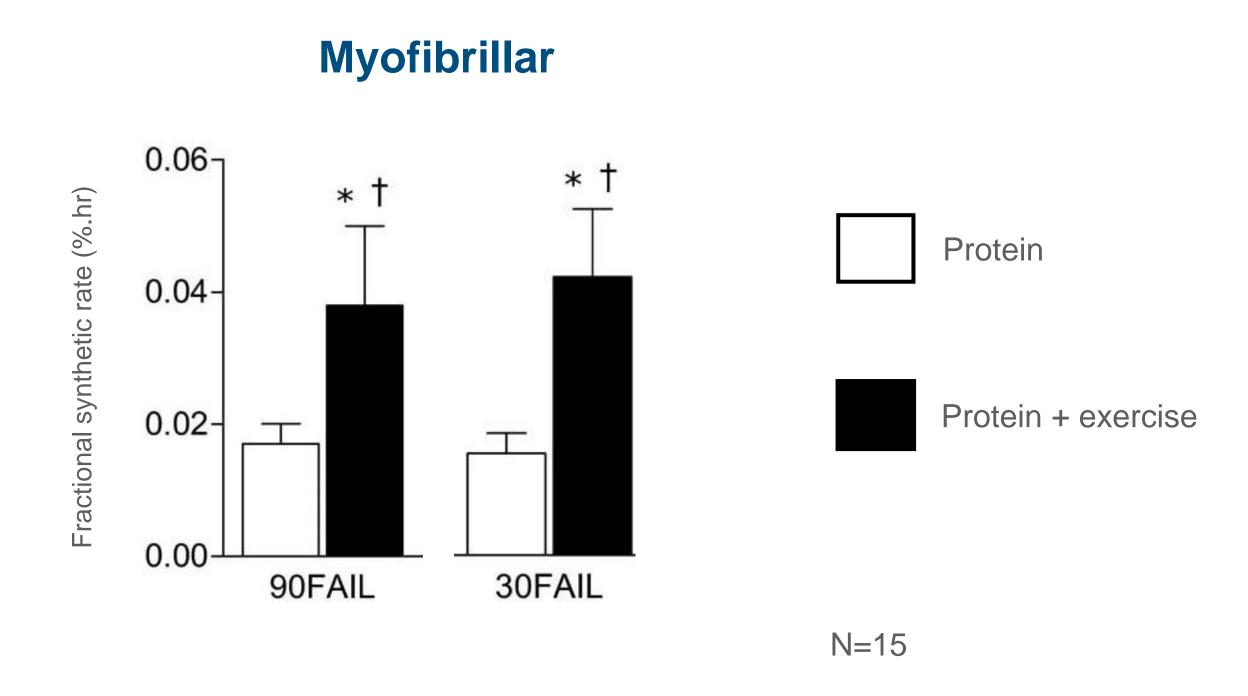
1:6 community dwellers over 60 are FRAIL



Frailty is prevalent, influences surgical outcomes, and is reversible with exercise!

Why Multimodal (nutrition + exercise)?

Change in rates of muscle protein synthesis following 15gm of protein



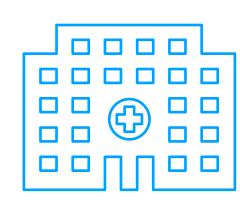
Nutrition is key component of prehabilitation, because it works synergistically with exercise

Why Tele-supervised?

Supervised high intensity, high compliance

Driving 3x week

HOSPITAL







No driving

Unsupervised lower intensity, lower compliance





'Tele-supervision' may improve accessibility and compliance while ensuring adequate training intensity

Randomized clinical trial of prehabilitation in colorectal surgery. *Br J Surg.* 2010;97(8):1187-1197.

Preoperative therapeutic programme for elderly patients scheduled for elective abdominal oncological surgery: a randomized controlled pilot study. Clin Rehabil. 2010;24(7):614-622. Prehabilitation versus rehabilitation: a randomized control trial in patients undergoing colorectal resection for cancer. Anesthesiology. 2014;121(5):937-947.

Effect of prehabilitation on objectively measured physical fitness after neoadjuvant treatment in preoperative rectal cancer patients: a blinded interventional pilot study. Br J Anaesth. 2015;114(2):244-251.

PREVENT

Study Aims

Aim 1

To test the acceptability, feasibility, and safety of a multimodal, tele-supervised prehabilitation intervention in frail older patients undergoing high-risk surgery

Acceptability = acceptance rate

Feasibility = adherence rates

Safety = number of safety events

Aim 2

Determine effect sizes for outcomes of interest

The PREVENT Team



Leigh Ann Yeager Exercise Physiology



Miriam Morey PhD
Physical Medicine
& Rehabilitation



Katheryn Starr PhD RD
Nutrition



Shelley cDonald MD Geriatrics



Karthik Raghunathan MD MPH Anesthesiology



Becky Schroeder MD MMCi Anesthesiology



Jeanna Blitz MD Anesthesiology



Sandhya Lagoo MD PhD Surgery

Patient population

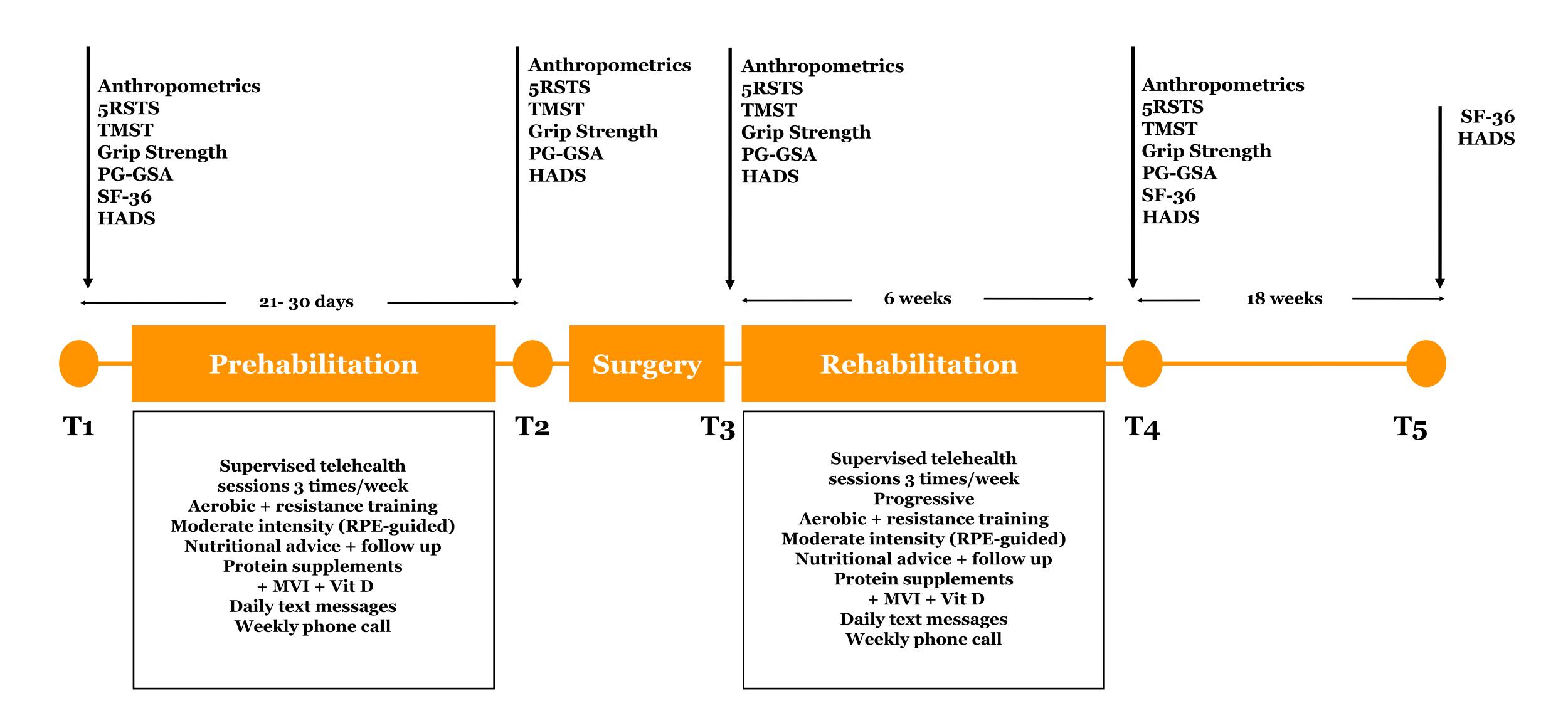
Inclusion Criteria

- Scheduled for high-risk surgery
- Time from assessment to surgery ≥ 21 days
- O Age ≥ 50 years
- English speaking
- o 5XSTS time ≥ 11 sec and/or 2MST score ≤ 25% percentile for gender/age

Exclusion Criteria

- A score of <21 (high school edu.) or <20 (less than high school education) on the Montreal Cognitive Assessment (MoCA)
- Dementia diagnosis
- Inability to complete physical function assessment
- O ASA categories 4 and 5
- Living in skilled nursing facility
- No access to a telephone or internet
- Advanced chronic kidney disease (KDIGO stage 4 and 5)

Study Design



Exercise Routine

Warm-up	5 min	2-3 RPE **
Aerobic and Resistance Exercise Circuit	30 min*	Aerobic: 4-6 RPE
		Resistance: 6-7 RPE

^{*} The duration of the circuit will be progressed towards the 30 minute goal

^{**} RPE = rate of perceived exertion



Hi there, it's Annie. Don't forget to join your exercise class today!

It's Annie checking on you, how many protein supplements did you take today? Reply like this: PRO 1 if you had one supplement, PRO 2 if you had two. etc.

PRO 2

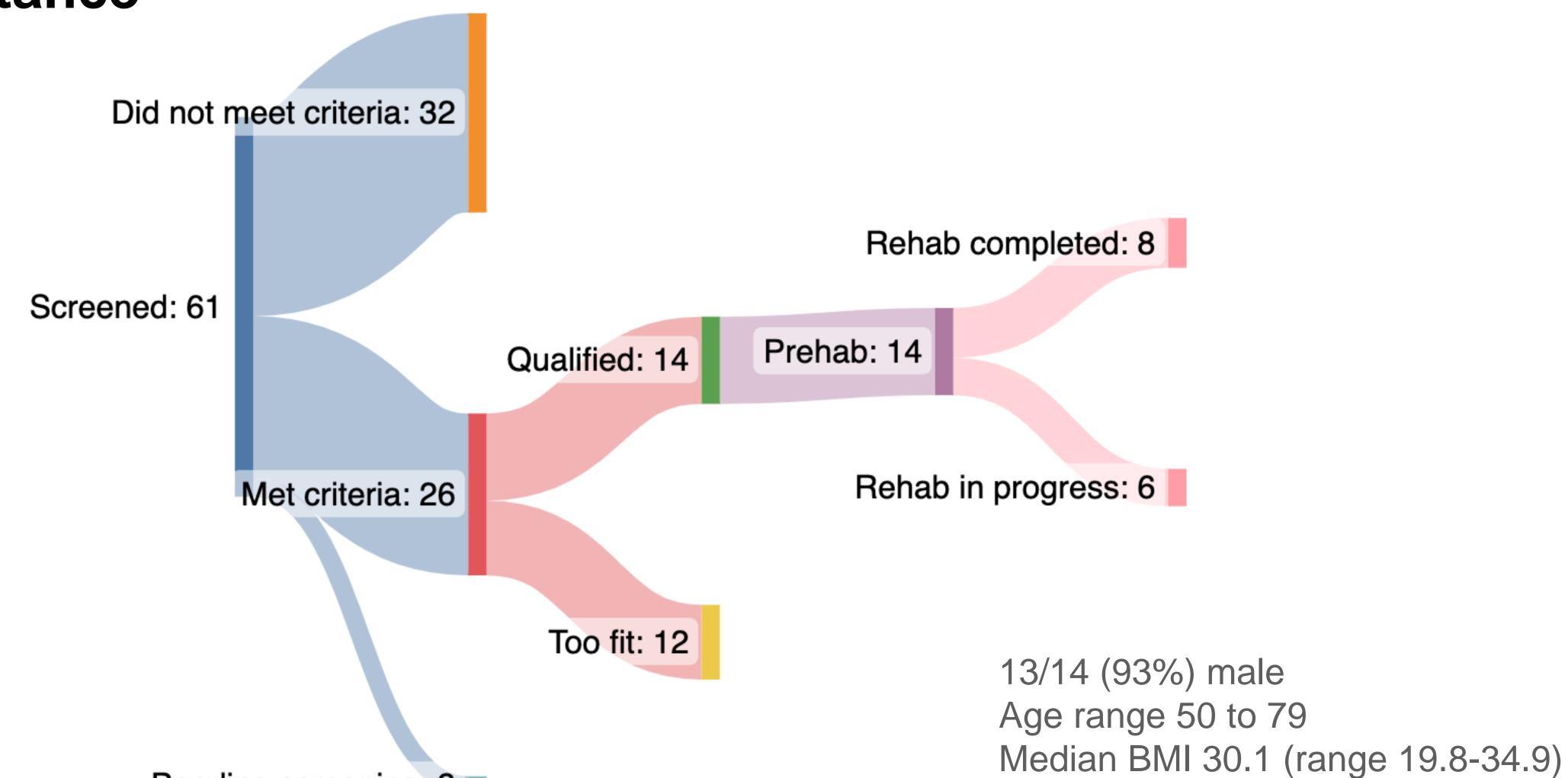
Great job! Exercise plus nutrition is the formula for building strong muscles!



Feasibility Results

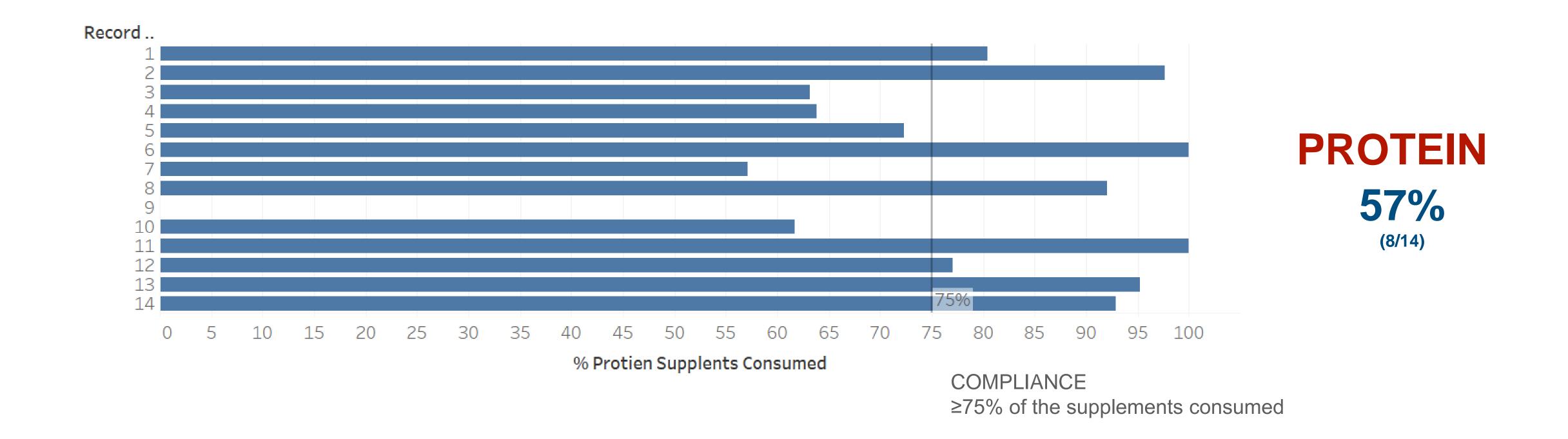
Pending screening: 3

Acceptance



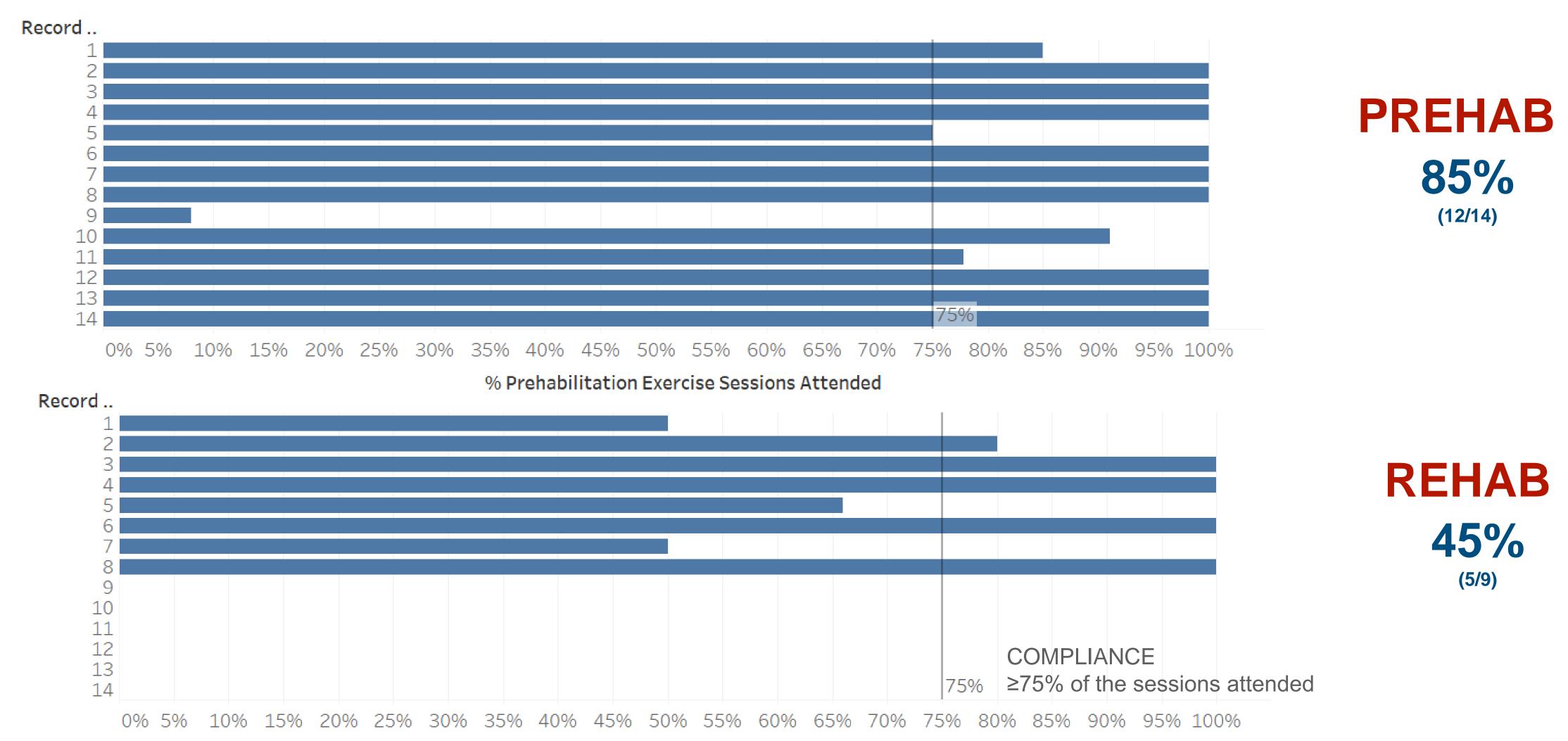
Acceptability Results

Adherence to Nutritional Intervention



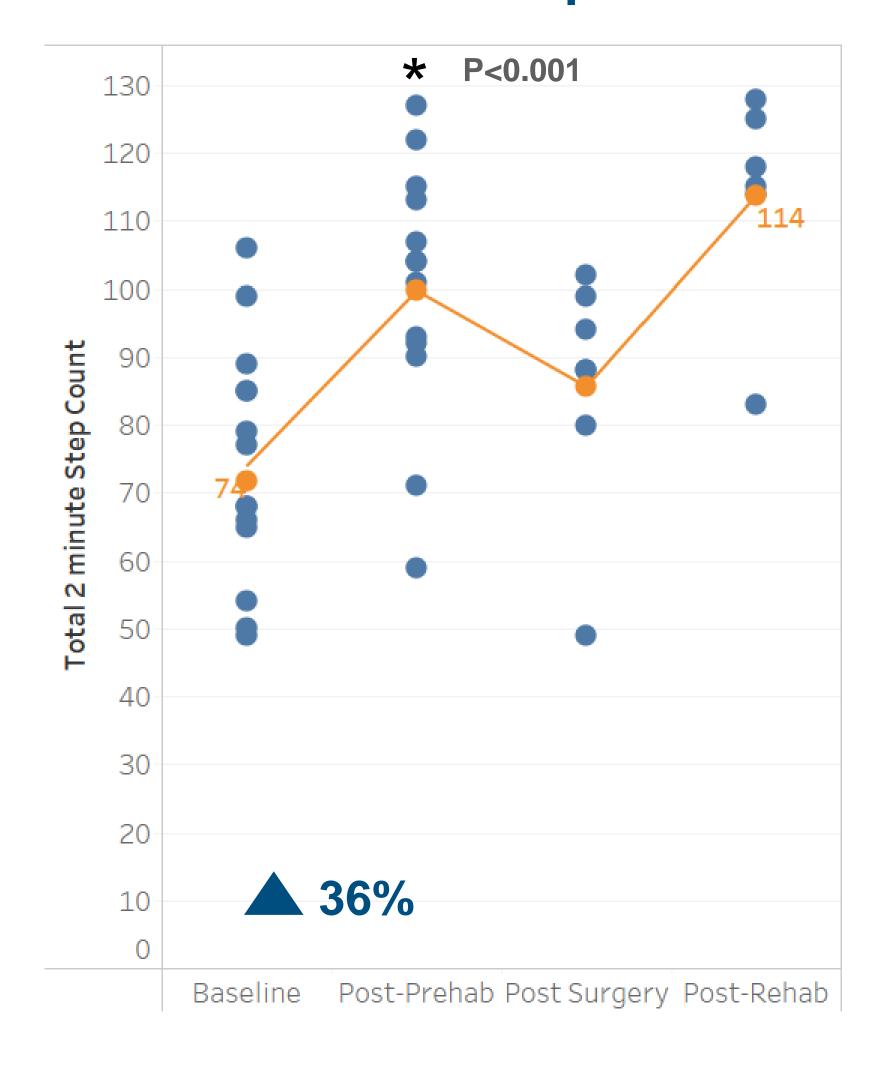
Acceptability Results

Adherence to Exercise Intervention

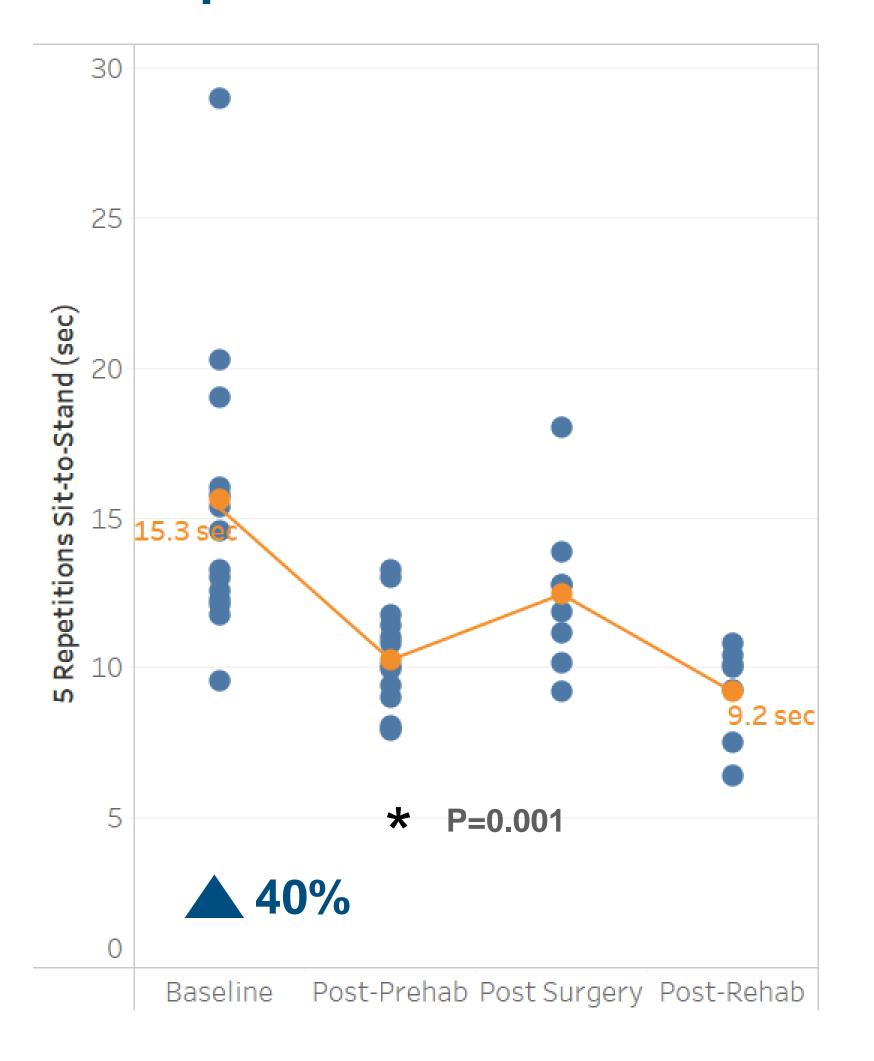


Fitness Trajectories

2-minute Step Test

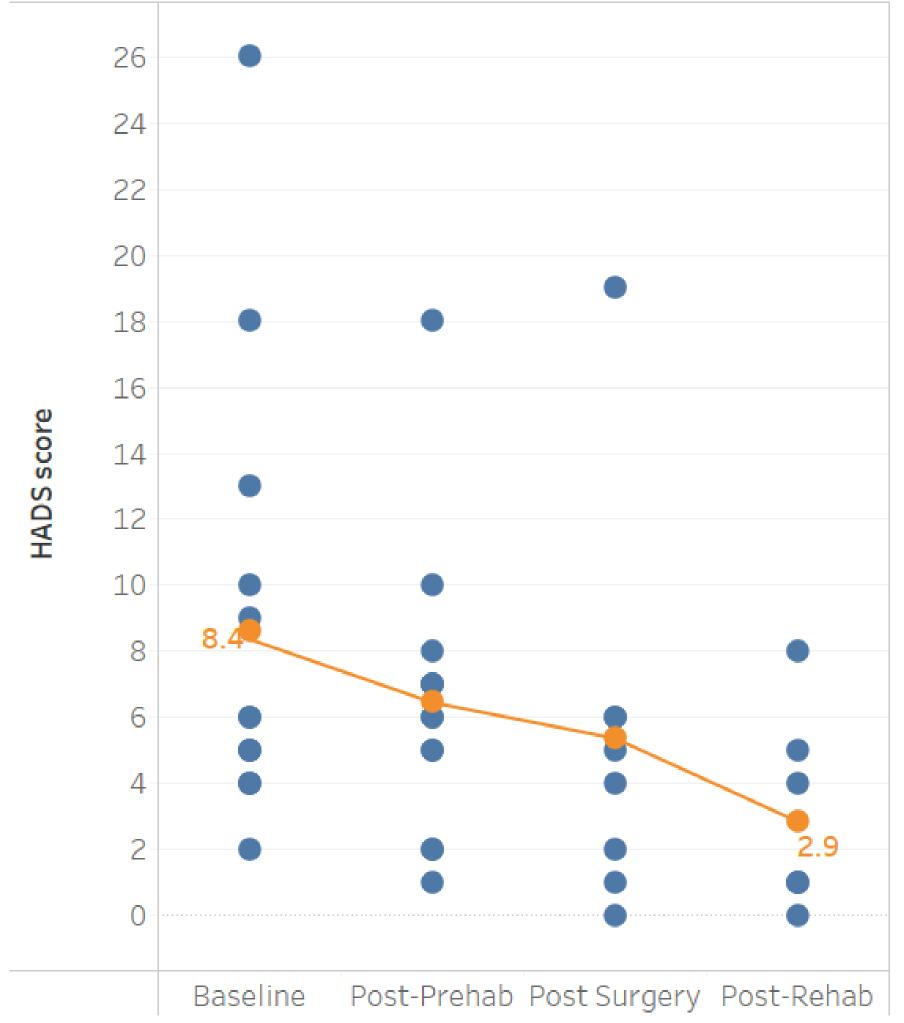


5 Repetition Sit-to-Stand Test

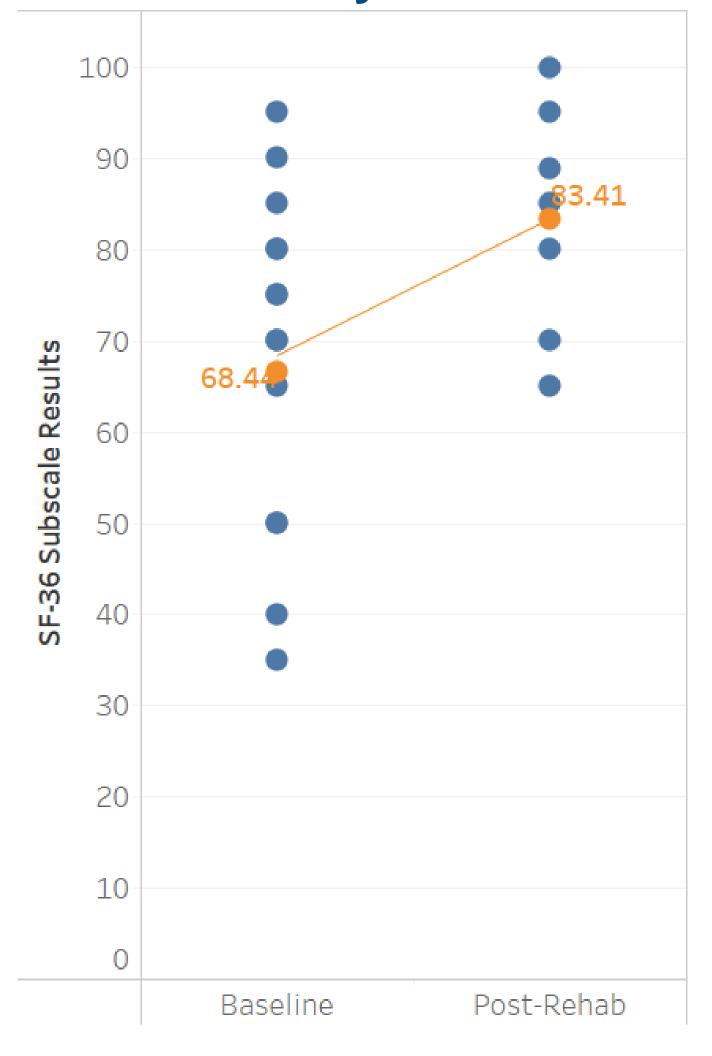


Mental Health & QOL Trajectories





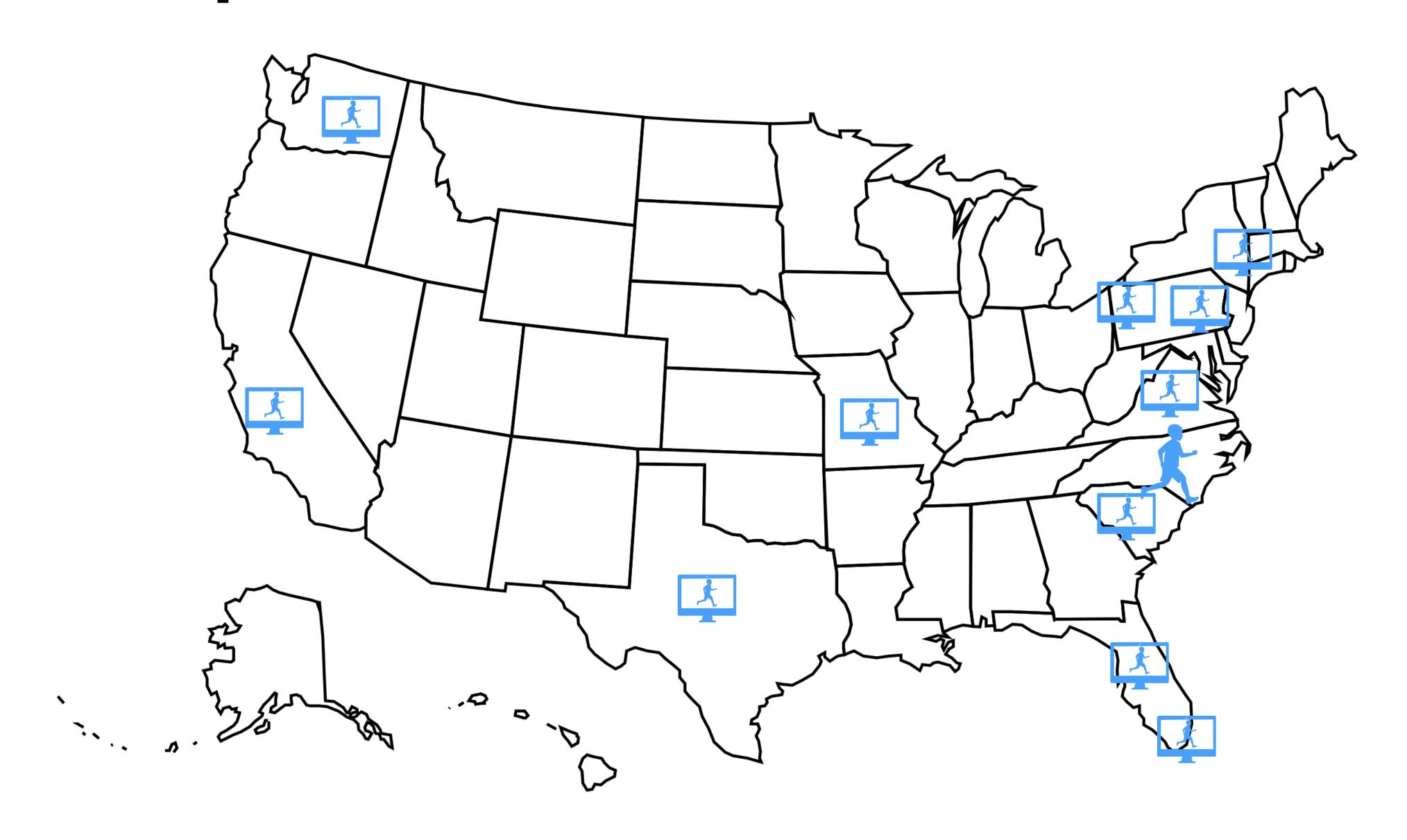
Quality of Life



Conclusions

- A tele-supervised rehabilitation intervention is safe, feasible and acceptable among veterans undergoing high-risk surgery
- A 3-week prehab intervention results in 36-40% gains in fitness
- o The rehabilitation phase is also effective
- o Improvements in anxiety and QoL scores

Next Steps



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Surgical Pause Symposium





Integration of Frailty into Decision Making: the Geriatrician's Perspective

Ariela R. Orkaby, MD, MPH

Geriatrics & Preventive Cardiology

New England GRECC, VA Boston Healthcare System

Brigham & Women's Hospital

Assistant Professor of Medicine, Harvard Medical School









Disclosures

Funding: NIH, VA

Consulting: Anthos Therapeutics











Frailty in Acute Cardiology: Comparison of a Quick Clinical Assessment Against a Validated Frailty Assessment Tool

Observer

Registrar



Timothy B.K. Hii, MBCHB*, John G. Lainchbur Paul G. Bridgman, MD

Table 4 Inter Cohen's kappa 0.1545Consultant 1 0.0428 Consultant 2 0.2558 Cohen's kappa Consultant 1 0.7281Consultant 2 0.2131 Cohen's kappa Consultant 1 0.5417

In this table, all variables are reported as number (% within total). Cohen's kappa is used to assess REFS-observer agreement, as well as inter-observer agreement. Larger kappa indicates greater similarity. Generally, a Kappa > 0.70 is considered satisfactory.





EDITORIAL

The Clinical Frailty Scale

Upgrade Your Eyeball Test

Editorial

Gait Speed Assessment in Transcatheter Aortic Valve Replacement A Step in the Right Direction

Jonathan Afilalo, MD, MSc; Daniel E. Forman, MD

Clinical Frailty Scale*



I Very Fit – People who are robust, active, energetic and motivated. These people commonly exercise regularly. They are among the fittest for their age.



2 Well — People who have **no active disease symptoms** but are less fit than category 1. Often, they exercise or are very **active occasionally**, e.g. seasonally.



3 Managing Well — People whose medical problems are well controlled, but are not regularly active beyond routine walking.



4 Vulnerable – While not dependent on others for daily help, often symptoms limit activities. A common complaint is being "slowed up", and/or being tired during the day.



5 Mildly Frail — These people often have more evident slowing, and need help in high order IADLs (finances, transportation, heavy housework, medications). Typically, mild frailty progressively impairs shopping and walking outside alone, meal preparation and housework.



6 Moderately Frail – People need help with all outside activities and with keeping house. Inside, they often have problems with stairs and need help with bathing and might need minimal assistance (cuing, standby) with dressing.



7 Severely Frail – Completely dependent for personal care, from whatever cause (physical or cognitive). Even so, they seem stable and not at high risk of dying (within ~ 6 months).



not recover even from a minor illness.

8 Very Severely Frail – Completely dependent,

approaching the end of life. Typically, they could



9.Terminally III - Approaching the end of life. This category applies to people with a life expectancy <6 months, who are not otherwise evidently frail.</p>

Scoring frailty in people with dementia

The degree of frailty corresponds to the degree of dementia. Common symptoms in mild dementia include forgetting the details of a recent event, though still remembering the event itself, repeating the same question/story and social withdrawal.

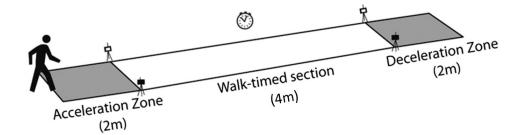
In moderate dementia, recent memory is very impaired, even though they seemingly can remember their past life events well. They can do personal care with prompting.

In severe dementia, they cannot do personal care without help.

 I. Canadian Study on Health & Aging, Revised 2008.
 Z. K. Rockwood et al. A global clinical measure of fitness and frailty in elderly people. CMAI 2005;173:489-495.

© 2007-2009. Version 1.2. All rights reserved. Geriatric Medicine Research, Dalhousie University, Hallfax, Canada. Permission granted to copy for research and educational purposes only.



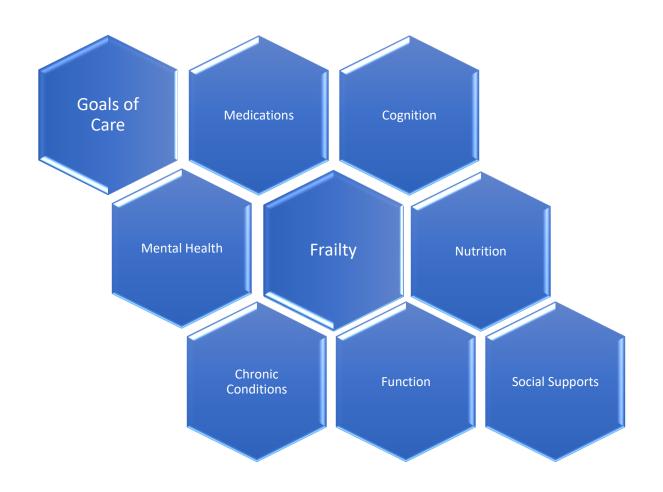


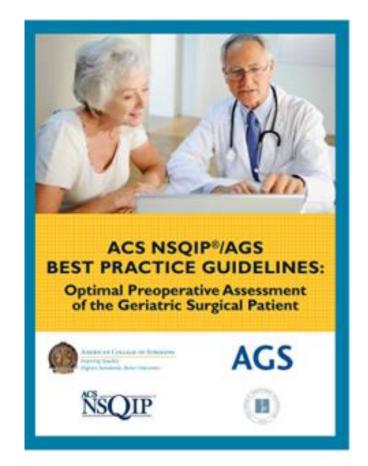
Afilalo J. Circulation 2017. Afilalo J & Forman DE. Circ Cardiovasc Interv 2017.





Frailty has been part of the recommended pre-procedural Geriatric Assessment for over a decade





Partridge JSL et al. Anaesthesia. 2013. NSQIP/AGS Best Practice Guidelines.





Mrs. R: 86F with severe Aortic Stenosis

PMH: Atherosclerosis of the aorta, HFpEF, HTN, HL, and "multiple non-cardiac chronic conditions"

ROS: Reports: dyspnea on exertion, unsteadiness with near fall, forgetfulness

Denies: fatigue, weight loss, depression

Social: Widowed, lives alone with children nearby, Independent in ADLs, has help with medication and money management (IADLs)

Her concerns:

Will I feel better after surgery? Will my memory be ok?



Vitals:

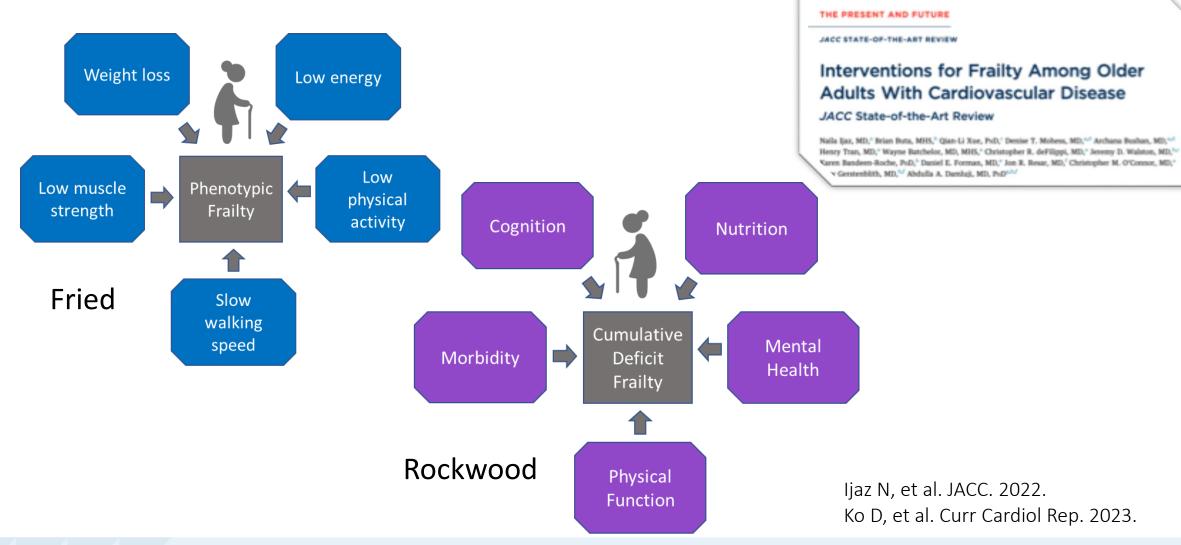
BP 136/64, HR 68 BMI 28.67 kg/m2







Two conceptual models: >60 tools to measure frailty







Veterans are older and sicker: an automated FI may be useful for population health



2002-2012:

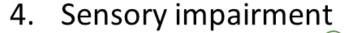
~3 million veterans ≥65, regular VA users

VA-FI domains:











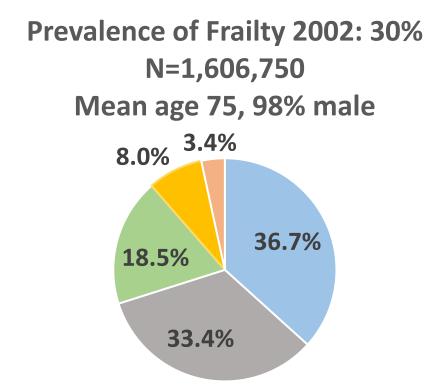


Orkaby et al. J Gerontol A Biol Sci Med Sci. 2019.

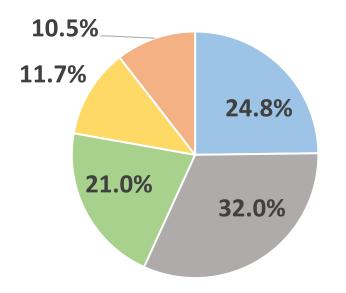




Frailty increased by 50% from 2002 to 2012 in US Veterans ≥65



Prevalence of Frailty in 2018: 43% N=2,359,207 Mean age 76, 97% male



Orkaby et al. J Gerontol A Biol Sci Med Sci. 2019. Cheng ... Orkaby. J Gerontol A Biol Sci Med Sci. 2021.



Non-Frail

■ Pre-Frail

■ Mildly Frail

Moderately

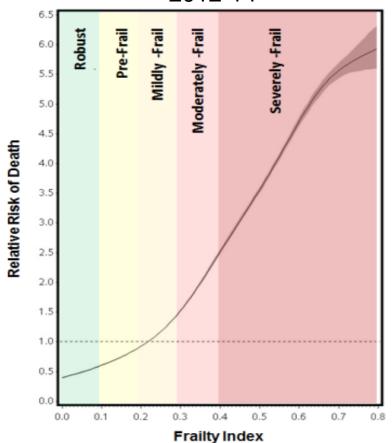
Severely Frail

Frail



The VA-FI identifies those at increased risk of mortality and can reset life expectancy estimates

2-yr risk of all-cause mortality 2012-14



2002	Median Survival Time (Years)							
	Men				Women			
Frailty	Age	Age	Age	Age	Age	Age		
Score	65-74	75-84	≥85	65-74	75-84	≥85		
≤0.1	13.0	10.4	6.4	19.2	11.6	7.4		
>0.1 - ≤0.2	12.4	8.7	5.7	15.1	10.5	6.5		
>0.2 - ≤0.3	9.5	7.0	4.8	12.0	8.8	5.6		
>0.3 - ≤0.4	6.8	5.4	3.8	8.5	7.0	4.5		
>0.4	4.6	3.8	2.8	6.0	5.1	3.7		
Overall	12.9	8.0	4.9	15.6	9.5	5.7		

Orkaby et al. J Gerontol A Biol Sci Med Sci 2019.





Leveraging rich VA EHR data to identify patients who are frail: How do other automated tools compare?

		Claims-Based FIs			Claims-Based FIs + Demographics, Utilization		
Domains		JEN FI	VA FI	Figueroa	Segal (Fried)	Kim (Medicare)	
Diagnoses	Morbidity	X	Х		Х	Х	
	Function/mobility	X	X	X	Х	X	
	Cognition	X	Х	Х	Х	Х	
	Mood	X	Χ		X	X	
	Sensory	X	Χ			X	
	Nutrition	X	X	Х		X	
	Geriatric syndromes	X	Χ		X	X	
	Infectious disease	X			X	X	
Utilization	Hospitalizations				X	X	
	Nursing home use					Х	
Demographics	Age/Sex				Х		

Orkaby & Huan et al. J Gerontol A Biol Sci Med Sci. 2023. In Press.

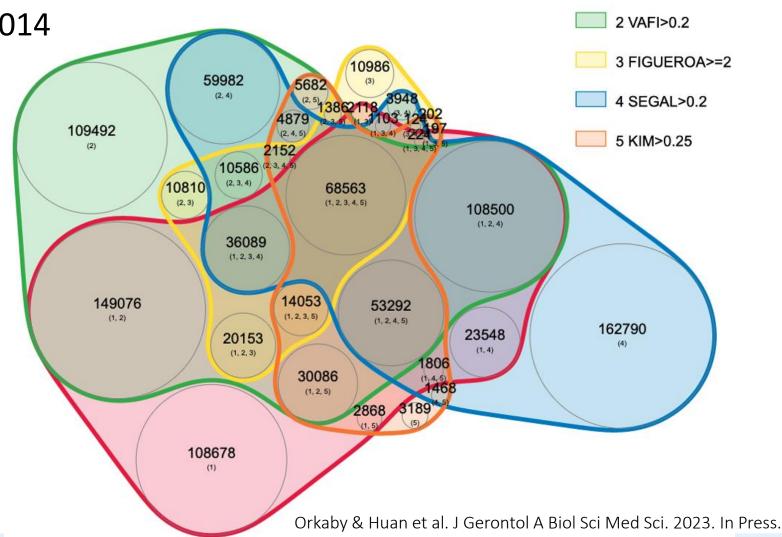




Different constructs of frailty will identify different people

2.6 Million Veterans seen in 2014

- Mean age 75, 98% male
- 80% White, 9% Black
- 7 26% frail
- Only ~3% frail by all CFIs

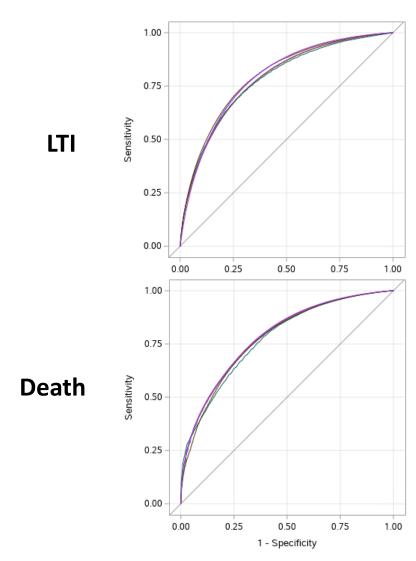






1 JFI>=6

Yet, all similarly predicted risk of Long-term Institutionalization and Death

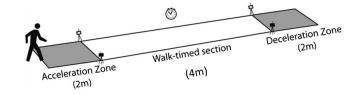


Area Under the Curve (AUC)	JFI	VAFI	Figueroa	Segal	Kim
AUC – for LTI					
Frailty	0.69	0.71	0.66		
Frailty + age + sex	0.77	0.77	0.77		
Frailty + utilization	0.71	0.72	0.69		0.73
Frailty +age + sex + utilization	0.78	0.78	0.78	0.80	0.79
AUC – for Death					
Frailty	0.67	0.70	0.60		
Frailty + age + sex	0.78	0.78	0.77		
Frailty + utilization	0.68	0.70	0.63		0.70
Frailty +age + sex + utilization	0.78	0.78	0.77	0.78	0.79





Selecting a frailty tool in clinic



Rapid Tools (<1-2 min)

- FRAIL scale
- Gait speed
- Chair Stands
- Risk Assessment Index (RAI)

Medium length Tools (2-5 min)

- Clinical Frailty Scale
- Short Physical Performance Battery
- Essential Frailty Toolset

Time Intensive

- Comprehensive Geriatric
 Assessment Frailty Index
- Cognitive testing

Passive Tools

• EHR/claims based FIs



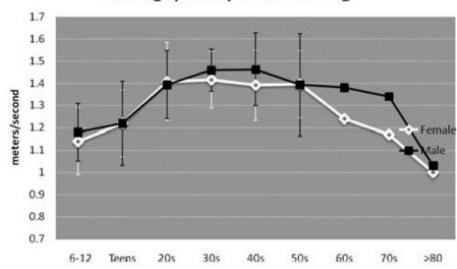


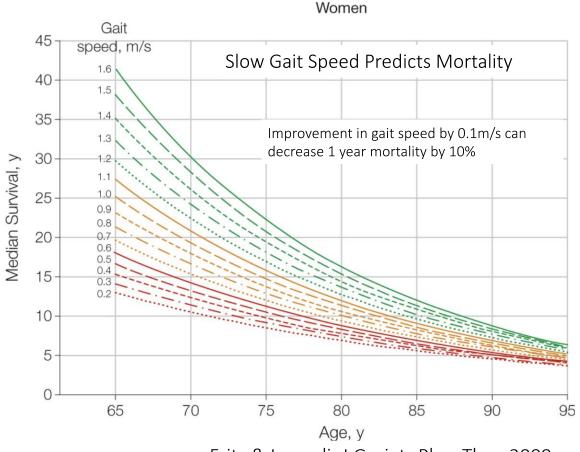
Gait speed: a single marker of frailty and excellent integrator of overall health

White Paper: "Walking Speed: the Sixth Vital Sign"

Stacy Fritz, PT, PhD;1 Michelle Lusardi, PT, PhD2

Walking Speed by Gender and Age





Fritz & Lusardi. J Geriatr Phys Ther. 2009. Studenski et al JAMA 2011.



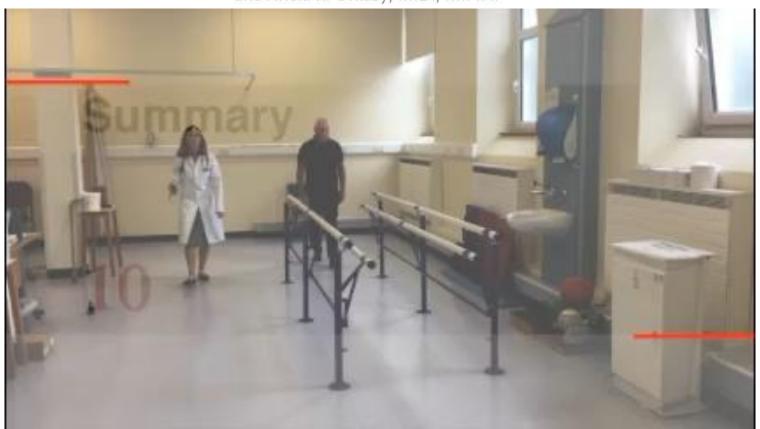


VIDEOS IN CLINICAL MEDICINE SUMMARY POINTS

Julie R. Ingelfinger, M.D., Editor

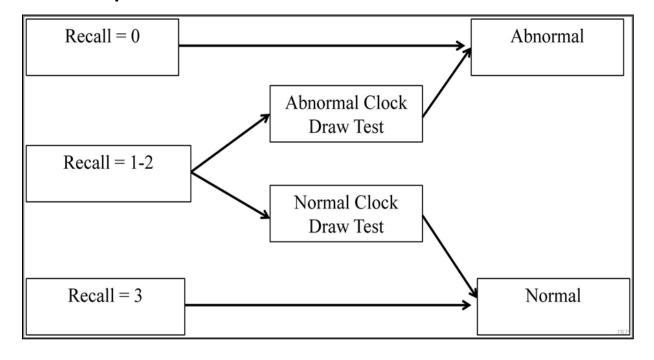
Mobility Assessment in Older Adults

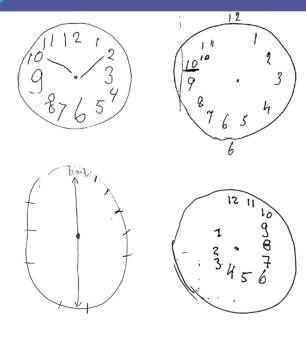
Kirstyn James, M.D., Andrea Wershof Schwartz, M.D., M.P.H., and Ariela R. Orkaby, M.D., M.P.H.



What about the brain? Screen using the MiniCog

- 3-word recall: banana, sunrise, chair
- Clock draw: "Ten past Eleven"





Heng, M, et al JBJS 2016. Borson S. Int J Geriatr Psychiatry 2000.





Cognitive impairment (frailty): marker of risk or reason to intervene?

It may depend on the intervention!

Meta-analysis of 18 studies after TAVR:

1,065 patients, (49% male, average age ≥80)

Findings: improvement at 1 month

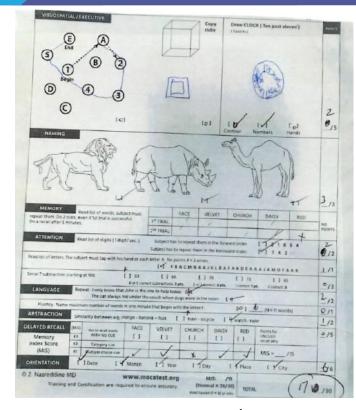
Overall preserved cognition

... driven by patient selection?

... short term delirium risk?

~2900 patients with dementia:

- increased delirium, transfusion, longer stay, discharge to facility



Our patient: MOCA 17/30

- Executive dysfunction
- Impaired Recall
- Other: attention, language

Khan MM et al. JAGS 2018. Jain V et al. JAGS 2021.





Frailty, Cognitive Impairment and Risk of Delirium

The lower the burden

of predisposing factors,

the higher the intensity

of the stressor required

to cause Delirium

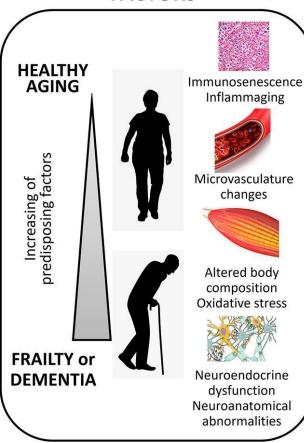
Acute stressors

The higher the burden

of predisposing factors,

the lower the intensity of the stressor required to cause Delirium

PREDISPOSING FACTORS



PRECIPITATING FACTORS

DELIRIUM

Impaired neuro-vascular coupling: hypoxia, hypoglycemia

Neuroinflammation

Microglia and Astrocytes activation

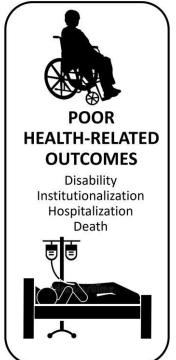
Physical and/or psychological stress

Neurostransmitter alterations

Medications







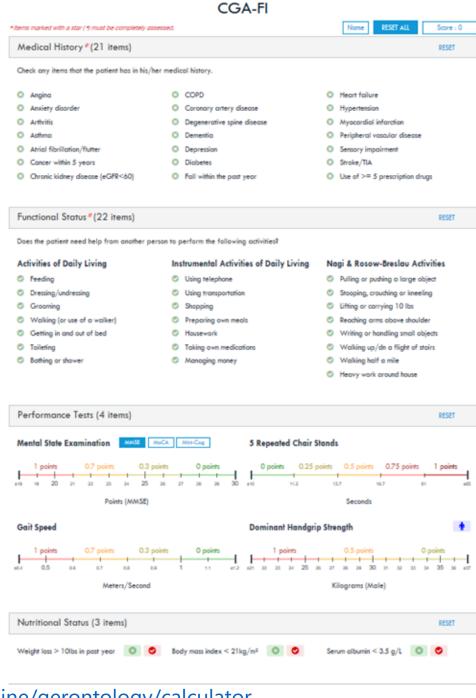
Bellelli et al. Front Aging Neurosci. 2021.





Comprehensive Geriatric Assessment - Frailty Index

- 1. Medical History*
- 2. Functional Status*
- 3. Performance Tests
 - Cognition
 - Chair stands
 - Gait speed
 - Grip Strength
- 4. Nutritional Status
 - Weight loss
 - BMI
 - Albumin





CGA-FI

Check any items that the patient has in his/her medical history.

Angina

- Anxiety disorder
- Arthritis
- Asthma
- Atrial fibrillation/flutter
- Cancer within 5 years
- Chronic kidney disease (eGFR<60)

COPD

Coronary artery disease

Degenerative spine disease

Dementia

Oppression

O Diabetes

Fall within the past year

Heart failure

Hypertension

Myocardial infarction

Peripheral vascular disease

Sensory impairment

3 Stroke/TIA

Use of >= 5 prescription drugs

Functional Status* (4/22 items)

RESET

Does the patient need help from another person to perform the following activities?

Activities of Daily Living

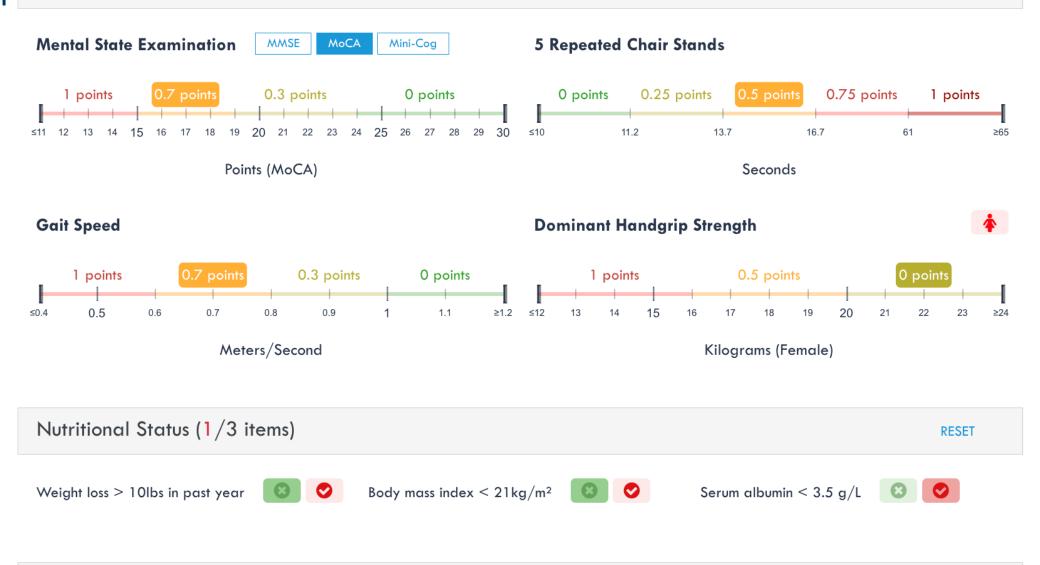
- Feeding
- Dressing/undressing
- Grooming
- Walking (or use of a walker)
- Getting in and out of bed
- Toileting
- Bathing or shower

Instrumental Activities of Daily Living

- Using telephone
- Using transportation
- Shopping
- Preparing own meals
- Housework
- Taking own medications
- Managing money

Nagi & Rosow-Breslau Activities

- Pulling or pushing a large object
- Stooping, crouching or kneeling
- Lifting or carrying 10 lbs
- Reaching arms above shoulder
- Writing or handling small objects
- Walking up/dn a flight of stairs
- Walking half a mile
- Heavy work around house

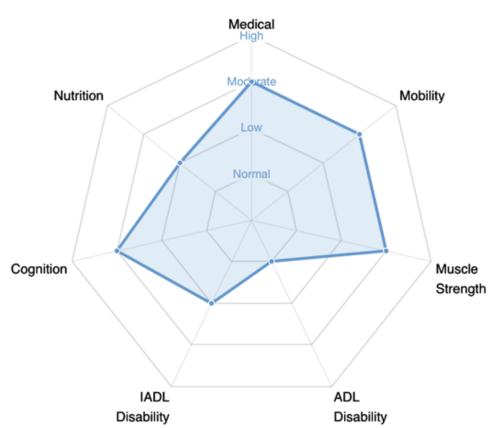


CGA-FI

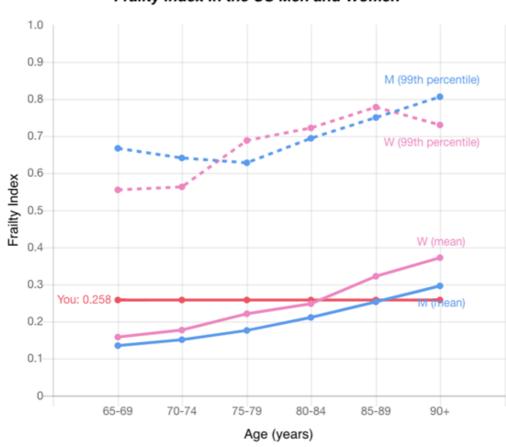
YOUR HEALTH DASHBOARD

YOUR FRAILTY INDEX : 0.258 (MILD FRAILTY)





Frailty Index In the US Men and Women





Developed by Dr. Dae Kim:

https://www.bidmc.org/research/research-by-department/medicine/gerontology/calculator

The "age-frailty continuum": frailty is dynamic

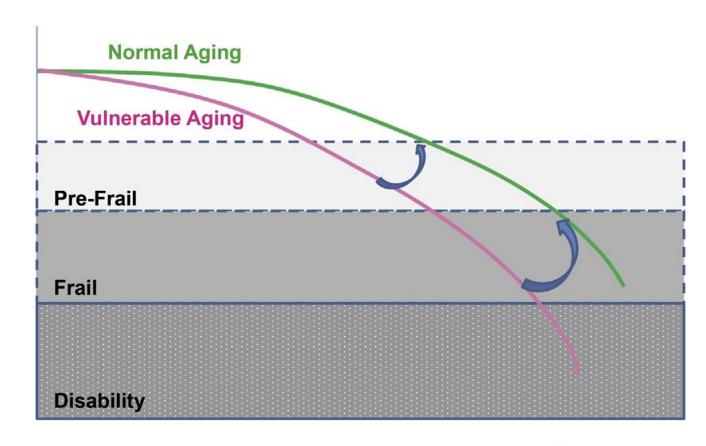
Frailty is not:

- a disease state
- a reason to withhold care

Frailty is an opportunity to:

- personalize care plans
- minimize risk

"Precision Gerontology"



Time (Allostatic Load)



Abellan van Kan et al. J Nutr Health Aging 2008. Ferucci and Kuchel JAGS 2021.





Mrs. R: 86F with severe Aortic Stenosis and Mild Frailty Greatest operative risk: delirium and loss of function

The Geriatric 5Ms approach to mitigate risk:



✓ Pre-habilitation



✓ Delirium Prevention

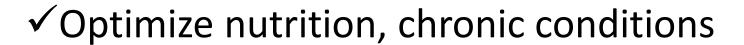


Medications









√ Goals of Care

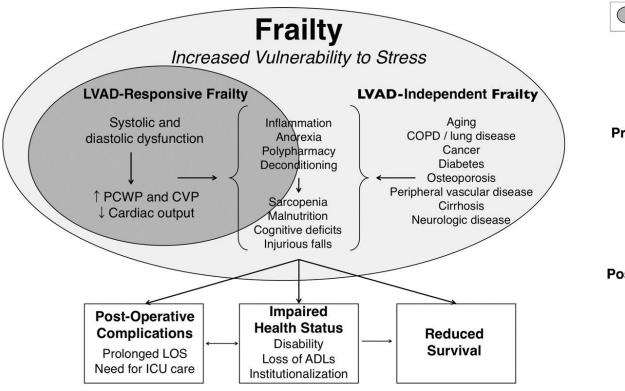
Tinetti M et al. JAGS 2017. Schwartz AW. Fed Pract 2023.

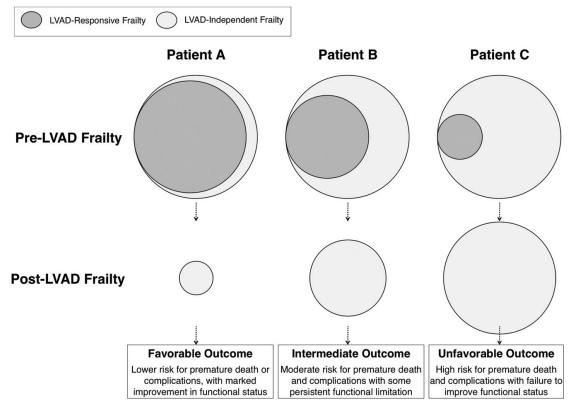






Frailty in the presence of a dominant disease: what is driving health status? The dominant disease or frailty?



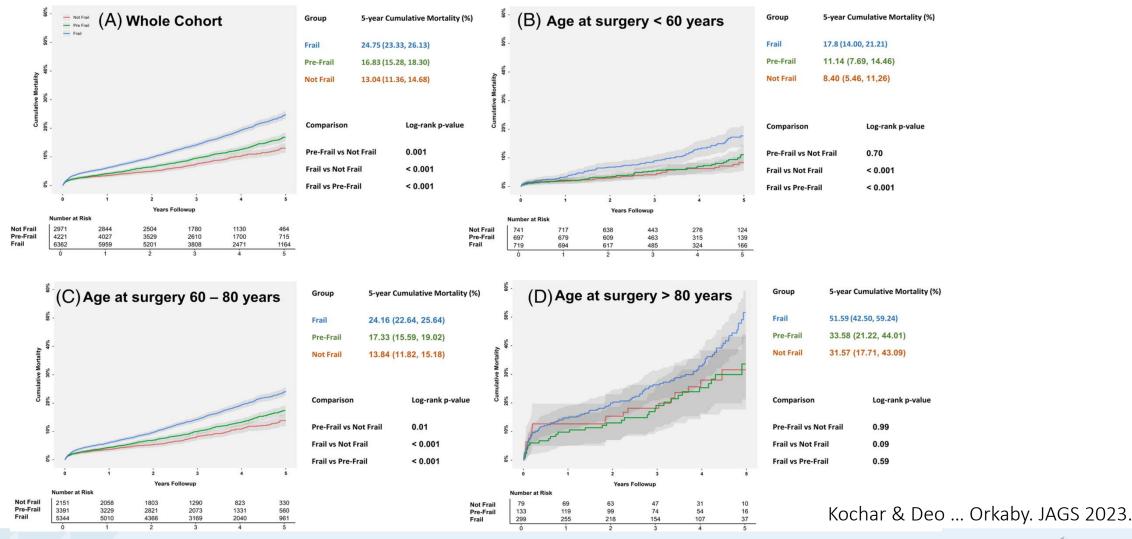


Flint et al Circ: Heart Failure 2012.





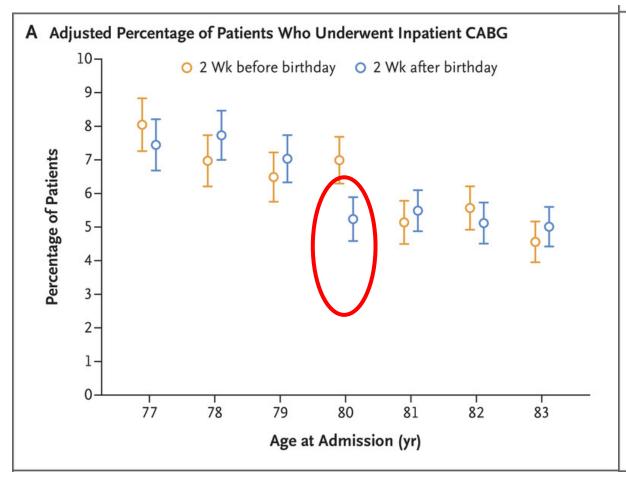
At what age should we begin assessing frailty? Frailty is relevant even in Veterans < 60 undergoing cardiac surgery

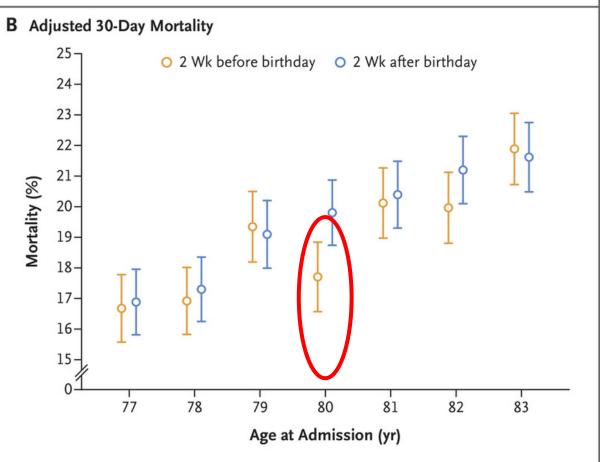






Beware of behavioral heuristics: left-digit bias in clinical decision-making - the CABG example



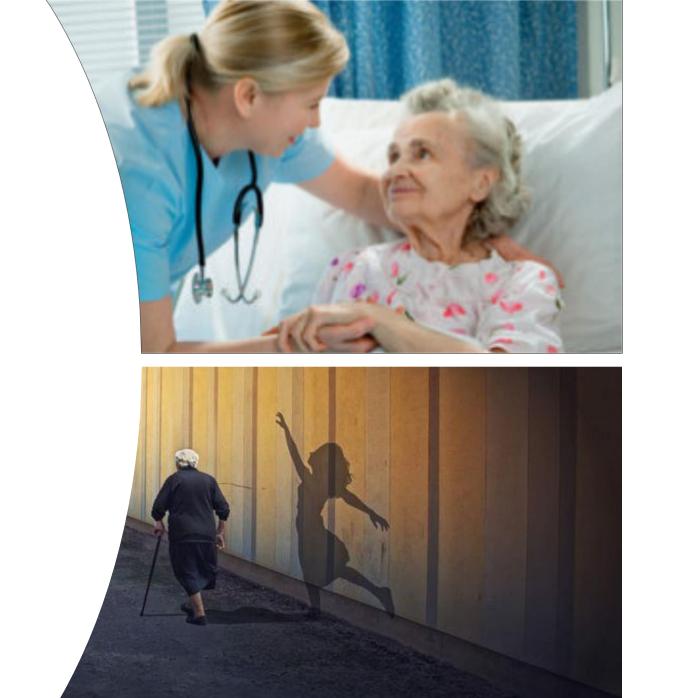


Olenski et al NEJM 2020.





Is "frailism" the new "ageism"?



Integration of Frailty into Decision Making: the Geriatrician's Perspective

Ariela R. Orkaby, MD, MPH

Geriatrics & Preventive Cardiology

New England GRECC, VA Boston Healthcare System

Brigham & Women's Hospital

Assistant Professor of Medicine, Harvard Medical School











Surgical Pause Symposium

Tracking Process and Outcome Measures

Daniel E. Hall





Why track Process and Outcome Measures?

Data are Powerful







Types of Measures: Process Measures

- <u>Process Measures</u> quantify steps necessary to deliver the intervention
 - Surgical Pause: (1) Measure Frailty; (2) Do Something About it
 - Step 1: Measure Frailty in a defined target population (N)
 - N(%) with valid RAI
 - N(%) with RAI≥37
 - Step 2: Do Something About It
 - N(%) with [INTERVENTION] Ordered
 - N(%) with [INTERVENTION] Completed
 - N(%) with [INTERVENTION] Fidelity/Quality

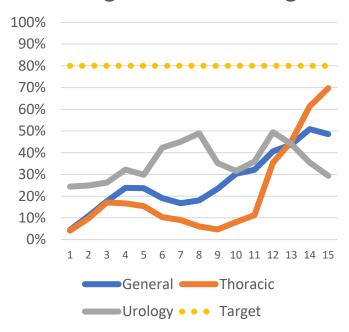




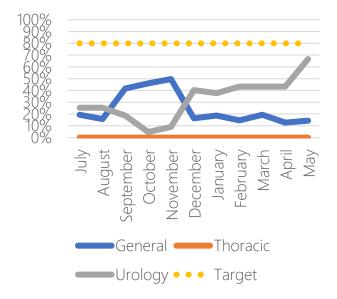


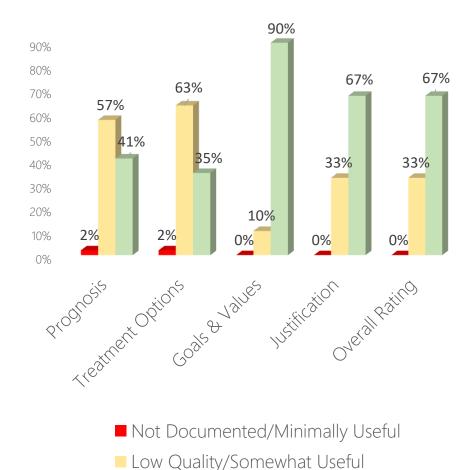
Process Measures: Audit and Feedback

% Visits with RAI
Assessment
Rolling 3-Month Average



% RAI≥37 with Goals of Care Consult Rolling 3-month Average





■ High Quality/Very Useful







Types of Measures: Outcome Measures

- Outcome Measures quantify health or experience of patient
 - Postoperative Mortality
 - Postoperative Complications
 - ICU Admission and/or Length of Stay
 - Hospital Length of Stay
 - Cost

• <u>Surrogate/Intermediate Outcomes</u>

- Change in 6 minute walk test, grip strength or Timed up and Go
- Change in respiratory muscle pressures
- Change in HgbA1c, BMI, etc

• Patent Reported Outcome Measures

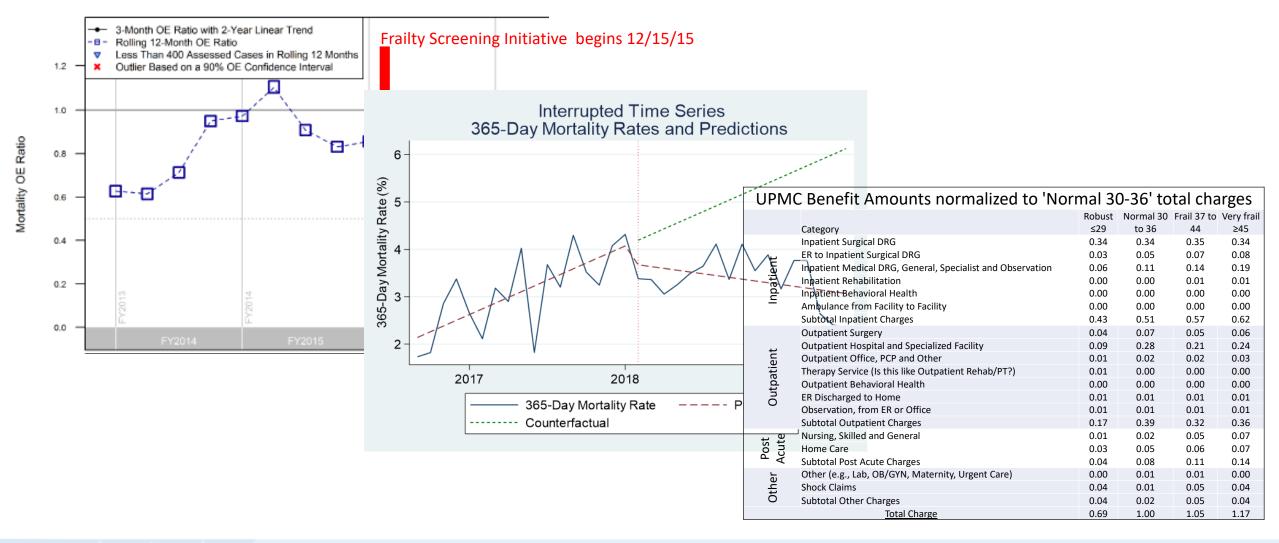
- Bereaved Family Survey (Quality of end of life care)
- Patient Centeredness of Care & Satisfaction
- Decision Regret
- Human Flourishing Index







Outcome Measures









Outcome Measures

Baseline to Day of Surgery Significant Changes in Physical Performance

Measure	Baseline Mean (SD)	Day of Surgery Mean (SD)	Mean Difference (Standard Error)	P value	Minimum Clinically Important Difference	
Extended TUG (seconds)	N=42 21.9 (12.5)	N=33 17.8 (4.6)	-2.3 (0.5)	<0.001	2.4s	
Gait Speed (meters/second)	N=42 1.11 (0.32)	N=33 1.24 (0.30)	+0.1 (0.03)	0.002	0.1m/s	
5 Chair Rise (seconds)	N=38 13.3 (5.7)	N=33 11.8 (4.6)	-1.6 (0.6)	0.007	2.3s	
Six Minute Walk Test (meters)	N=40 348.6 (109.1)	N=30 380.6 (102.2)	+29.3 (15.6)	0.060	30m	
SPPB Score	N=41 10.2 (1.9)	N=33 10.8 (1.1)	+0.6 (0.3)	0.068	1 unit	

Table 4. Quality of Life and Surgical Care, Decision Regret, Preference for Operative Management, Patient Centeredness of Care.									
Outcome		Baseline	Day of Surgery	30-Day	90-Day	Δ Baseline to Surgery	Δ Baseline to 90-Day	Δ Surgery to 90-Day	Overall Difference across time
		N Mean SD	N Mean SD	N Mean SD	N Mean SD	Mean Δ SE P-Value	Mean Δ SE P-Value	Mean Δ SE P-Value	P-Value
Quality of Life (Utility)		41 0.78 0.16	35 0.8 0.13		32 0.8 0.17	0.02 0.02 0.302	0.002 0.02 0.927	-0.003 0.02 0.908	0.673
Quality of Surgical Care			34 1.2 0.3	30 1.2 0.4					0.893
Patient Centeredness of Care			35 1.4 0.5		32 1.3 0.3			-0.1 0.1 0.049	
Satisfaction with Multi- disciplinary Preoperative Clinic		27 4.6 0.5	35 4.3 0.7		32 4.4 0.8	-0.1 0.1 0.331	-0.2 0.2 0.314	0.1 0.1 0.720	0.520
Preference for Operative Management			35 4.5 0.8	33 4.7 0.5	32 4.6 0.8			0.1 0.2 0.562	0.407
Decision Regret			35 9.3 13.8	33 8.0 14.6	32 8.6 14.2			-1.1 2.5 0.677	0.839

Hall DE, et al. Preoperative Rehabilitation Is Feasible in the Weeks Prior to Surgery and Significantly Improves Functional Performance. *Journal of Frailty & Aging*. 2022;10.14283/jfa.2022.42







REDCap

Quality of Life

Satisfaction With CPC

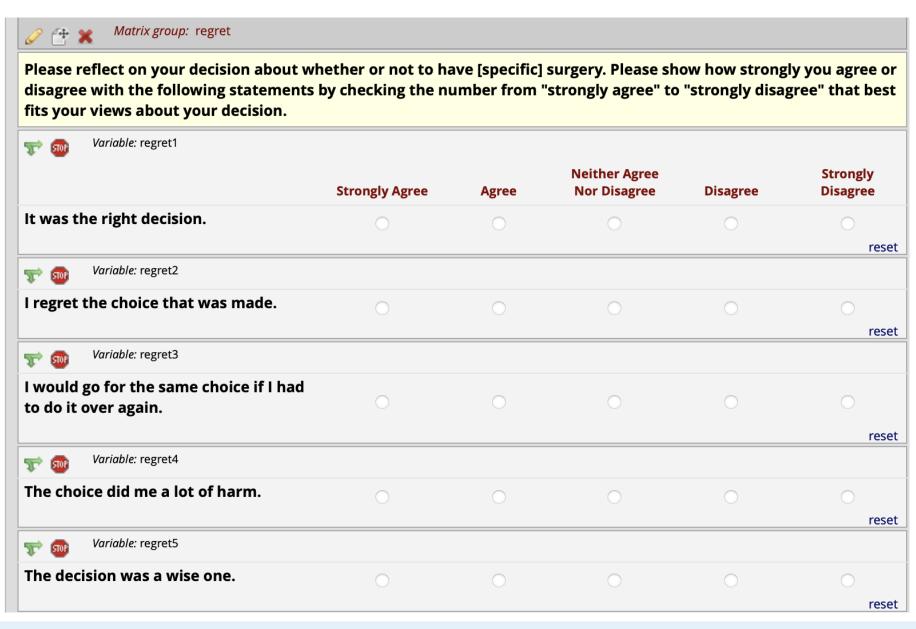
Decision Regret

Preference for Operative

Patient-Centeredness

Satisfaction with Decision

Flourishing









Human Flourishing

12 Item scale; internationally validated

- Physical and Mental Health
- Happiness and Life Satisfaction
- Close Social Relationships
- Meaning and Purpose
- Character and Virtue
- Financial and Material Stability

VanderWeele TJ. *Proc Natl Acad Sci* 2017;114(31):8148-8156.

	Domain 1 (Happiness and Life Satisfaction)		Domain 2 (Mental and Physical Health)		Domain 3 (Meaning and Purpose)	
	Coefficient (95% CI)	p value ^a	Coefficient (95% CI)	P value ^a	Coefficient (95% CI)	p value ^a
Depression (PHQ8)	-0.28 (-0.34, -0.23)	<0.001	-0.31 (-0.37, -0.26)	<0.001	-0.20 (-0.26, -0.14)	<0.001
Anxiety (GAD7)	-0.24 (-0.31, -0.19)	<0.001	-0.26 (-0.32, -0.21)	<0.001	-0.17 (-0.23, -0.11)	<0.001
Swallowing (EAT10)	-0.085 (-0.12, -0.05)	<0.001	-0.11 (-0.14, -0.07)	<0.001	-0.050 (-0.08, -0.02)	0.00135
Neck Disability (NDI)	-0.14 (-0.17, -0.1)	<0.001	-0.15 (-0.19, -0.11)	<0.001	-0.080 (-0.12, -0.04)	<0.001
Insomnia (ISI)	-0.16 (-0.21, -0.11)	<0.001	-0.16 (-0.22, -0.12)	<0.001	-0.085 (-0.14, -0.03)	<0.001
	Domain 4 (Character and Virtue)		Domain 5 (Close Social Relationships)		Domain 6 (Financial and Material Stability)	
	Coefficient (95% CI)	p value ^a	Coefficient (95% CI)	p value ^a	Coefficient (95% CI)	p value ^a
Depression (PHQ8)	-0.090 (-0.15, -0.03)	0.00372	-0.19 (-0.25, -0.12)	<0.001	-0.26 (-0.34, -0.18)	<0.001
Anxiety (GAD7)	-0.065 (-0.12, -0.01)	0.0325	-0.15 (-0.21, -0.08)	<0.001	-0.23 (-0.31, -0.15)	<0.001
Swallowing (EAT10)	-0.033 (-0.06, -0.01)	0.0177	-0.035 (-0.07, 0.00)	0.0266	-0.075 (-0.12, -0.04)	<0.001
Neck Disability (NDI)	-0.033 (-0.07, 0.00)	0.0692	-0.075 (-0.12, -0.04)	<0.001	-0.13 (-0.18, -0.08)	<0.001
Insomnia (ISI)	-0.036 (-0.08, 0.01)	0.124	-0.10 (-0.15, -0.05)	<0.001	-0.14 (-0.21, -0.07)	<0.001

Harris A, Cancer Med. Mar 11 2022;10.1002/cam4.4636







How did we track Process and Outcome Measures?

Health Factors



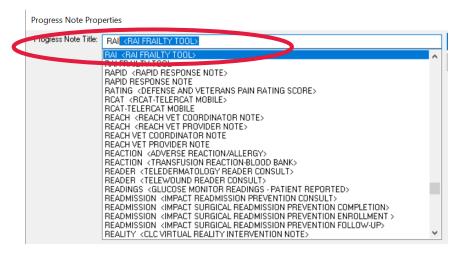




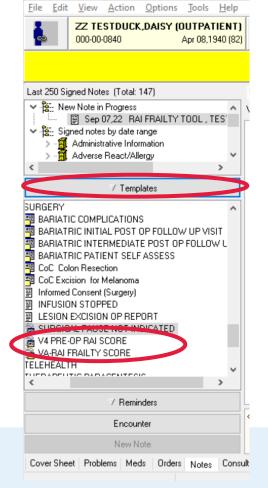
Step 1: Measure Frailty

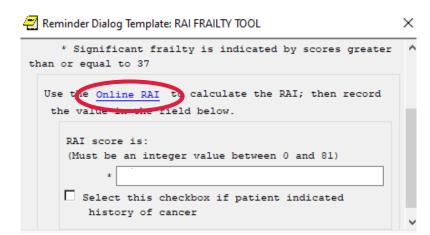
Finding the RAI note in CPRS

OPTION 1



OPTION 2

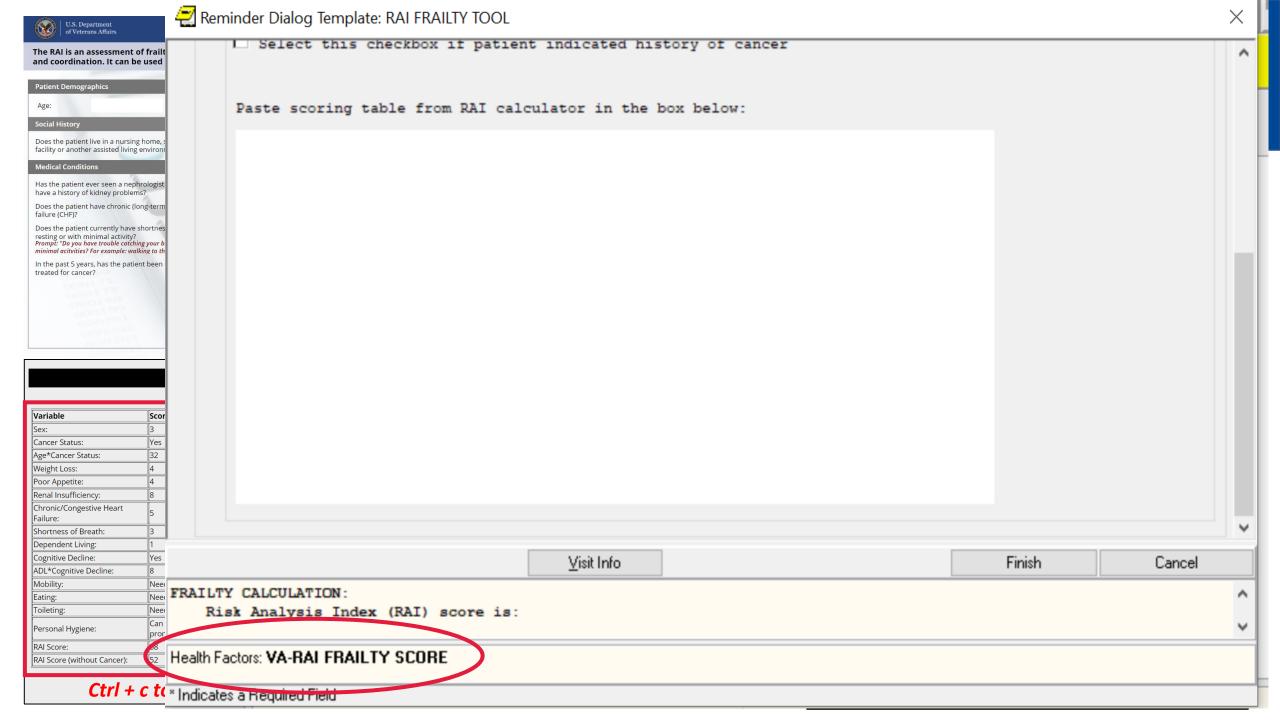












CPRS Implementation Piping

```
Prior Risk Analysis Index (RAI)
  02/03/2023
                 Risk Analysis Index (RAI) Frailty Score
                   Magnitude: 22
                 Risk Analysis Index (RAI) Frailty Score Without Cancer
                   Magnitude: 18
  If there is no value, use the Online RAI to calculate the RAI; then
  record the value in the field below.
  ++ Significant frailty is indicated by scores greater than or equal to 37 ++

▼ Risk Analysis Index (RAI) Score: *22

▼ The RAI Score (without cancer) is: *18
  RAI score is greater than or equal to 37.
```

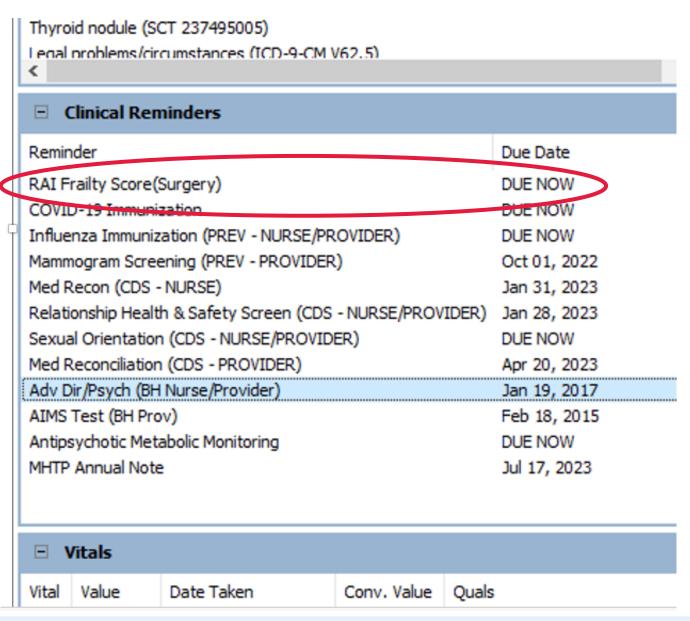






CPRS Implementation

RAI Reminder Dialogue Cover Sheet "User Group"









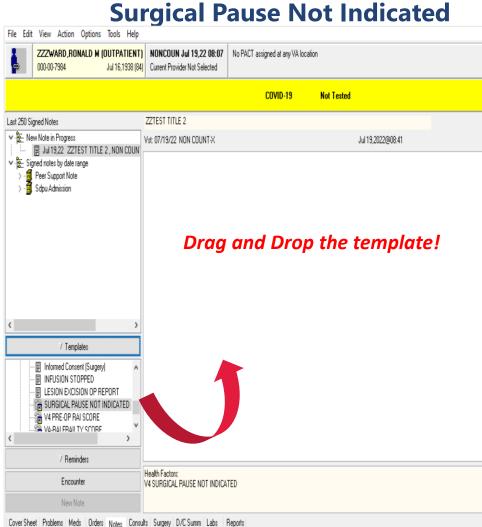
CPRS Implementation

Goals of Care Note Template



File Edit View Action Options Tools Help ZZ TESTDUCK, DAISY (OUTPATIENT) 000-00-0840 Apr 08,1940 (82) Last 250 Signed Notes Last 250 Signed Notes (Total: 147) ✓ - New Note in Progress Sep 07,22 RAI FRAILTY TOOL , TES' ✓ Earling Signed notes by date range. Administrative Information Adverse React/Allergy √ Templates BARIATIC COMPLICATIONS 🗐 BARIATRIC INITIAL POST OP FOLLOW UP VISIT 🗐 BARIATRIC INTERMEDIATE POST OP FOLLOW L BARIATRIC PATIENT SELF ASSESS CoC Colon Resection CoC Excision for Melanoma Informed Consent (Surgery) INFUSION STOPPED LESION EVEICION OF PEROPT SURGICAL PAUSE NOT INDICATED WA PRE-OF HAI SCOTE 🖀 VA-RAI FRAILTY SCORE TELEHEALTH HEDADELITIC DADACENTECIC ✓ Reminders Encounter New Note

Cover Sheet Problems Meds Orders Notes Consult









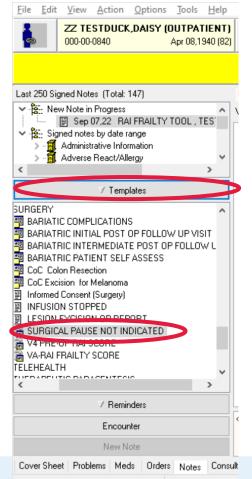
"Surgical Pause Not Indicated"

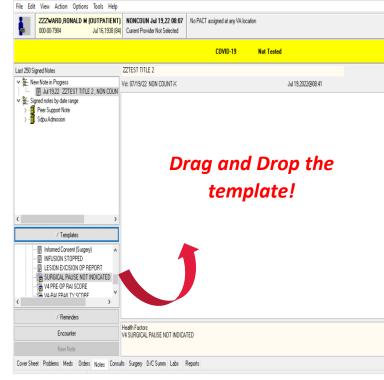
When to use it and how to find i

Encounters for conditions not suitable for surgery (e.g., cerumen impaction, audiology testing, joint injection, etc.)

Encounters for conditions that do not yet indicate a potential role for surgery (e.g., slowly growing 4cm abdominal aortic aneurism).

Encounters when surgery is not offered or proposed as a legitimate option.

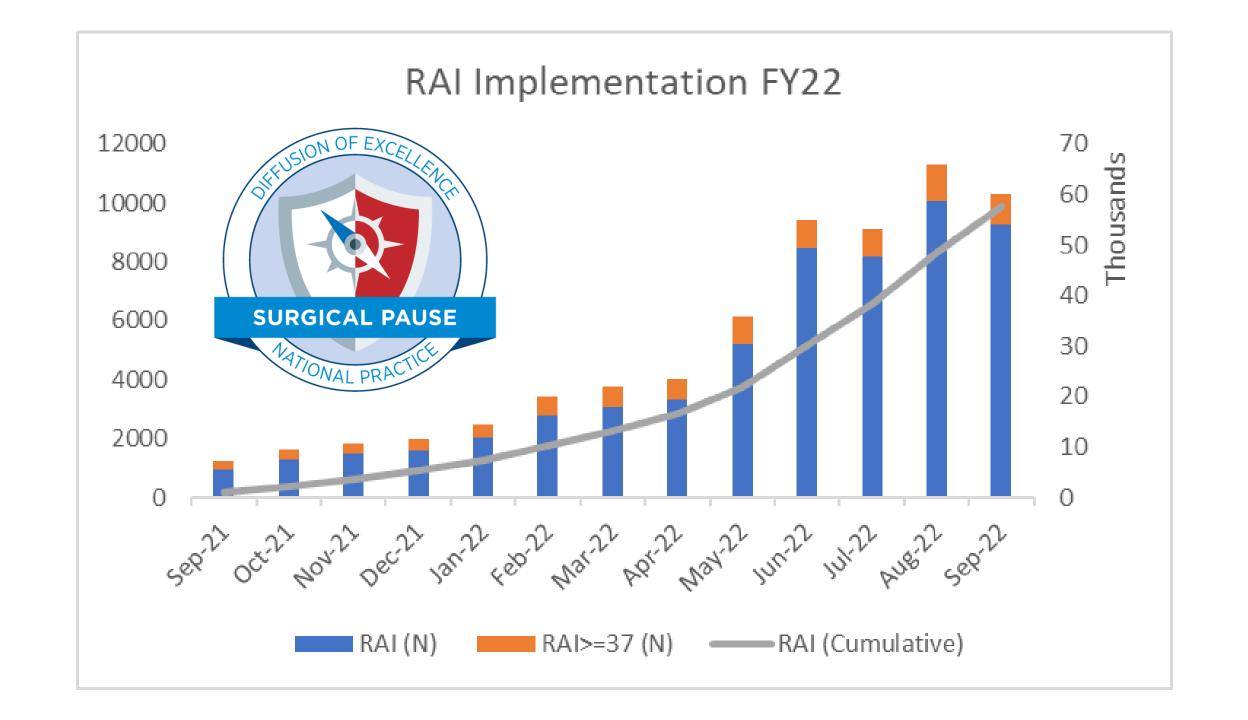












The Surgical Pause Dashboard

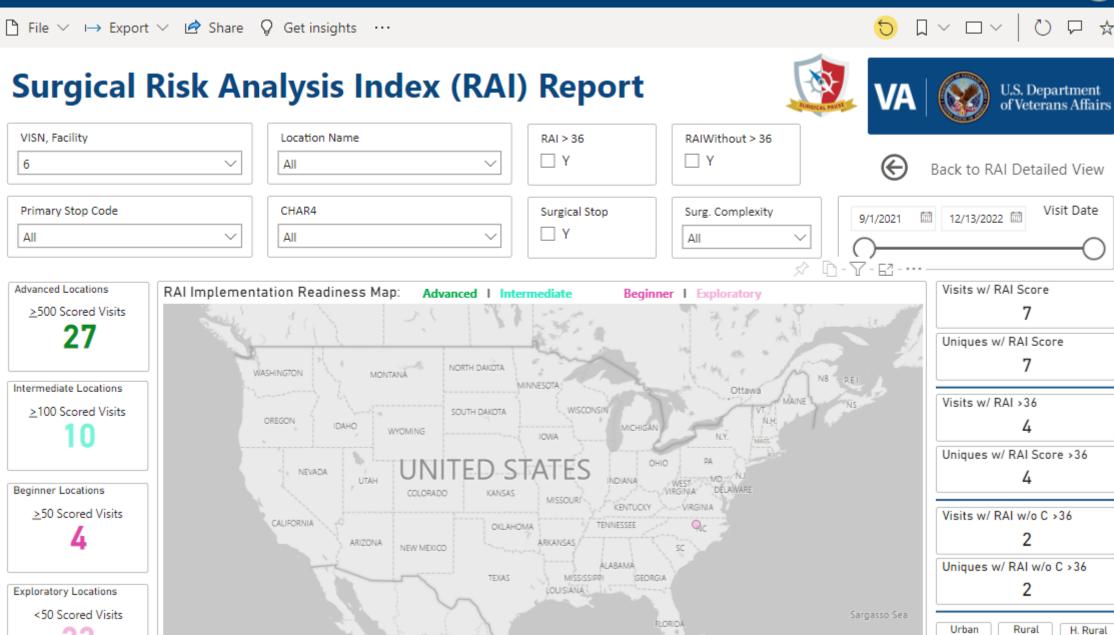




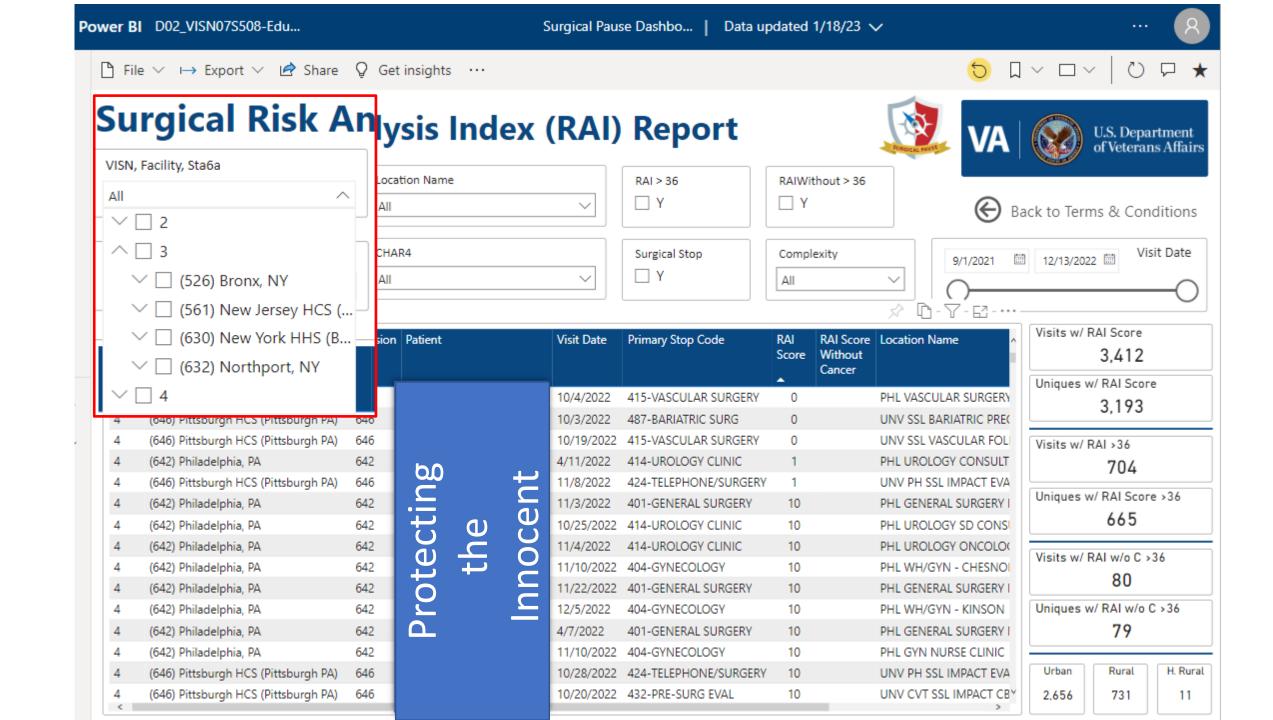


Microsoft Bing

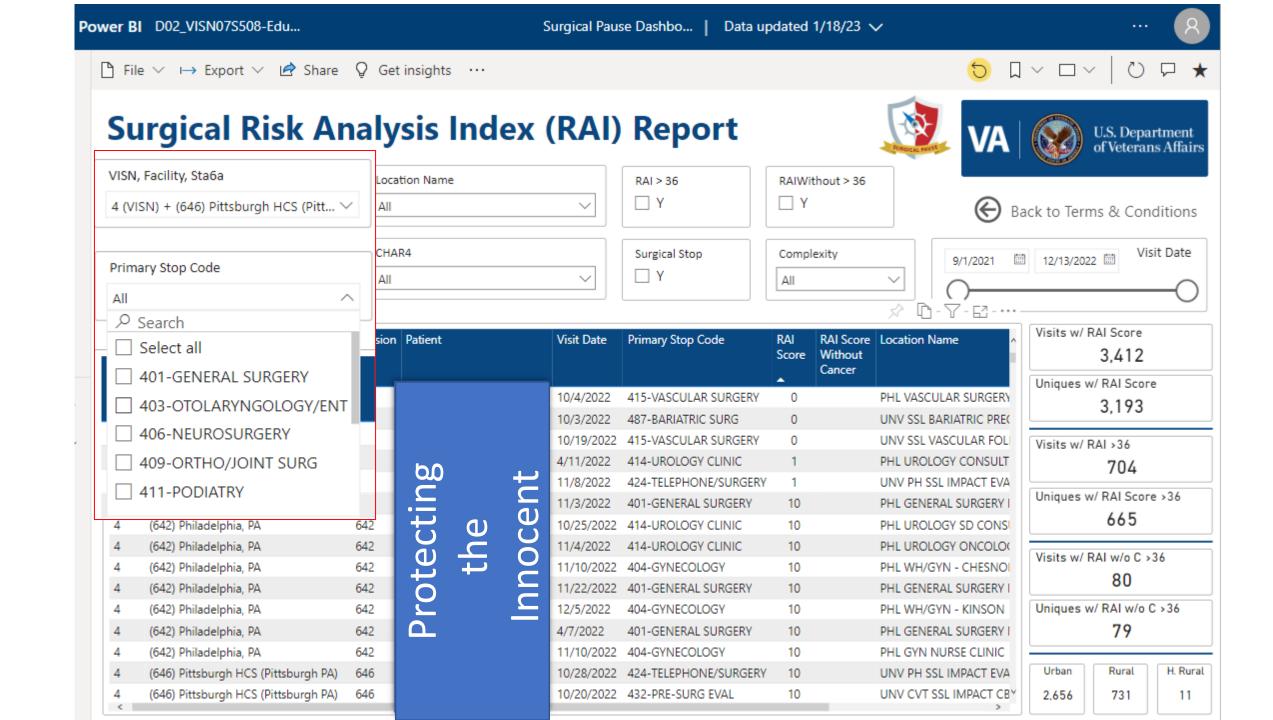


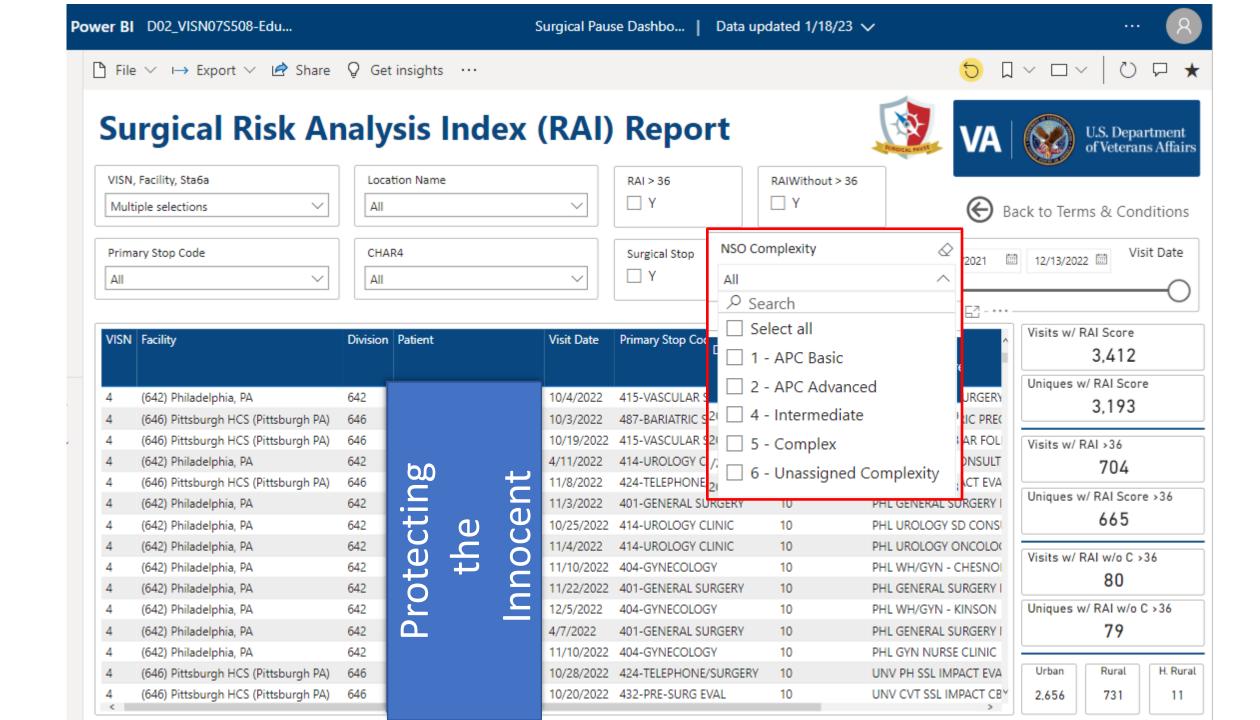


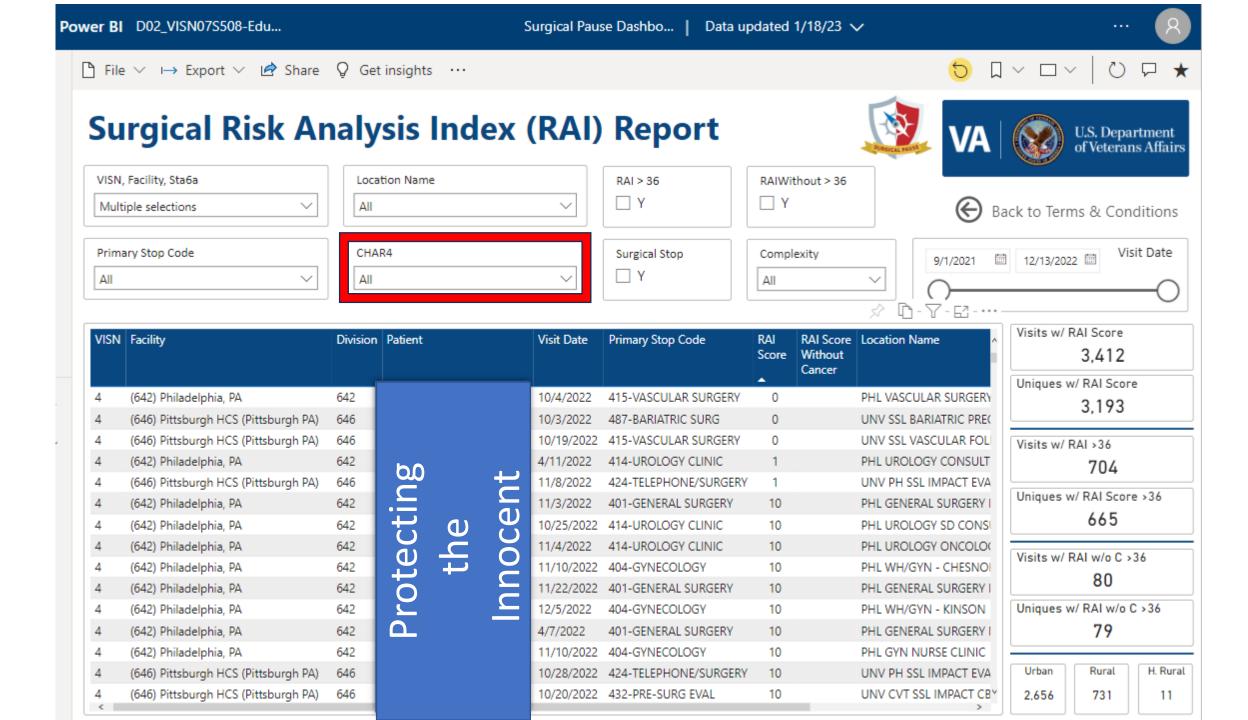
© 2022 TomTom, © 2023 Microsoft Corporation Terms



Power BI D02_VISN07S508-Edu... Surgical Pause Dashbo... Data updated 1/18/23 V File ∨ → Export ∨ 🖻 Share 👂 Get insights · · · Surgical Risk Analysis Index (RAI) Report U.S. Department of Veterans Affairs VISN, Facility, Sta6a Location Name RAI > 36 RAI w/out > 36 \square Y \square γ 4 (VISN) + (646) Pittsburgh HCS (Pitt... V ΑII ∠ Search Back to Terms & Conditions UNV SSL GEN SURG R... Primary Stop Code **NSO Complexity** UNV SSL GENERAL SU... Visit Date 12/13/2022 All Αll UNV SSL GENERAL SU... UNV SSL GENERAL SU... 7-8-... Visits w/ RAI Score UNV SSL GU CONSULT VISN Facility Visit Date **Primary Stop Code** RAI on Name 3.412 Sco **UNV SSL IMPACT** Uniques w/ RAI Score ASCULAR SURGERY 3.193 (646) Pittsburgh HCS (Pittsburgh PA) 10/3/2022 487-BARIATRIC SURG UNV SSL BARIATRIC PREC (646) Pittsburgh HCS (Pittsburgh PA) 415-VASCULAR SURGERY UNV SSL VASCULAR FOLI Visits w/ RAI > 36 414-UROLOGY CLINIC (642) Philadelphia, PA 642 4/11/2022 PHL UROLOGY CONSULT 704 Dg □ (646) Pittsburgh HCS (Pittsburgh PA) 424-TELEPHONE/SURGERY 11/8/2022 UNV PH SSL IMPACT EVA Uniques w/ RAI Score >36 401-GENERAL SURGERY (642) Philadelphia, PA 11/3/2022 PHL GENERAL SURGERY I 665 (642) Philadelphia, PA 642 10/25/2022 414-UROLOGY CLINIC 10 PHL UROLOGY SD CONSI 642 (642) Philadelphia, PA 11/4/2022 414-UROLOGY CLINIC 10 PHL UROLOGY ONCOLOG Visits w/ RAI w/o C >36 642 10 (642) Philadelphia, PA 11/10/2022 404-GYNECOLOGY PHL WH/GYN - CHESNOI 80 (642) Philadelphia, PA 11/22/2022 401-GENERAL SURGERY PHL GENERAL SURGERY Uniques w/ RAI w/o C > 36 642 (642) Philadelphia, PA 12/5/2022 404-GYNECOLOGY PHL WH/GYN - KINSON 79 (642) Philadelphia, PA 4/7/2022 401-GENERAL SURGERY PHL GENERAL SURGERY (642) Philadelphia, PA 404-GYNECOLOGY 10 PHL GYN NURSE CLINIC Urban Rural H. Rural (646) Pittsburgh HCS (Pittsburgh PA) 424-TELEPHONE/SURGERY UNV PH SSL IMPACT EVA (646) Pittsburgh HCS (Pittsburgh PA) 10/20/2022 432-PRE-SURG EVAL UNV CVT SSL IMPACT CBY 2.656 731 11







Questions?







Tracking Process Measures and Outcomes with Data

Thomas Z. Hayward III, MD, MBA, FACS





Surgical Pause Symposium

Disclosures

1. Nothing financial to report





Surgery Information

- In God We Trust All Others Need to Bring Data!
- If you rely on standard data from the NSO then you will always be playing catch up
 - Quarterly report one quarter after the data is finalized
 - Almost a half a year has past from the earliest data
- Carpe diem



W. Edwards Deming





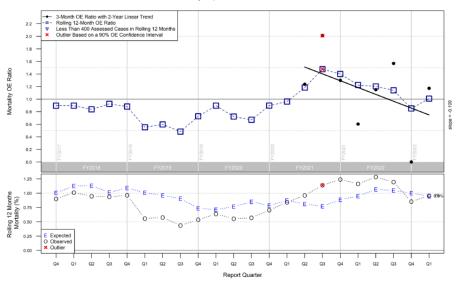


Morality Data from NSO

Quality

VA National Surgery Office Quarterly Report: Q1 of FY23
VAMC Historic 30-Day Mortality O/E Ratio Plot with Quarterly O/E Ratio Trend
VAMC 583 - Indianapolis. IN VISN 10 Fiscal 2017 to 2023

eturn to Conter



CURREN	CURRENT QUARTER: October 1, 2022 to December 31, 2022												
Specialty of Surgeon	Analysis Cases	Observed Mortality N (%)	Expected Mortality N (%)	O/E Ratio	90% CI O/E Ratio								
Cardiac Surgery	4	0 (0.00)	0.0 (1.21)	0.00	(0.00, 43.41)								
ENT Surgeons	19	0 (0.00)	0.4 (1.89)	0.00	(0.00, 7.71)								
General Surgeons	103	2 (1.94)	1.6 (1.52)	1.28	(0.23, 3.95)								
Neurologic Surgeons	34	0 (0.00)	0.2 (0.55)	0.00	(0.00, 15.31)								
Orthopedic Surgeons	63	1 (1.59)	0.3 (0.45)	3.50	(0.18, 16.11)								
Plastic Surgeons	1	0 (0.00)	0.0 (0.08)	0.00	(0.00, 1183)								
Thoracic Surgeons	14	0 (0.00)	0.2 (1.36)	0.00	(0.00, 14.17)								
Urologic Surgeons	69	1 (1.45)	0.4 (0.51)	2.84	(0.15, 13.13)								
Vascular Surgery	28	0 (0.00)	0.4 (1.52)	0.00	(0.00, 6.68)								
VASQIP Combined	335	4 (1.19)	3.4 (1.02)	1.17	(0.40, 2.66)								

Quarterly VASQIP O/E Ratio History: FY22 Q1 through FY23 Q1

REPORT QUARTER	Analysis Cases	Observed Mortality N (%)	Expected Mortality N (%)	O/E Ratio	90% CI O/E Ratio
FY22 Q1	406	3 (0.74)	5.0 (1.23)	0.60	(0.16, 1.55)
FY22 Q2	447	7 (1.57)	6.1 (1.36)	1.15	(0.54, 2.15)
FY22 Q3	409	4 (0.98)	2.6 (0.62)	1.57	(0.54, 3.56)
FY22 Q4	374	0 (0.00)	2.7 (0.72)	0.00	(0.00, 1.11)
FY23 Q1	335	4 (1.19)	3.4 (1.02)	1.17	(0.40, 2.66)

- Indy still has issues
- We are learning
- We are improving







Mortality

- Models are highly predictive of M&M over enough cases
- Random walk of luck and misfortune because individual center numbers don't adequate sample each quarter
- The service will either take credit for when they are lucky or whine that their patients were sicker
- The goal is not to withhold needed surgery nor to tell surgeons what they should do, rather, to identify the highest risk patients and provide access to additional resources designed to facilitate patient-centered decision making and optimize peri-operative care
- When fully documented the risks will balance out over time



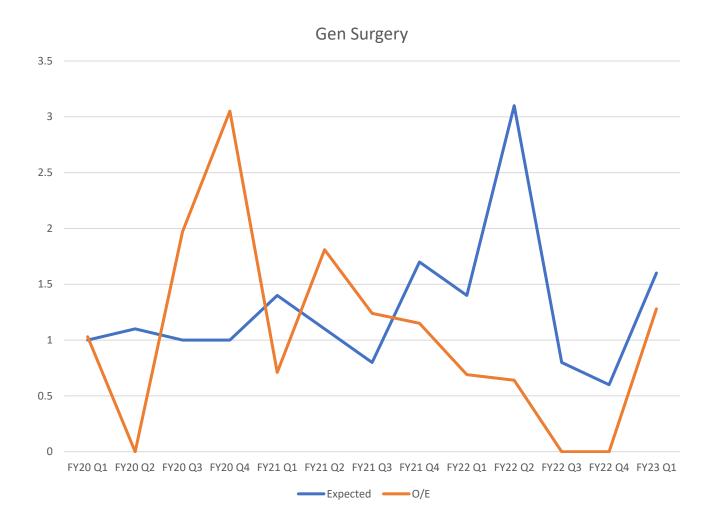








Morality Data – Break it Out by Services Lines



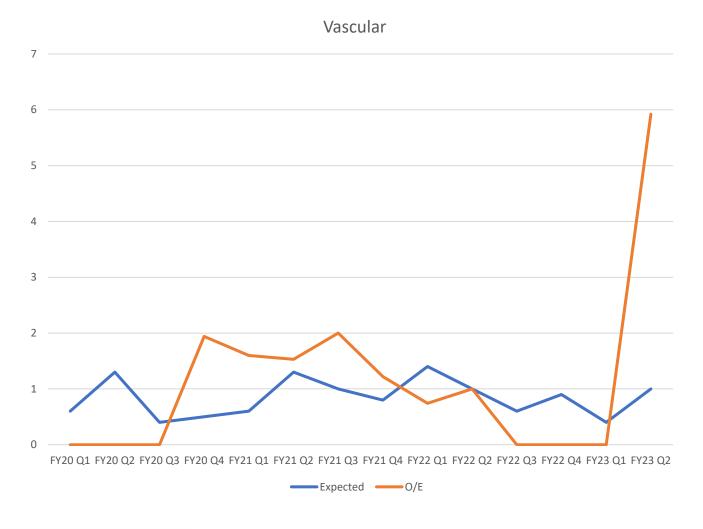
- This chart shows that relationship between how the service documents expected mortality and its effect on the OE ratio which is there ultimate judgment point on the NSO report for M&M
- Whack a mole problem but if you are monitoring your expected mortality, you can make faster corrections







The Dangers We All Face





- Vascular Surgery is high risk
- At Indy resistant to change the process because they had 3 quarters without a death
- All reviews care appropriate level 1
- Teaching opportunity







Create Information

- Reports are sent on a weekly/monthly/quarterly basis that contain lots of data in spreadsheets
- Summarize the data
- Show perspective of data over time
- Demonstrates tradeoffs, rationale, and consequences
- Be additive and give concrete examples of patients helped or hurt by shortages and policies

January 2022 - Present

Total FTE for OR Room Utilization	Staff Lost	Staff Gain	Remaining Open positions	Current Vacancy Rate (on paper)	Current FTE OFF orientation can be fully utilized	# Of Agency RN Support	True Operational Capacity per OR staffing	# Of Utilized OR rooms/Total OR rooms
58	31	18	13	22%	34	6	69%	6.5/11

Staff in Orientation	Discipline	Start Date	~Orientation Time	~Orientation End Date	Room Impact Progress	Room Impact (# of rooms open)	~Date OR room increase
Α	RN	11/20/2022	6 months	6/2/2023		7.5 rooms	6/20/2023
В	RN	12/4/2022	6 months	5/22/2023		7.5 rooms	6/20/2023
С	RN	1/3/2023	6 months	6/2/2023		7.5 rooms	6/20/2023
D	CST	4/9/2023	3 months	7/5/2023			
E	RN	4/9/2023	4 months	8/15/2023			
F	RN	4/9/2023	4 months	8/15/2023			
G	RN	4/24/2023	4 months	8/15/2023			
Н	RN	12/19/2022	9 months	9/15/2023			
1	CST	4/9/2023	6 months	9/15/2023			
К	RN	4/9/2023	9 months	12/15/2023			
Agency RN							
X	RN	4/12/2023	2 weeks	5/3/2023			
Fee Basis Contractors							





Quarter	National	ASA 1	average SD	9	90% low	90% High	National2	ASA 2	average3	SD4	90% low5	90% High6	National7	ASA 3
FY20 Q1	1.60%	0.60%	0.60%				24.30%	12.80%	12.80%				64.10%	66.20%
FY20 Q2	1.60%	1.60%	0.60%	0.71%	-0.57%	1.77%	23.80%	12.80%	12.80%	0.00%	12.80%	12.80%	64.40%	66.20%
FY20 Q3	1.50%	0.70%	0.97%	0.55%	0.06%	1.88%	23.00%	12.20%	12.60%	0.35%	12.03%	13.17%	64.70%	66.90%
FY20 Q4	1.40%	0.60%	0.88%	0.49%	0.07%	1.68%	22.10%	11.40%	12.30%	0.66%	11.21%	13.39%	65.30%	68.70%
FY21 Q1	1.30%	0.40%	0.78%	0.47%	0.00%	1.56%	21.60%	11.00%	12.04%	0.82%	10.69%	13.39%	65.70%	70.20%
FY21 Q2	1.30%	0.50%	0.73%	0.44%	0.01%	1.45%	21.40%	11.70%	11.98%	0.74%	10.76%	13.21%	66.00%	71.30%
FY21 Q3	1.40%	0.50%	0.70%	0.41%	0.03%	1.37%	21.90%	12.10%	12.00%	0.68%	10.88%	13.12%	66.20%	72.50%
FY21 Q4	1.40%	0.60%	0.69%	0.38%	0.06%	1.31%	21.90%	12.30%	12.04%	0.64%	10.98%	13.09%	66.40%	73.60%
FY22 Q1	1.40%	0.60%	0.68%	0.36%	0.09%	1.27%	21.50%	13.30%	12.18%	0.73%	10.97%	13.38%	66.80%	74.00%
FY22 Q2	1.30%	0.50%	0.66%	0.34%	0.10%	1.22%	21.20%	14.90%	12.45%	1.10%	10.63%	14.27%	67.30%	74.00%
FY22 Q3	1.20%	0.20%	0.62%	0.35%	0.04%	1.20%	32.90%	16.80%	12.85%	1.68%	10.08%	15.61%	58.00%	81.00%
FY22 Q4	1.30%	0.70%	0.63%	0.34%	0.07%	1.18%	21.10%	17.30%	13.22%	2.05%	9.83%	16.60%	67.80%	72.60%
FY23 Q1	1.30%	0.70%	0.63%	0.32%	0.10%	1.16%	21.10%	17.20%	13.52%	2.25%	9.80%	17.24%	67.90%	72.60%

- ASA score has major impact on M&M prediction models
- Gen Surg
 - 5 OR of 21.9
 - 4 OR of 9.2
 - 3 OR of 4.3
- Ortho
 - 5 OR of 14.9
 - 4 OR of 5.4
 - 3 OR of 2.8
- Cardiac and Vascular not in the mortality model





Process

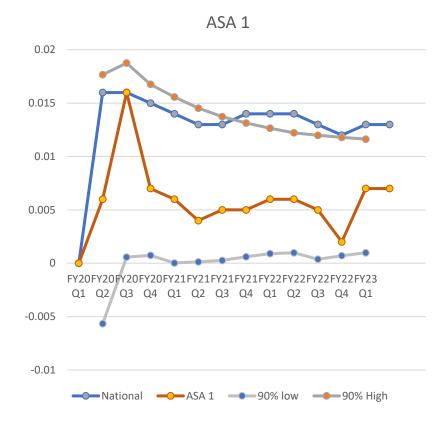
- Because the ASA has such a significant impact on most mortality prediction models you will be audited
- The first question especially for 1A facilities is why is your ASA above the national average?
- You need to have show that you have a process
 - Standard definitions
 - Internal consistency
 - Internal audits
 - Internal communication
- Idea situation for statistical process control charts



Lake Wobegon, where all the women are strong, all the men are goodlooking, and all the children are above average

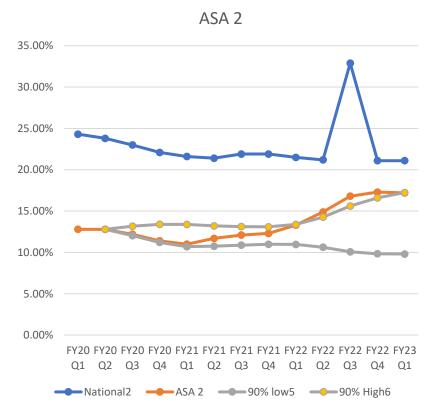




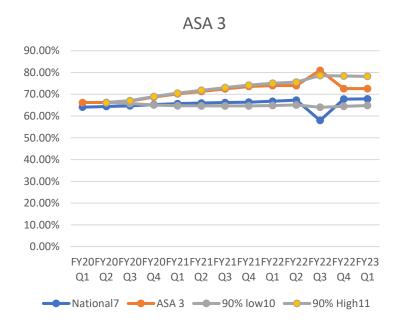


Healthy, non-smoking, no or minimal alcohol use

ASA 2



Mild diseases only without substantive functional limitations Current smoker, social alcohol drinker, pregnancy, obesity (30<BMI<40), well-controlled DM/HTN, mild lung disease



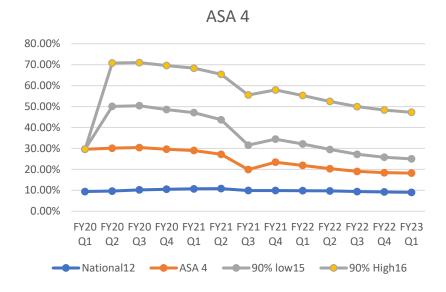
Substantive functional limitations

One or more moderate to severe diseases.

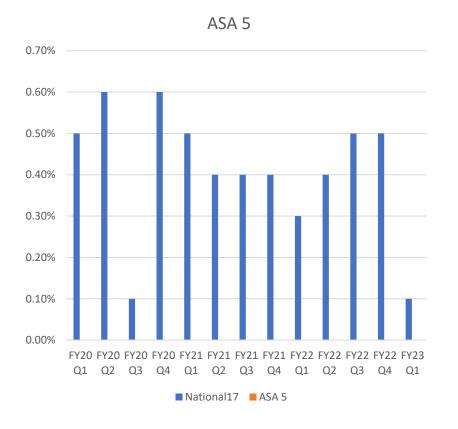
Poorly controlled DM or HTN, COPD, morbid obesity (BMI ≥40), active hepatitis, alcohol and/or drug dependence or abuse,

implanted pacemaker, moderate reduction of ejection fraction (35-50%), ESRD undergoing regularly scheduled dialysis, history (>3 months) of MI, CVA, TIA, or CAD/stents. Frailty score >=37 but <45, dementia/delirium/impaired cognition or sensorium

ASA 4



Emergent case Severe sepsis -sepsis with organ failure or intubation or delirium, Home Oxygen or Room air saturation <=90%, CHF NYHA class III/IV - EF <=35%, Positive stress test preop, Hospitalization LOS >48 hours for chronic medical condition in the past year, Frailty score >=45, Unintentional weight loss >=10 lbs in 3 months or BMI <=18.5, On Dialysis or CRRT – if regularly scheduled dialysis, then issues with hypotension or other medical events requiring intervention during runs < 3 months prior, Emergent case tubal pregnancy or septic abortion, Cancers: HCC, lung ca, esphageal, metastatic any type, pancreatic ca, gastric ca, cholangiocarcinoma, SCCA of tongue or larynx, intracranial mass/tumor Ortho: Removal of infected knee or hip implant, Open fracture >=75, Hip fx >=75, Vascular: AAA repair, TAA repair, carotid surgery or stenting, inpatient revascularization, amputation (BKA or AKA for gangrene) Thoracic: empyema, cardiac window, Dyspnea at rest or inability to climb one flight of stairs, Strangulated or incarcerated hernia – emergency surgery, Myocardial infarction, CVA, TIA or CAD/stents < 3 months prior to surgery



ASA 5 - Diagnoses that require this class

- 1. Massive Transfusion Activated for Surgery or active transfusion in progress to stabilize
- 2. patient on pressors or inotropes preop intravenous drips
- 3. Ruptured AAA
- 4. Mesenteric Ischemia
- 5. Active MI (STEMI, NSTEMI) at time of surgery
- 6. IABP in place preop
- 7. MSOF Multisystem organ failure

Going back to FY17 Q4 though FY 23 Q1 ASA 5's <0.1% despite many cases that meet above criteria

Frailty Screening

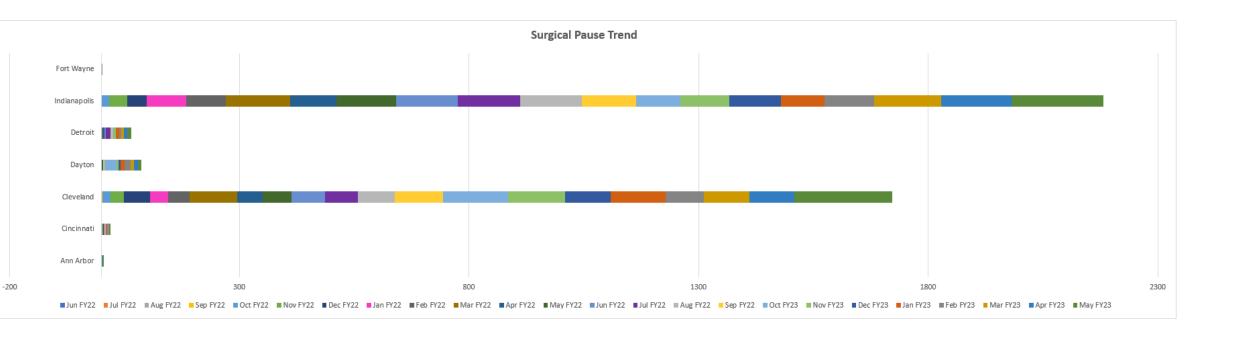
- Dependency has major impact on mortality prediction and frailty screening is the best way to document
- Gen Surg
 - Total dep 3.4
 - Partial dep 1.7
 - Cognitive 1.4
- Ortho
 - Total dep − 2.1
 - Partial dep 1.7
 - Cognitive 1.6
- Also contributes to multiple other specialties like cardiac, neurosurgery, urology, etc.











RAI Frailty Assessment by Location (based on VA-RAI FRAILTY SCORE health factor) Data Source:CDWWork.HF.Healthfactortype; Outpat.Visit; Spatient.Spatient Data Prepared By: V10 Reporting Team

This report is not intended to replace CPRS / Medical Record. Data should be validated against CPRS / Medical Record.

Data for facility: (583) Indianapolis, IN. Date range: 10/1/2022 - 12/31/2022

							dback	
lit	Stop Code Desc	Location Name	Location Total	Patient Name	Last 4	Visit Date/Time	Health Factor Date/Time	Frailt Score
		7TH FLOOR	8			10/3/2022 7:46:00 AM	10/3/2022 7:46:00 AM	25
						10/14/2022 11:19:00 AM	10/14/2022 11:19:00 AM	29
						10/19/2022 9:40:00 AM	10/19/2022 9:40:00 AM	56
						11/22/2022 2:52:00 PM	11/22/2022 2:52:00 PM	
						12/5/2022 9:12:00 AM	12/5/2022 9:12:00 AM	
						12/8/2022 8:23:00 AM	12/8/2022 8:23:00 AM	
						12/10/2022 8:00:00 AM	12/10/2022 8:00:00 AM	
						12/27/2022 11:25:00 AM	12/27/2022 11:25:00 AM	
		7TH FLOOR OBS	1			12/15/2022 1:48:00 PM	12/15/2022 1:48:00 PM	
		8A NORTH	3			10/28/2022 2:32:00 PM	10/28/2022 2:32:00 PM	52
						11/30/2022 6:47:00 PM	11/30/2022 6:47:00 PM	
						12/19/2022 8:21:00 AM	12/19/2022 8:21:00 AM	
		8A SOUTH	8			10/19/2022 10:21:00 AM	10/19/2022 10:21:00 AM	37
						11/7/2022 6:39:00 AM	11/7/2022 6:39:00 AM	41
						11/10/2022 4:08:00 AM	11/10/2022 4:08:00 AM	37
						11/13/2022 7:26:00 AM	11/13/2022 7:26:00 AM	21
						11/27/2022 8:05:00 AM	11/27/2022 8:05:00 AM	
						12/10/2022 7:56:00 AM	12/10/2022 7:56:00 AM	
						12/20/2022 6:13:00 PM	12/20/2022 6:13:00 PM	
						12/28/2022 9:38:00 AM	12/28/2022 9:38:00 AM	
		ICU	2			11/17/2022 10:22:00 AM	11/17/2022 10:22:00 AM	
						12/28/2022 12:51:00 PM	12/28/2022 12:51:00 PM	
		STEPDOWN 4A	4			10/31/2022 2:38:00 PM	10/31/2022 2:38:00 PM	50
						11/23/2022 6:40:00 AM	11/23/2022 6:40:00 AM	
						12/6/2022 8:36:00 AM	12/6/2022 8:36:00 AM	
						12/19/2022 3:59:00 PM	12/19/2022 3:59:00 PM	
	09 - NUC MED & PET (NM & PET)	IN PET IMAGING	1			11/21/2022 7:30:00 AM	11/21/2022 7:30:00 AM	
1	30 - EMERGENCY	IN ER	8			10/7/2022 5:16:00 AM	10/7/2022 5:16:00 AM	1
[)EPT					10/17/2022 8:14:00 AM	10/17/2022 8:14:00 AM	25
						10/30/2022 4:43:00 PM	10/30/2022 4:43:00 PM	51
						11/1/2022 1:11:00 PM	11/1/2022 1:11:00 PM	34
						11/3/2022 12:22:00 PM	11/3/2022 12:22:00 PM	53
						11/22/2022 5:39:00 PM	11/22/2022 5:39:00 PM	
						11/30/2022 10:54:00 AM	11/30/2022 10:54:00 AM	
						12/15/2022 3:29:00 AM	12/15/2022 3:29:00 AM	

Internal Frailty Data

FY23 Q2

M	lay	2	0	2	3
	- /		_		_

	RA	I note done with	nin		RAI	note done with	in
	6 r	months of surge	ery		6 r	nonths of surge	ry
Service line	total inpatient cases	date	Percentage	Service line	total inpatient cases	date	Percentage
CARDIAC	16	16	100	CARDIAC	5	5	100
ENT	27	10	37	ENT	12	6	50
GEN SURG	87	20	23	GEN SURG	22	9	41
GYN	2	2	100	GYN	0	0	N/A
NEUROSURG	27	22	81	NEUROSURG	9	9	100
ORTHOPAEDICS	54	45	83	ORTHOPAEDICS	12	11	92
PLASTICS	2	0	0	PLASTICS	1	0	0
PODIATRY	6	0	0	PODIATRY	2	0	0
THORACIC	11	3	27	THORACIC	1	0	0
UROLOGY	94	2	2	UROLOGY	32	0	0
VASCULAR	50	5	10	VASCULAR	8	0	0
total	376	125	33%	total	104	40	38%

- Data Query from CPRS data
- RAI Frailty separate note within 6 months of Surgery date Inpatient Surgery or ≥75 years of age





Actions to Reduce SSI

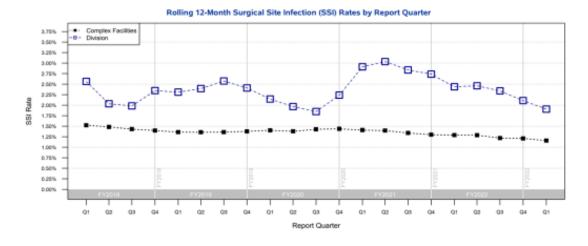
- Improve glucose control through Peri-Operative Period
 - Insulin gtt during intraoperative phase if BG >180 x 2 during case especially with Hbg A1C >=8% preop, Daily insulin needs >=30 units, prednisone >=20 mg
 - Increase use of insulin gtt easier control and conversion by ICU team in AM
- Dirty/Infected cases
 - Washout of the abdominal or chest cavity or surgical wound extensively with liters of crystalloid until completely clear then washout with 3, 6, 9 or more liters of saline with chloropactin
 - Consider allowing wound to heal with wound vac and non closure of skin
- Nutrition screen for all patients with planned admission to the ICU or Step down or ≥75 yo
 - BMI < 18.5
 - Age ≥ 75
 - Patient scheduled for ICU or Step-Down ICU admission
 - Either question on RAI frailty screen nutrition question is positive
- Chlorohexidine baths
 - new improved comprehensive pathway to make sure all inpatients get a bath and improved patient education
 - Wash and document your own chlorohexidine bath after shaving and before prepping. Must dry after chlorohexidine bath.
- Chronic wounds or heavy scar formation
 - Consider use of Xperience in deep wounds external to organ space
- Prevena
 - Groin wounds and abdominal wall reconstructions



Surgical Site Infections

VA National Surgery Office Quarterly Report: Q1 of FY23
Wound Report: VAMC vs. National
VAMC 583 - Indianapolis, IN Fiscal 2018 to 2023

Return to Contents



		VAMC	583 Current C	Quarter			VAMC 583 Rolling 12 Months					National Rolling 12 Months			
Wound Class	Analysis Cases	SSI Rate	Superficial	Deep	Organ/ Space	Analysis Cases	SSI Rate	Superficial	Deep	Organ/ Space	SSI Rate	Superficial	Deep	Organ/ Space	
Clean	213	0.0%	0.0%	0.0%	0.0%	1,005	1.2%	0.7%	0.3%	0.2%	0.7%	0.4%	0.2%	0.1%	
Clean/Contaminated	115	2.6%	0.9%	0.9%	0.9%	535	1.9%	0.9%	0.4%	0.6%	1.4%	0.6%	0.2%	0.5%	
Contaminated	14	7.1%	0.0%	0.0%	7,1%	54	5.6%	0.0%	0.0%	5.6%	3.9%	1.6%	0.7%	1.6%	
Infected	21	4.8%	4.8%	0.0%	0.0%	85	8.2%	3.5%	1.2%	3.5%	2.9%	1.1%	0.8%	1.1%	

This page utilizes all VASQIP assessments for calculation of infection rates.

For a complete description of the statistics displayed on this page, please see the NSO Quarterly Report Interpretation Document.

These documents or records or information contained herein, which resulted from the VA National Surgery Office are confidential and privileged under the provisions of 36 USC 5705 and its implementing regulations. This material will not decisioned to approximately appr

NSO Surgery Report Q1 FY23 Page 22 of 57

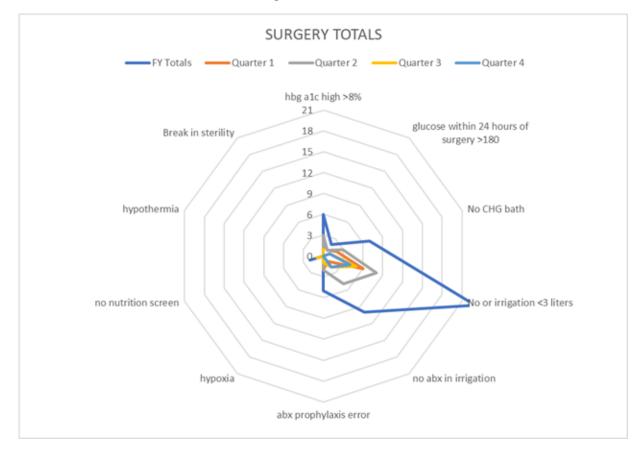
- Not a quick fix
- Changing the system takes time
- Teaching surgeons, residents and staffs how to do things better
- Track multiple recommendations compliance with radar charts





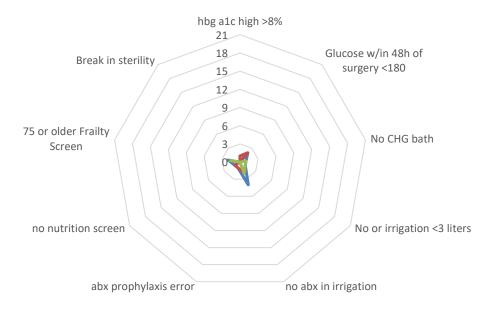
Radar Charts for SSI Risk Factors

FY 2022



FY 2023

SURGERY TOTALS



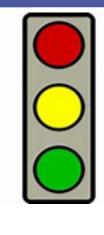




Stop Light Report

<u>Category</u>	Goal
Volume	>= 600/
Morality	O/E rat
Morbidity	O/E <1
<u>SSI</u> CLEAN	0.7%
CLEAN- CONTAMINATED	1.4%
CONTAMINATED	3.5%
DIRTY/INFECTED	2.9%
Clinic Access	
new patients	

OR Efficiency	Standard %
First Starts	0.85
Cancellations	0.06
Block Utilization	0.80
Add Ons	
Total utilization	0.80
	Standard in
	Minutes
Avg Turnover	
Time	30
Cardiac	50
ENT	35
General	35
GU	35
GYN	35
Neuro	50
Ophtho	20
Ortho	35
Pain	20
Plastics	35
Podiatry	35
PV	50
Thoracic	50



- Summarizes reports for Surgery Committee on monthly basis
- Colors in columns adjust to whether above or below standard
- Quick way to convey a lot of information without having it take up much time in committee







Summary

- Track information is as real time as possible
- Summarize with grafts, charts and tables
- We are in a learning profession and take every unexpected or unfortunate event as a learning opportunity
- Resist the temptation to make it a force function of the leader
- Encourage and enable your team to take responsibility for their own data and make corrections
- It is not necessary to change. Survival is not mandatory











Surgical Pause Symposium





VA Operating Room Standardization

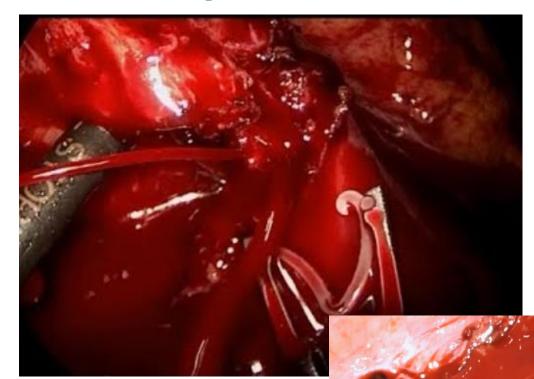
Diffusion Fellows: Dr. Andrew Harris, Dr. Brittany Levy, Dr. Wesley Stephens, and Sherry Lantz



Variance in Operating Room Setup













Practice Overview

OR setup is not standard and varies significantly based on OR staff. This causes inefficiency, frustration, and lack of familiarity when staff changes during a case. These inefficiencies create unnecessary waste and likely contribute to patient safety events.

The solution is to engage and empower front-line staff stakeholders to develop a standard setup utilizing visual aids. It is a simple straightforward solution, getting back to basics, a picture providing a standard setup.

The process improvement has made our surgeons more confident, empowered the staff, provided psychological safety to employees, and provided a consistently safer surgical experience for veterans.







High Reliability Organization

 Background - The VHA has a mission to be a high reliability organization

 High reliability occurs when organizations can demonstrate <u>Reproducible</u> <u>Excellence</u>









When we think about reproducible excellence, what does that mean?

How do you know you are getting a quality product, every time?







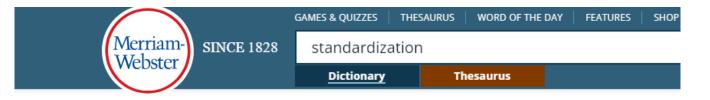








Standardization



standardize verb



stan·dard·ize | \ 'stan-dər-ˌdīz 💿 \

standardized; standardizing; standardizes

Definition of standardize

transitive verb

1 : to bring into conformity with a standard especially in order to assure consistency and regularity

// trying to standardize testing procedures

// There ought to be a law *standardizing* the controls for hot and cold in hotel and motel showers.

- Andrew A. Rooney

// These rectangular steel boxes, first used about fifty years ago, revolutionized the transportation of freight by *standardizing* the size and shape of the container, enabling it to be moved seamlessly from boat and barge to rail or truck.

— James McCommons

How to Standardize



OR Standardization is important, so how to standardize? To do this, we devised a process where we first measured the problem, collaborated with the front-line staff to create a standard setup template, measured the success, audited the change, began an incentive structure, and then spread it to the full scope of practice.







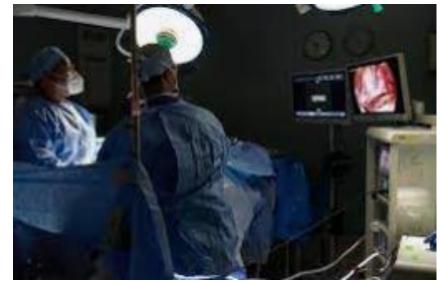
Laparoscopic Cholecystectomy



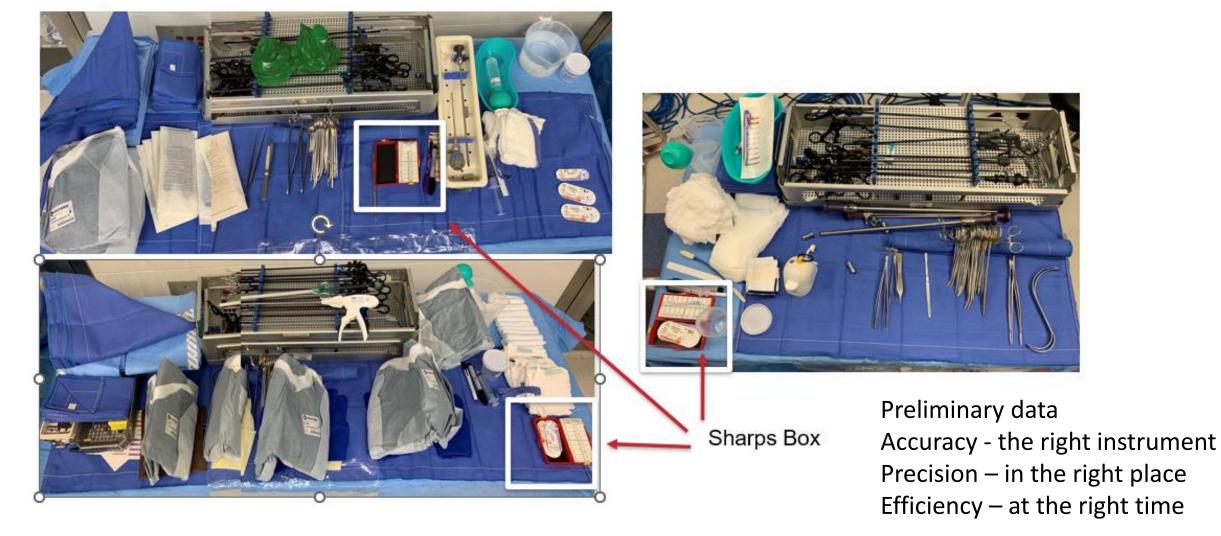


• Dark OR = Standardization is extremely important





Variability - Laparoscopic Cholecystectomy Preliminary Set Ups

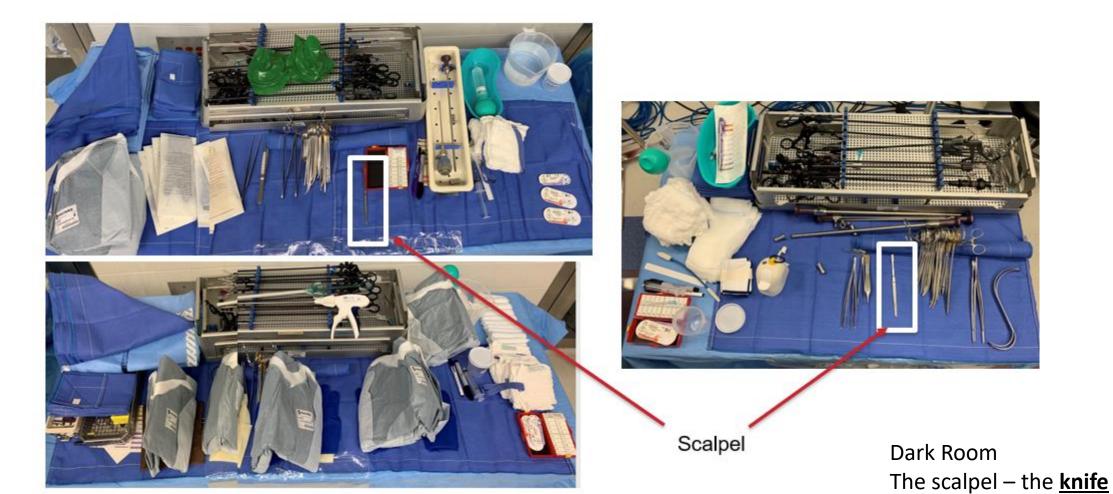








Variability - Laparoscopic Cholecystectomy Preliminary Set Ups









Different locations.

Creating a Standard

- Engaged front-line stakeholders
 leadership did not dictate
 setup
- Developed a standard setup
- Utilized pictures for standard setup reference divided into four quadrants
- Developed and completed audits

Laparoscopic Cholecystectomy Standardization Audit

					1		
	Item Description	Present	Placement	ا ا	Item Description	Present	Placement
Quadrant	Laparoscopic Instrument Box	0	0	Right Quadrant	0 Degree Scope	0	0
g	Forceps	0	0	PS	Basin	0	0
				Ιā	Sticker Labels	0	0
뺼				👺	Marking Pen	0	0
Upper Left				ja	Blue Towels	0	0
음				Upper	Gloves	0	0
1				-	Gowns	0	0
	Item Description	Present	Placement		Item Description	Present	Placement
1	Laparoscopic Scissors	0	0]	Specimen Cup	0	0
1	Laparoscopic Graspers	0	0		Pitcher	0	0
⊭	Laparoscopic Maryland	0	0	벋	Bulb Irrigation	0	0
<u>ğ</u>	Dermabond	0	0	Quadrant	Scrub's Gown	0	0
Ě	Suture	0	0	🖁	Drapes	0	0
Lower Left Quadrant	Marking Pen	0	0	Right	Draping Blue Towels	0	0
1 5	Scalpal	0	0	<u>~</u>			
owe	Open Instruments	0	0	Lower			
1 -	S Retractors	o	0	3			
1	Trochars	o	0				
1	Syringe	0	0				
	Lap Pads	0	0				
	Left Side Totals				Right Side Totals		
	cert side rotals	/14	/14		Right Side Totals	/14	/14





Operations Standardized & Incentivization

Each service provided high volume low complexity cases to select their own case to standardize.

- Laparoscopic Cholecystectomy General
- Open Inguinal Hernia General
- Cataracts Ophthalmology
- Cystoscopy Urology
- Carpal Tunnel Release Orthopedic
- Ulnar Nerve Decompression Neurosurgery
- AV Fistula Formation Vascular
- EGD with Dilation Cardiothoracic
- Direct Laryngoscopy ENT
- Toe Amputation Podiatry

Won Shark Tank in 2021 - worked closely with the VHA Diffusion of Excellence team to move toward national diffusion.

Critical staffing shortage was a hurdle. To increase the workload on a surgical team near burnout without an incentive would have failed. Incentivization ensured success.



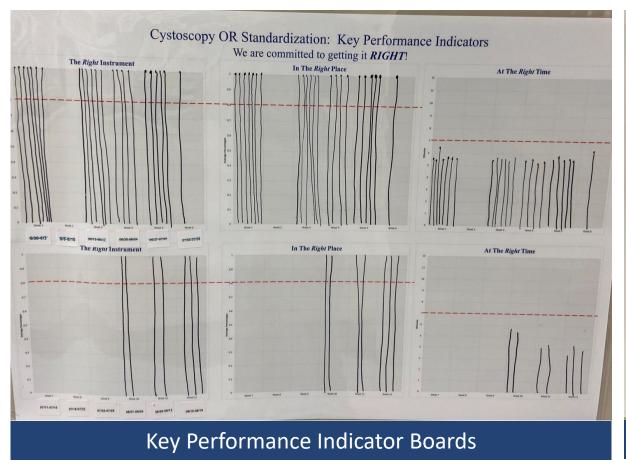
Staff selected incentive

- Polled staff
 - Valued their personal family time over a group event or monetary award
- Time Off Award





Measuring Success





Incentive structure – all or none – leveraged teamwork





Measuring Efficiency

Safety events in surgery are infrequent, so measuring them is not easy. However, precision, accuracy, and efficiency became achievable metrics.

Service Line	Standard Setup	Efficiency Goal Time in seconds	Post Implementation Average Time in seconds	Time Savings Per Case in seconds	Time Savings Per Case in Min: Sec	Aug 2021- Aug 2022 Case Totals	Time Saved over 1 year in seconds	Time saved over 1 year in Hours: Minutes
Ophthalmology	Cataracts	540	361	179	2:59	570	102,030	28:20:00
General Surgery	Hernia Repair	720	337	383	6:23	101	38,682	10:45
General Surgery	Laparoscopic Cholecystectomy	1320	740	580	9:40	78	45,240	12:34
Vascular Surgery	AV Fistula	840	740	100	1:40	23	2,300	0:38
Podiatry	Toe Amputation	120	100	20	0:20	14	280	0:04
Urology	Cystoscopy	600	345	255	4:15	457	116,535	32:22:00
Ortho	Carpal Tunnel	600	427	173	2:53	32	5,536	1:32
ENT	Direct Laryngoscopy	240	136	104	1:44	48	4,992	1:23
Thoracic	EGD	120	99	21	0:21	17	357	0:09
Neuro	Carpal Tunnel	345	332	13	0:13	34	442	0:07
		5445	3617	1828		1,374	316,394	87 Hours & 53 Minutes
		Average Case Length 9:05	Average Case Length Post Implementation 6:02	Average Time Saved 183 sec	Average Time Savings 3:03 Min/Sec	Total Cases 1,374	Total Time Saved 316,394	Total Time Saved Over 1 Year 87 Hours & 53 Minutes

Cost Savings



Potential annual savings 3,100 cases saving average 3min 03 sec would equal 200 hours = \$720,000

Facilitated Replication Timeline

May 2022

Staff chose standard. Incorporated new standard. Post Pictures of the new standard setup. Sept 2022

Audit
Adjustment
cycle.
Celebrate!
Diffusion
Summit

July 2023

Surgical Pause Symposium

March 2022

Base Camp









July 2022

Audit/adjustment

Choose a second

procedure.

cycle.









April

2022

Choose one case to start this process. Record five set-up times and pictures.

June 2022

Audit set ups. Make adjustments, record results.

Aug 2022

Staff choose standard. Incorporate new standard. Post pictures of new standard set up. Feb 2023

Diffusion Academy Redefine Practice

Partnered with the VHA Diffusion of Excellence team and provided education, tools, and resources to support the diffusion of our PI. Armed with the expertise of the diffusion of excellence team, we successfully rolled out the OR Standardization PI in Orlando, West Palm Beach, and Cincinnati







Lessons Learned

Staff Buy-In

Staff led standardization & an incentive structure

Allow staff to standardize the setup & ask staff how they would like to be rewarded

Auditing Cases

KPI Boards quickly identified inconsistencies in auditing

Identify & address the problem, i.e., missing audit sheets

Timing Setups

Reinforce to staff focus is on safety through precision and accuracy. Efficiency is not the focus.

Keep timing of the cases low key – efficiency metric is least important







Impact of Diffusion



33% time savings during the sterile setup, an average 3.03 minutes per setup

Data Source: Manual audits



Over 90% accuracy and precision during the sterile setup

Data Source: Manual audits



Sustained success with accuracy, precision, and efficiency of setup over six fiscal quarters

Data Source: Manual audits



Estimated cost savings of \$316,800 per year at the Lexington VAMC

•Data Source: Manual audits, based on time savings, average cost per minute of OR time, and number of each case type per year

Culture change!







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SURGICAL PAUS





Surgical Pause Symposium





VA HEROES

(Hazard-avoiding Enhanced Recovery & Opioid/Environmental Stewardship)

A Response to the Opioid Epidemic by minimizing drug-induced euphoria in VA surgical patients

Brian A. Williams, MD, MBA - Presenter Daniel E. Hall, MD, MS, MDiv, FACS – National Diffusion Fellow VISN 4: VA Pittsburgh



Intersection of RAI/Frailty/Surgical Pause and Opioids/Pain

JOURNAL OF PAIN & PALLIATIVE CARE PHARMACOTHERAPY 2019, VOL. 33, NOS. 3–4, 82–97 https://doi.org/10.1080/15360288.2019.1668902



ARTICLE



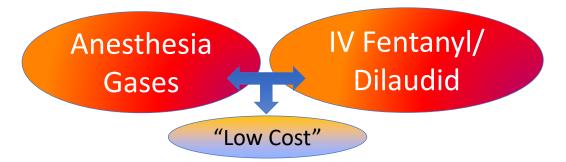
Opioid-related respiratory and gastrointestinal adverse events in patients with acute postoperative pain: prevalence, predictors, and burden

Gary M. Oderda, Anthony J. Senagore, Kellie Morland, Sheikh Usman Iqbal, Marla Kugel, Sizhu Liu and Ashraf S. Habib

- 600,000 hospital stays. Opioid-induced respiratory depression (OIRD) burden, postoperative nausea/vomiting (PONV) burden, and Length of Stay / cost implications
- One or more opioid (fentanyl, hydromorphone) doses in-hospital→
 - OIRD 3-17%: 3-9 days of LOS increment; \$5k-\$20k cost increment
 - PONV 44-72%: 2-5 days of LOS increment; \$2k-\$9k cost increment







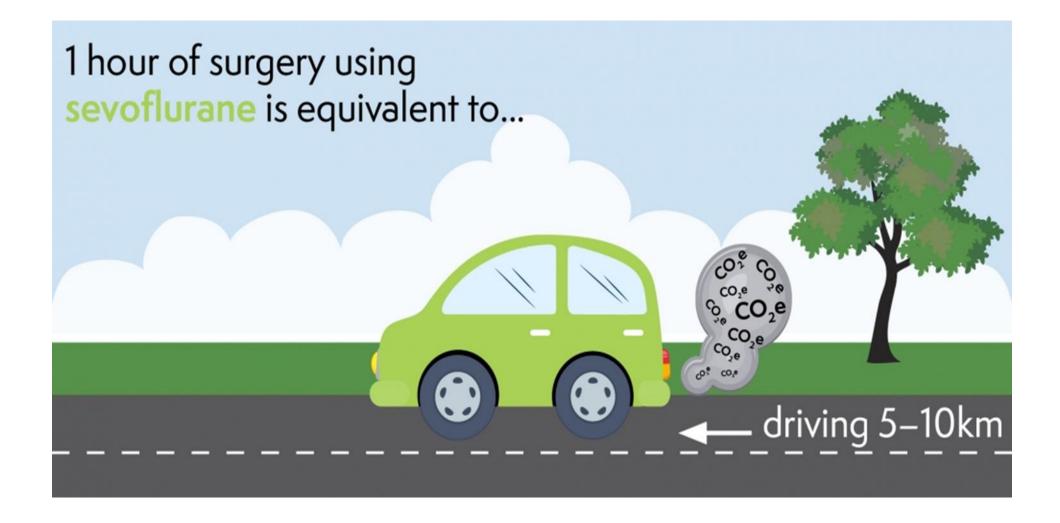




IV Fentanyl/ Anesthesia Dilaudid Gases "Low Cost" Potent Greenhouse Gas: 0.1% of CO2-equivalent total global warming emissions



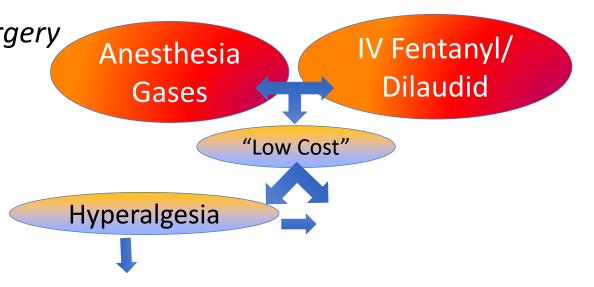








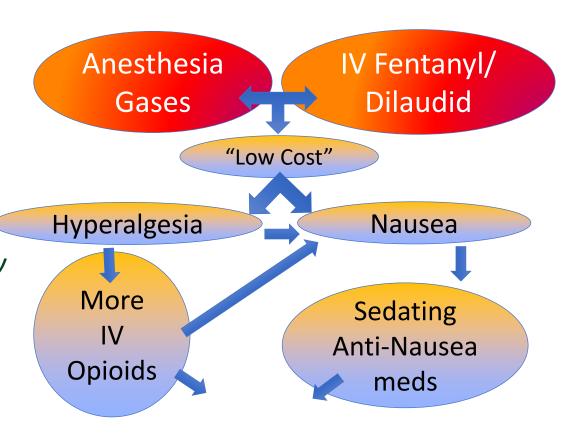
 Enhanced recovery after surgery (ERAS) commonly uses drugs known to increase pain sensitivity







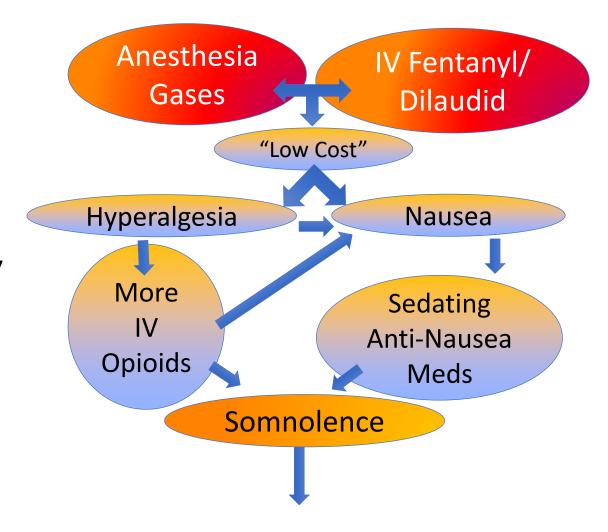
- Enhanced recovery after surgery (ERAS) commonly uses drugs known to increase pain sensitivity
- Traditional Anesthesia
 Vicious Cycle adds to further
 opioid consumption after surgery







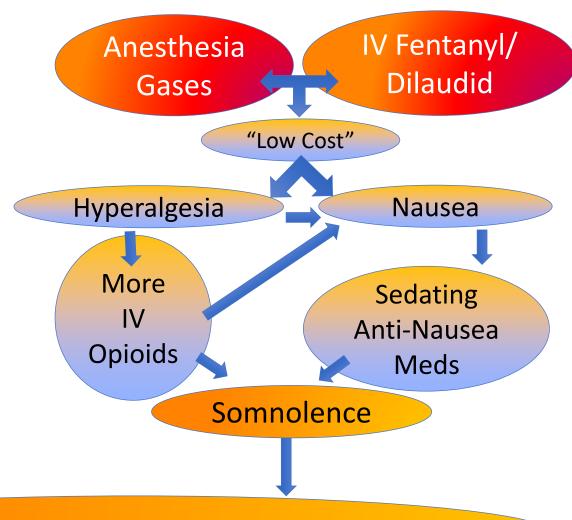
- Enhanced recovery after surgery (ERAS) commonly uses drugs known to increase pain sensitivity
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 Vicious Cycle adds to further opioid consumption after surgery







- Enhanced recovery after surgery (ERAS) commonly uses drugs known to increase pain sensitivity
- Traditional Anesthesia
 Vicious Cycle adds to further
 opioid consumption after surgery



↑Length of Stay, ↑Opioid Tolerance, ?OUD



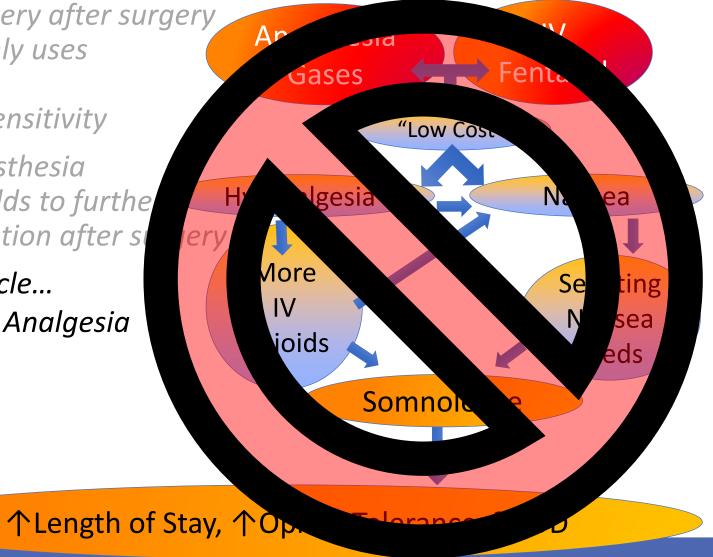


 Enhanced recovery after surgery (ERAS) commonly uses drugs known to increase pain sensitivity

Traditional Anesthesia
 Vicious Cycle adds to furthe
 opioid consumption after si

• Breaking the cycle...

Multimodal Analgesia





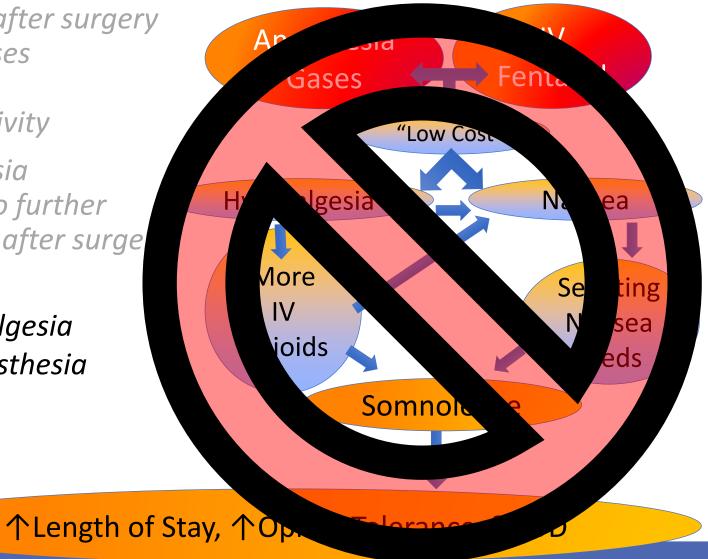


 Enhanced recovery after surgery (ERAS) commonly uses drugs known to increase pain sensitivity

Traditional Anesthesia
 Vicious Cycle adds to further
 opioid consumption after surge

• Breaking the cycle...

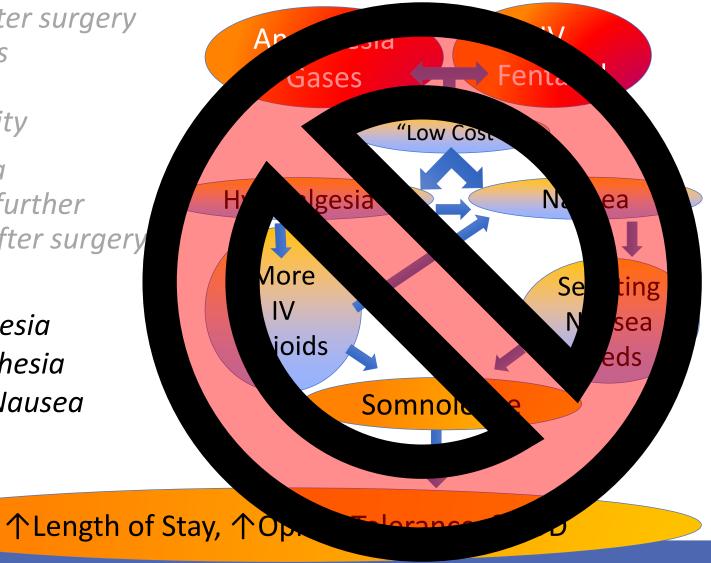
- Multimodal Analgesia
- Multimodal Anesthesia







- Enhanced recovery after surgery (ERAS) commonly uses drugs known to increase pain sensitivity
- Traditional Anesthesia
 Vicious Cycle adds to further
 opioid consumption after surgery
- Breaking the cycle...
 - Multimodal Analgesia
 - Multimodal Anesthesia
 - Multimodal Anti-Nausea







ARTICLE IN PRESS

BJA



British Journal of Anaesthesia, xxx (xxx): xxx (xxxx)

CORRESPONDENCE

Aim for zero: prevention of postoperative nausea and vomiting using an off-patent five-drug multimodal approach

Brian A. Williams^{1,3,*}, Jennifer M. Holder-Murray^{1,2,3}, John F. Nettrour^{3,4}, James W. Ibinson^{1,3}, Joseph S. DeRenzo¹, Chelsee Dalessandro³, Michael L. Kentor¹ and Andrew Herlich¹

¹Department of Anesthesiology and Perioperative Medicine, University of Pittsburgh, Pittsburgh, PA, USA, ²Department of Surgery, University of Pittsburgh School of Medicine, Pittsburgh, PA, USA, ³Veterans Affairs Pittsburgh Healthcare System, Pittsburgh, PA, USA and ⁴Department of Orthopaedic Surgery, University of Pittsburgh School of Medicine, Pittsburgh, PA, USA

*Corresponding author. E-mails: williamsba@anes.upmc.edu, brian.williams6@va.gov

Keywords: aprepitant; dexamethasone; diphenhydramine; opioid; pain management; palonosetron; perphenazine; postoperative complications; postoperative nausea and vomiting; treatment outcome





- Enhanced recovery after surgery (ERAS) commonly uses drugs known to increase pain sensitivity
- Traditional Anesthesia Vicious Cycle adds to further opioid consumption after surgery
- Breaking the cycle...
 - Multimodal Analgesia
 - Multimodal Anesthesia
 - Multimodal Anti-Nausea
 - Environmental Stewardship









Opportunity 1a: Environmental Stewardship

Change hospital culture <u>from</u> "gas" <u>to</u> "Propofol Total Intravenous Anesthesia" (TIVA)

- Service Line VP, Chief of Staff, and/or Hospital Director appoints/authorizes "Senior Steward"
- Mechanism to educate and reinforce desired behavior
 - IV non-opioid TIVA adjuvants
 - Expectations for routine IV vasopressors.





Opportunity 1b: Surgical Opioid Stewardship

Change hospital culture <u>from</u> repeated "abuse liability opioids" <u>to</u> front-loaded single-dose "opioid-sparing opioid"

In-hospital conversion
 <u>from</u> "hyperalgesic"
 <u>to</u> "anti-hyperalgesics".

Multimodal analgesia as "Plan A"

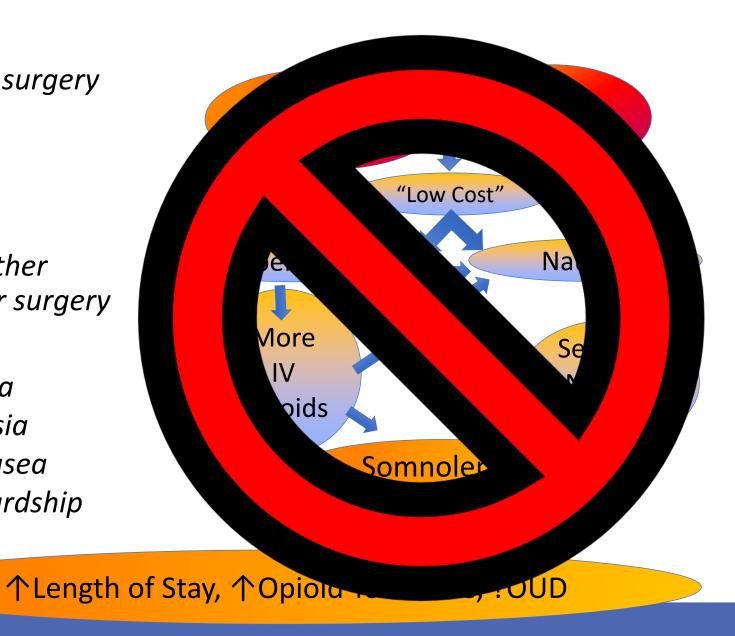
- Guidance by appointed Senior Physician "Steward" or other appointed "SuperUsers"
- Senior Steward authorized to direct Pain/Analgesia plan first; then Anesthesia providers anesthetize, and Surgeon operates.
- Education
- Incentives as allowable





Problem to Solve

- Enhanced recovery after surgery (ERAS) commonly uses drugs known to increase pain sensitivity
- Traditional Anesthesia
 Vicious Cycle adds to further opioid consumption after surgery
- Breaking the cycle...
 - Multimodal Analgesia
 - Multimodal Anesthesia
 - Multimodal Anti-Nausea
 - Environmental Stewardship

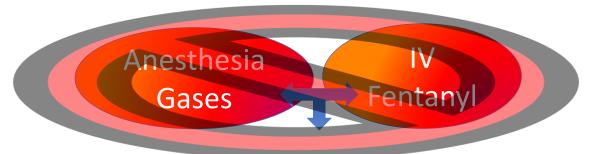






Solution

- "Substitution Plan"
 (We'll be replacing
 anesthesia gases and
 short-acting opioids with...)
- Leadership plan
- Implementation plan
 - Multimodal Analgesia
 - Multimodal Anesthesia
 - Multimodal Anti-Nausea
 - Environmental Stewardship



- Faster ambulation
- Less ileus
- Lower long-term costs
- Less OUD originating from surgery at the VA





Brian A. Williams, MD, MBA

Professor – University of Pittsburgh

Director of Acute Pain – VA Pittsburgh

Brian.williams6@va.gov

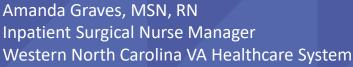
Available for detailed remote consultation





Surgical Pause Symposium

Virtual Reality for Post Surgical Amanda Graves, MSN, RN **Pain Distraction** Inpatient Surgical Nurse Manager







What is Virtual Reality (VR)?

- Virtual Reality is 3D computer generated environment that an individual interacts with in a seemingly real way.
- Hardware in this instance will include just the headset itself – no controller needed
- Software varies depending on intended use









How we started

• Enhanced recovery after surgery (ERAS) is a multimodal approach to hastening recovery and improving outcomes after surgery. With respect to pain control around the time of surgery, a multimodal approach results in lower complication rates, decreased length of stay, a reduction in opioid-related adverse events, and a decrease in mortality (JAMA Intern Med. 2016 sept 1; 176(9): 1286-1293).









- Pain
- Stress
- Anxiety
- Boredom



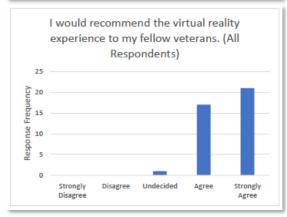
Outcomes

- Improved pain mgmt.
- Decreased opioid usage
- Increased PT participation
- Improved patient outcomes and patient experience

"It takes your mind off your time in the hospital, and it takes your mind off your pain."

Army Veteran, Total Knee Arthroscopy (TKA), 07/2018

Today's virtual reality experience reduced my stress. (All Respondents) 30 25 20 30 20 30 30 Strongly Disagree Undecided Agree Strongly Agree





Pilot Study Results

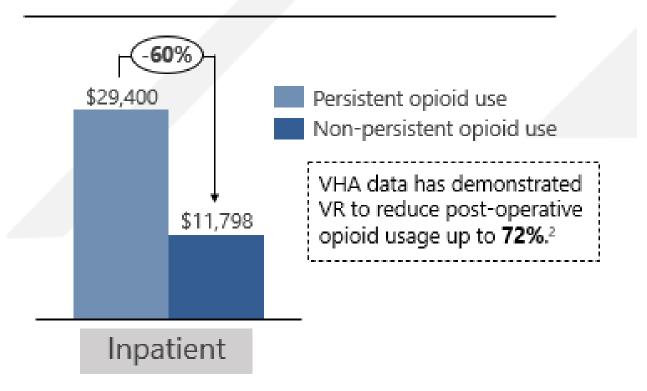
84% of users felt a reduction in stress during and after session

93% of users stated VR distracted them from their discomfort/pain

97% of users would recommend VR to their fellow veterans

Decrease in Opioid Use Post-Operative

12-month predictive post-operative healthcare utilization costs¹



1. Brummett et al., 2021. 2. Rawlins, Dans., 2020





Current Use of VR

- Initial Project
 - Program began as pilot in July 2018 on5West with Post-op patients
 - Adjunct therapy of the Enhanced Recovery After Surgery (ERAS) Indications for Use:
 - Positive distraction to aid with management of:
 - Acute Pain
 - Chronic Pain
 - Stress/Anxiety
 - Behavioral Concerns

- Patient areas:
 - Inpatient Surgical
 - Mental Health
 - Med/Surg units
 - MICU/SICU
 - CLC-1
 - CLC-2

- Valor Hospice
- OutpatientOncology
- InfusionClinic
- SARRTP
- PM&RS
- VIPM









600 Sessions Completed

358 Unique Patients

Demographics

- 93.5% Male
- Average Age: 64.4 yo

% Indications for Use

- •Pain 50% (n = 262)
- •Anxiety 40% (n= 209)
- •Behaviors 36% (n= 188)
- •Boredom -29% (n = 151)
- •Stress/Relaxation 26% (n= 136)



Data collected 07/18/2018- 02/25/2023

	Total Number of Sessions = 600 **			All patient areas		
Indications for use	Pain	50%	262	Inpatient Wards		
	Anxiety	40%	209	Warrior Recovery Unit (MH)		
	Relaxation	26%	136	Community Living Center		
	Boredom	29%	151	Hospice Unit		
	Behaviors	36%	188	Oncology Infusion		
VR for Pain	Reduction in pain of 1+ pts (DVPRS)	67%	262	Imaging/IR		
	Average % Decrease in Pain Intensity	30%	262	SARRTP		
	1-2 point decrease	73%	176	PM&RS		
	3+ point decrease	27%	176	Operating Room		
	Acute pain decrease	64%	176	Post-Anesthesia Care Unit		
	Chronic Pain Decrease	68%	176			
VR for Anxiety	Decrease in anxiety level (STAIS-5)	84%	209			
VR for Relaxation	/R for Relaxation Appeared or States "Rested/Relaxed"		136	Employee-facing:		
VR for Boredom Dissipation of Boredom		95%	151	Employee Wellness Rooms		
VR for Behavioral Concerns*	for Behavioral Concerns* Overall improved behaviors		188	Empathy Training		
*can also include increase in positive behaviors	Increased Calm/Cooperation	91%	160			
	Decreased agitation, restlessness	83%	29			
	and/or tearful/sad behaviors					

^{** 74} sessions completed prior to CPRS documentation template build. Included in total but no other percentages.

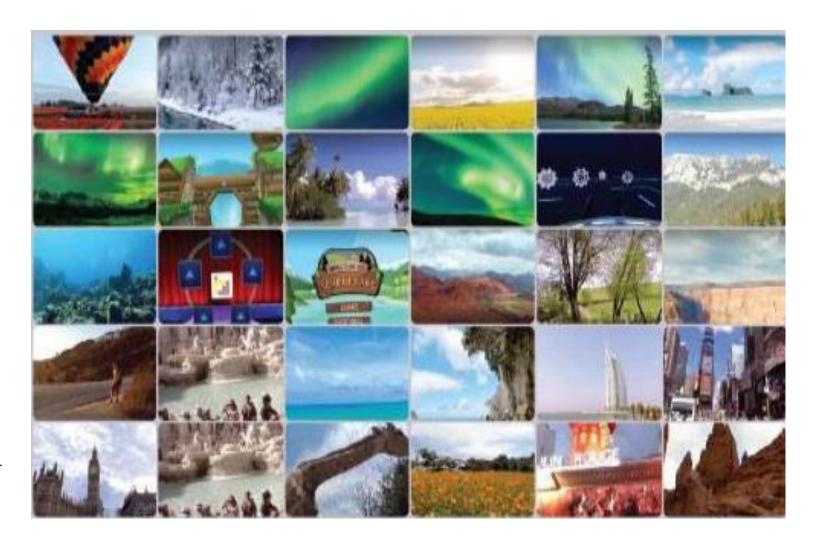






VR Experience

- What are some environments Veteran see/hear during a VR Session?
- Guided Meditation
- Interactive activities
- World Travel experience
- Underwater experience
- Beach Experience
- Nature Experience
- Specifically chosen music for brainwave training









General exclusion criteria for all VR Programs:

- Individuals should NOT use this virtual reality system if they have:
 - History of seizures or epilepsy
 - Head, neck, facial injury and/or surgery in the last 6 weeks
 - Stroke and/or head trauma in the last 6 weeks
 - Implanted medical device(s) potentially subject to electromagnetic interference
 - Severe frailty
 - Active psychosis and/or delirium
 - Active nausea or dizziness





Lessons Learned & Current Needs Clinical Implementation





Engaged Champions



Clinician training



Standard Operating
Procedures +
Infection Control



Standardized
Documentation and
Metrics



Wi-Fi Woes



Avoid Inequities



Security Needs



Collaboration



Build a Business
Case + New Care
Model

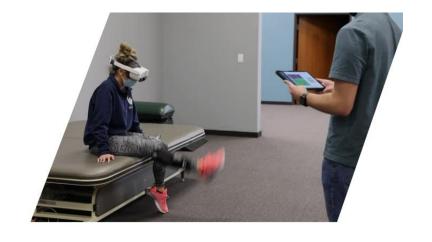
What's Next?

Completion of 4 VR Pilot programs

- PTSD/Anxiety
- Chronic Pain
- Mental Health/ SI Prevention
- Neuro Rehab/PMRS

Lower Extremity Function

- -Hip, Knee, & Ankle Function
- -Gross Muscle Strengthening
- -Bike, Nu-Step, & Standing Frame Compatible
- -Weight Bearing & Weight Shifting







National Recognition

4/8/23, 10:34 AM

Confronting Your Fears in Virtual Reality Therapy - WSJ



A veteran at a VA medical center uses immersive technology during a visit. The technology helps VA patients with physical therapy, post-traumatic stress disorder and social isolation, among other conditions.

PHOTO: CREDIT: RAHUL PATEL

Amanda Graves

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Surgical Pause Symposium





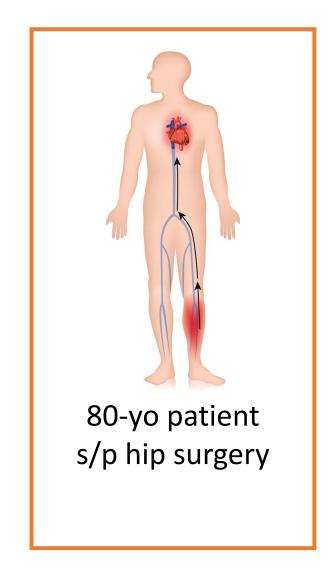
Preventing Post-Operative Readmissions with Surgical Safety Net

Visala Muluk MD

Section Chief, IMPACT clinic, VA Pittsburgh
Director of IMPACT, VISN4
Associate professor of medicine, University of Pittsburgh













Demoralizing to stake holders

Financial strain

Postoperative Readmissions

Affects Hospital standing

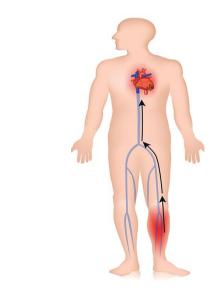
Patient dissatisfier



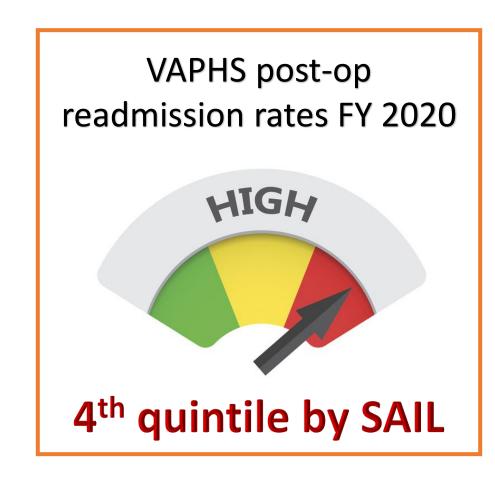




Inspiration behind the surgical safety net



80-yo patient.
Preventable
Pulmonary
Embolus
COMMUNICATION
FAILURE!!





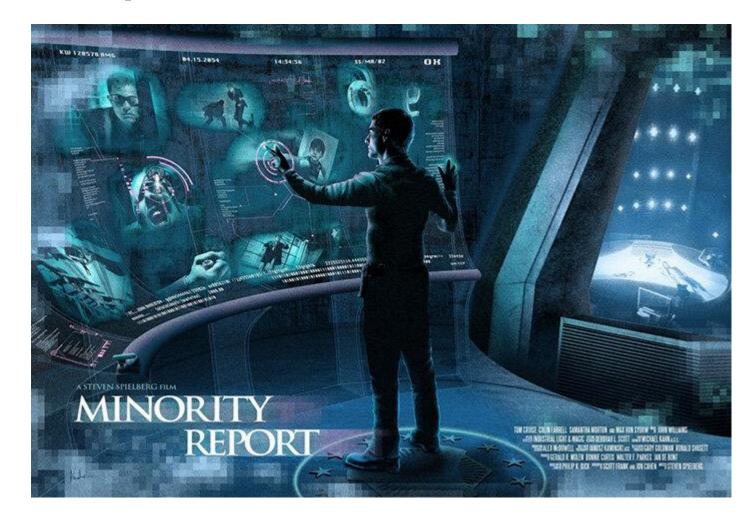






Plan: Shifting from reaction to prevention

- **Predictive Model** to determine patients at risk for re-admission
- Nurse Navigator to own the task of preventing readmission
- 24/7 virtual coverage to address post discharge issues









30-day readmission predictors based on chart review of past readmissions

Frailty based on RAI score

Current Smoker or quit within 3 months of surgery date AUDIT score 4 or higher with evidence of dependence

Living alone without social support system

Diabetes
HGBA1c 8 or higher

High VTE risk with Caprini score 8 or higher

Length of surgery 4 hours or greater

Cirrhosis with MELD score 15 or higher







Multi-disciplinary virtual team conference









Key elements









Patient & Staff Experience

"Because of my experience with the Impact Clinic, I would recommend this hospital to anyone."

Richard Marshall,

Veteran

"This should serve as a model for all surgical care across the VA nationally."

VAPHS Cardiothoracic Surgeon

"The virtual visit enabled the patient to show his living conditions. That helped us make his home safe for post-op recovery."

VAPHS Physical Therapist

"The team has been tremendously helpful, and it is a pleasure to work with them"

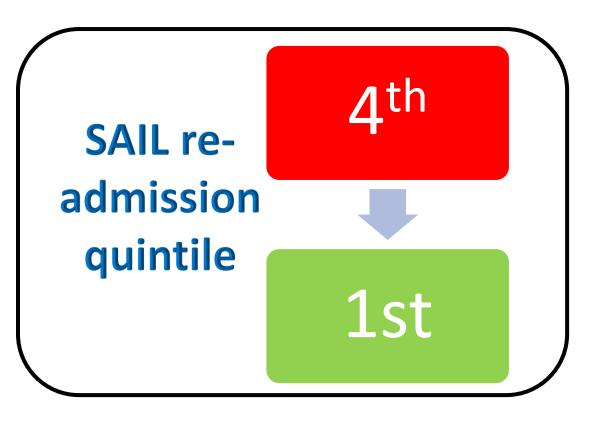
VAPHS Social Worker

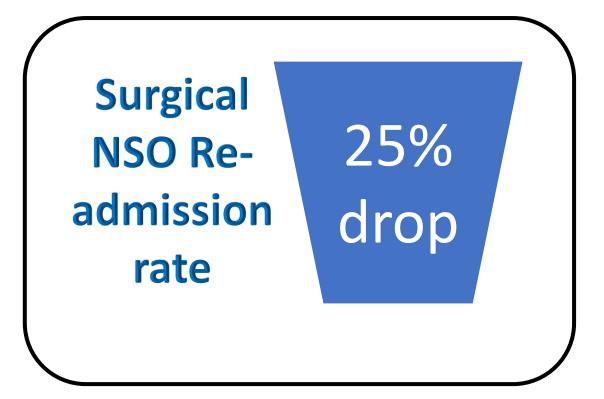






Outcomes FY 2020 to FY 2022





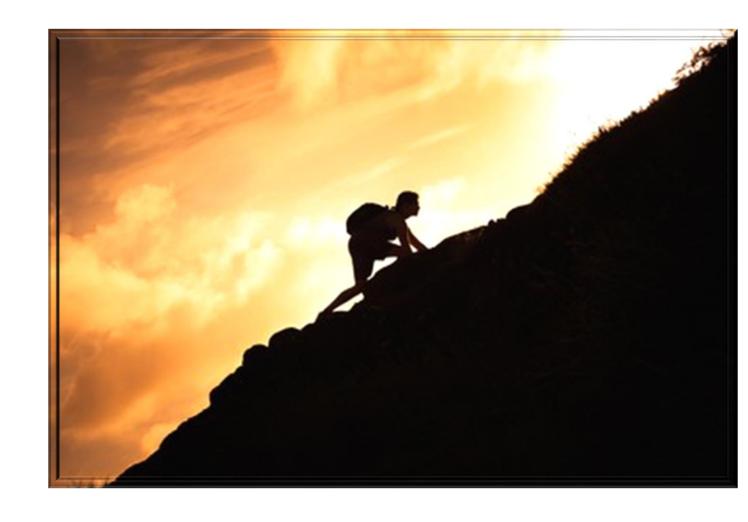






Next hill to climb

- Create IMPACT hospitalist program
- Goals
 - Improve discharge process
 - Optimization for transferred patients









Surgical Safety Net Team



Contact Information

Visala Muluk MD

Section Chief, IMPACT, VA Pittsburgh Associate Professor of Medicine, University Of Pittsburgh VISN4 IMPACT Director

> visala.muluk@va.gov 724-612-4866





Surgical Pause Symposium

Optimizing the Quality of Care in Lung Cancer

Presented by:

Mayank R. Patel MD

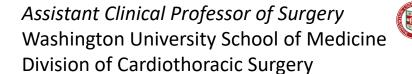
ACOS Surgical Service

VA Saint Louis Health Care System









Disclosures

Funding to support

Dept. of Veteran Affairs Health Services Research & Development (HSRD) Merit Award 1 IO1 HX002475-01A2



Optimizing the Quality of Care in Lung Cancer

Lung cancer remains the leading cause of cancer related mortality in the United States

	Common Types of Cancer	Estimated New Cases 2023	Estimated Deaths 2023
1.	Breast Cancer (Female)	297,790	43,170
2.	Prostate Cancer	288,300	34,700
3.	Lung and Bronchus Cancer	238,340	127,070
4.	Colorectal Cancer	153,020	52,550

- Curative intent surgical resection is the preferred treatment for functionally fit patients diagnosed with *early-stage non-small cell lung cancer (NSCLC)*
- Despite "curative intent", resection outcomes remain suboptimal:

Follow up	Overall Survival (OS)	Cancer Recurrence
At 5years	60-80%	20-30%

What can we do to improve the proportion of patients with early-stage lung cancer to have the best possible outcomes?







Paradigm Shift for Quality





VA Surgical Quality Improvement
Program (VASQIP)



National Surgical
Quality Improvement
Program (NSQIP)

30-day morbidity and mortality (O/E)

Complications and mortality occur infrequently in the first 30 days after operations for early-stage lung cancer

Focus on such metrics may stimulate us to pursue surgical approaches that miss the more important goal of achieving long term survival via a curative intent lung cancer resection

EXAMPLES

- ➤ Sublobar resections are associated with superior short-term morbidity / mortality but inferior overall and disease- free survival
- ➤ Intraoperative lymph node sampling—a technically challenging and time-consuming process—has no effect on short-term outcomes but is associated with significantly worse disease-free survival when performed inadequately
- ☐ In a worst-case scenario patients could be shunted to perceived high-quality surgical centers
 - sub-lobar resections with inadequate lymph node sampling and dismal long-term oncologic outcomes

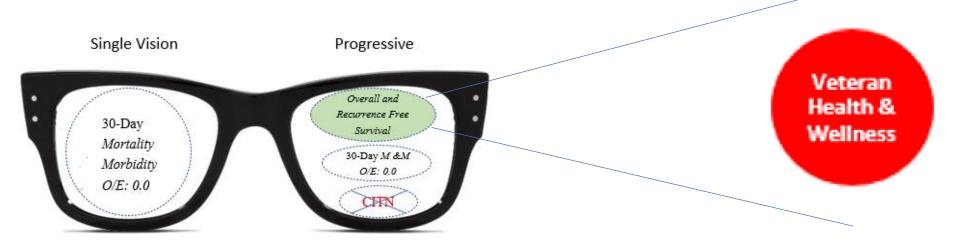
We must shift the paradigm to avoid such myopic views of surgical quality.







Flexible Dynamic Approach



Increasing studies are citing the benefits of definitive surgical management of early-stage lung cancer

- ✓ *Preoccupation with failure* focus on overall survival and decreased recurrence
- ✓ *Reluctance to simplify* perform a meticulous operation
- ✓ *Commitment to resilience* persevere to provide the best treatment possible

- ✓ **Deference to expertise** follow a consistent framework of evidence based surgical care
- ✓ Sensitivity to Operations- working within and shaping our systems for success







Surgical Quality Metrics - NSCLC



Timely Surgery

Defined as surgery within 12 weeks of radiographic diagnosis of NSCLC



Adequate Nodal Sampling

Defined as sampling at least 10 lymph nodes according to the American College of Surgeons Commission on Cancer (CoC) standards during study period



Anatomic Resection

Defined as receipt of anatomic resection (via lobectomy or segmentectomy)



Negative Margin

Defined as achieving a RO (negative) surgical margin



Minimally Invasive Approach

Defined as resection via video assisted thoracoscopic (VATs) or Robotic Approach (via lobectomy or segmentectomy

JAMA Surg. 2023;158(3):293-301. doi:10.1001/jamasurg.2022.6826 Published online January 18, 2023.

Annals of Thoracic Surgery, 2017-01-01, Volume 103, Issue 1, Pages 303-311, Copyright © 2017 The Society of Thoracic Surgeons











Washington University Thoracic Surgery





Develop a practical surgical quality score among patients with clinical stage I non-small cell lung cancer (NSCLC) receiving definitive surgical treatment







Methods

Data

- VHA Corporate Data Warehouse (CDW)
- 9628 Veterans with early-stage NSCLC receiving surgery (2006-2016)



QMs

- Defined by contemporary guidelines + prior work
- Timely surgery, anatomic resection, minimally invasive approach, adequate nodal sampling, negative margin



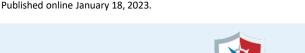
Analysis

- Association between QMs and OS
- Develop VA Lung Cancer Operative quality (VALCAN-O) score
- Validated in 107,674 patients from National Cancer Database (NCDB, 2010-2016)









JAMA Surg. 2023;158(3):293-301. doi:10.1001/jamasurg.2022.6826

Development of the Score

Variable ^a	aHR, 95% CI	β	p-value	Points
Delayed surgery	arm, 55% cr	P	praide	1 011113
>12 weeks	[1 ref]			0
≤12 weeks	0.895 (0.845-0.948)	-0.11	<0.001	1
Surgical approach	0.033 (0.0 13 0.3 10)	0.11	10.001	_
Open	[1 ref]			0
Minimally invasive	0.907 (0.855-0.962)	-0.10	0.001	1
Extent of resection	0.307 (0.033 0.302)	0.10	0.001	•
Wedge	[1 ref]	_	_	0
Lobectomy	0.837 (0.776-0.903)	-0.18	<0.001	2
Segmentectomy	0.835 (0.729-0.956)	-0.18	0.009	2
Pneumonectomy ^b	1.255 (1.012-1.555)	0.23	0.003	0
Nodal sampling adequacy	1.233 (1.012-1.333)	0.23	0.04	U
0 LN	[1 ref]			0
1-4 LN		- 0.12	0.02	
	0.887 (0.802-0.980)	-0.12	0.02	1
5-9 LN	0.829 (0.747-0.920)	-0.19	<0.001	2
≥10 LN	0.822 (0.740-0.914)	-0.20	<0.001	2
Surgical margin	F 4 63			
R1+	[1 ref]	-	-	0
R0	0.552 (0.481-0.634)	-0.59	<0.001	6

^aModel controlling for displayed covariates in addition to age, sex, race, BMI, smoking status, Charlson comorbidity score, number of unique prescriptions, hospital volume, location of tumor, histology, and tumor size.

^bPneumonectomy given score of 0 to prevent negative scores in the model.

VALCAN-O Veterans Affairs Lung Cancer Operative Quality Score

- Multivariable Cox Proportional Hazards Regression Model
- Model controlled for: patient, treatment, and tumor related variables
 - Age, Sex, Race, Smoking Status, other comorbidities + 5 Surgical Quality Metrics
- QM Weighted by strength of impact on survival
- Score: 0-13 (
 - 0 = low quality operation
 - 13 = highest / "guideline concordant



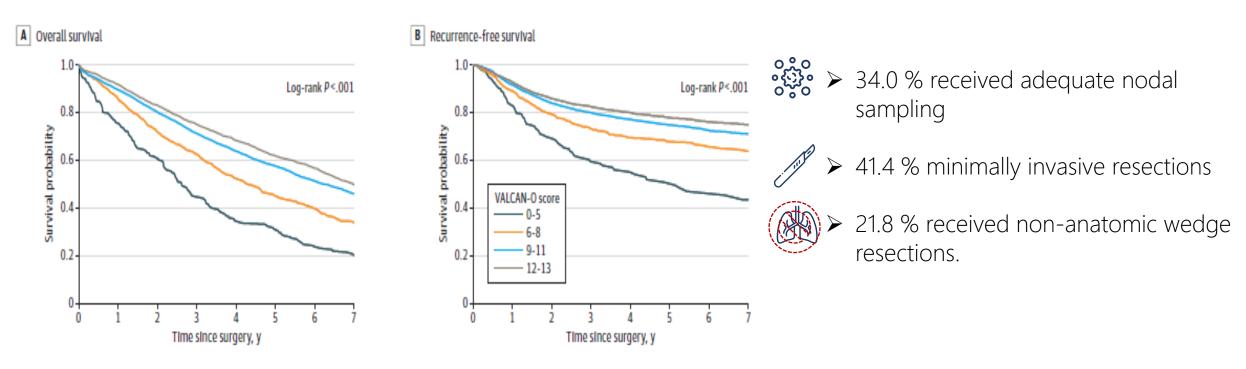




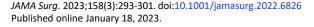
Results from VHA

Our findings suggested that in VHA adherence to intraoperative QMs are associated with improved overall survival and recurrence free survival

Kaplan-Meier Curves Showing the Association between Veterans Affairs Lung Cancer Operative Quality (VALCAN-O) Score and Overall Survival and Recurrence-Free Survival in a VHA Cohort



* Data Set is from 2006-2016





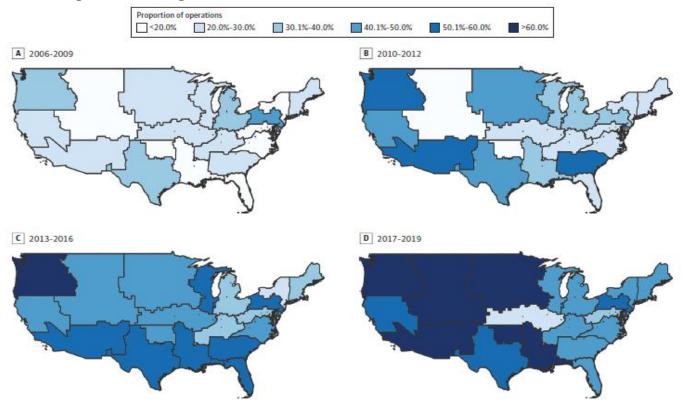




Results - Validation Cohort 1: Temporal Geographic Trends in VHA

Although the scores improved over the study period, substantial regional variation remained

Geospatial Trends in Veterans Affairs Lung Cancer Operative Quality (VALCAN-O) Score According to VHA Region, 2006-2019 *



The images represent the proportion of operations in each Veterans Integrated Services Network (VISN) region obtaining a VALCAN-O score of 12 points or higher

- (ie, highest-quality operation),
- > Darker blue represents a higher proportion.

*Alaska (VISN 20), Hawaii (VISN 21), Puerto Rico (VISN 8), and other US territories were omitted for ease of viewing.

JAMA Surg. 2023;158(3):293-301. doi:10.1001/jamasurg.2022.6826 Published online January 18, 2023.





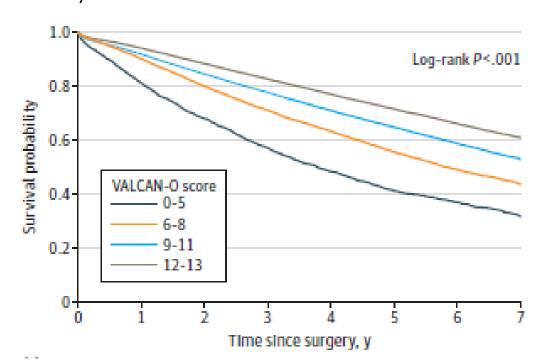




Results-Validation Cohort 2: NCDB Cohort

Our findings from the VHA cohort were validated in the National Cancer Database (NCDB) cohort who had been diagnosed with early-stage NSCLC and were treated surgically at NON-VHA Hospitals

Kaplan-Meier Curve Showing the Association between Veterans Affairs Lung Cancer Operative Quality (VALCAN-O) Score and Overall Survival in the National Cancer Database Cohort





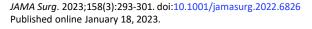
➤ 35.2 % received adequate nodal sampling



➤ 39.2 % minimally invasive resections



21.3 % received non-anatomic wedge resections.









Conclusions

There is a wide variation in the quality of surgical care for early-stage NSCLC both in the VA and Non-VA Practice Settings

Adherence to the modifiable QMs, which are widely considered guideline-concordant standards of care associated with improved long-term, cancer specific outcomes has been relatively poor

The VALCAN-O Quality Score can serve as a benchmark of surgical quality in lung cancer







Why

• were we invited to present at the *Surgical Pause Symposium* where innovations that have already fostered engagement and widespread impact are being shared?!

"Surgical quality measures and other evidence-based practices are typically implemented too slowly and fail to impact clinical outcomes outside of research protocols due to inadequate consideration of implementation processes"

Mark Wilson MD PhD, Executive Director, VHA National Surgery Office

Our philosophy from the outset was that: "Innovation without dissemination has little value" and that is why we partnered with one of our university-based experts in dissemination and implementation sciences when we started our investigation







Next Steps

The lack of a uniform approach developed and tested by front line staff and experts in the field could limit the positive impact of an initiative such as ours.

We are seeking additional support so that we can:

- 1. Study factors that are facilitators or barriers of adherence to the key surgical quality measures
- 2. Develop strategies to leverage facilitators and address barriers
- 3. Pilot –test strategies at three sites in VHA



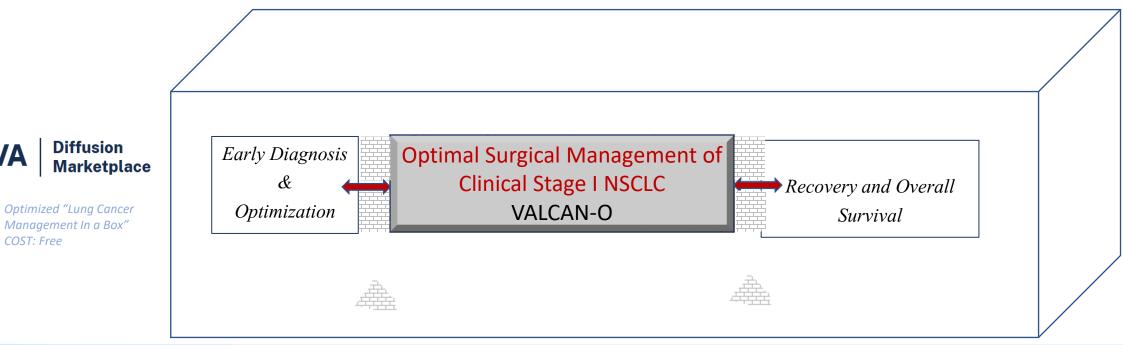




Vision

To share the VALCAN-O score as a tool to trigger care pathways intended to improve patientcentered outcomes and overall survival in patients with clinical stage I NSCLC receiving definitive surgical treatment

VHA to lead in providing the highest quality care for early-stage lung cancer in in all practice settings throughout the United States





COST: Free





More Than Quality: VHA Must Lead the Effort

Exceptional Care

✓ More comorbidities

Longer overall survival compared

to the general population

Comparison Between Veteran and Non-Veteran Populations With Clinical Stage I Non-small Cell Lung Cancer Undergoing Surgery

> Brendan T. Heiden, MD,* Daniel B. Eaton, Jr., MPH,† Su-Hsin Chang, PhD, SM,†‡ Yan Yan MD, PhD, †† Martin W. Schoen MD, MPH, †§ Mayank R. Patel MD, † Daniel Kreisel, MD, PhD,*† Ruben G. Nava, MD,*† Bryan F. Meyers, MD, MPH,* Benjamin D. Kozower, MD, MPH,* and Varun Puri, MD, MSCI*†≥

Objective: The aim of this study was to compare quality of care and

outcomes between veteran and non-veteran patients undergoing surgey for clinical stage I non-small cells I non-small cells of the SCCLC). The quality Background: Prior studies and the lay media have questioned the quality of care that Veterans with lung cancer receive through the VHA. We hypothesized Veterans undergoing surgeyr for early-stage NSCLC receive high quality care and have similar outcomes, compared to

Stemeon: we performed a retrospective conort study or patients with clinical stage I NSCLC undergoing resection from 2006 to 2016 using a VHA dataset. Propensity score matching for baseline patient- and tumorrelated variables was used to compare operative characteristics and outcomes between the VHA and the National Cancer Database

(Results: The unmatched cohorts included 9981 VHA and 176,304 NCDB patients. The VHA had more male, non-White patients with lower education levels, higher incomes, and higher Charlson/Deyo scores. VHA natients had inferior unadjusted 30-day mortality (VHA 2.1% vs. VHA patients had interior unadjusted 30-day mortainty (VHA 2.1% \times NCDB 1.7%, P = 0.011) and median overall survival (69.0 vs 88.7 months, P < 0.001). In the propensity matched cohort of 6792 pairs, VHA patients were more likely to have minimally invasive operations (60.0% vs 39.6%, P < 0.001) and only slightly less likely to receive lobectomies (70.1% vs 70.7%, P = 0.023). VHA patients had longer lengths of stay (8.1 vs 7.1 days, P < 0.001) but similar readmission rates (7.7% vs 7.0%, P = 0.132). VHA patients had significantly better 30-day mortality (1.9% vs 2.8%, P < 0.001) and median overall survival (71.4 vs

rough the VHA with favorable outcomes, including er overall survival, compared to the general

(Ann Surg 2023:277:e664-e669)

on-small cell lung cancer (NSCLC) is the leading cause of cancer-related death in the United States among both Veterans and the general population.³² The gold standard for treating early- stage NSCLC is surgery.³⁴ Significant variation beasts in the delivery of rang cancer care timogen are vectorage the Health Administration (VHA). For example, despite being diagnosed with disease at earlier stages, Veterans tend to wait longer for care. Veterans are also less likely to receive stage-appropriate lung cancer treatments, including surgery. It is known that deviating from appropriate surgical management of lung cancer is directly associated with worse survival, even in early-stage disease. Despite these concerns, the quality of can and associated outcomes among Veterans with early-stage and associated outcomes among Veterans with earl NSCLC undergoing surgery in the VHA remain unclear.

which is perceived to be inferior or low-quality"-11; these negative which a perception to be interest of loweriganty. These negative perceptions have resulted in new policy shifts that some experts fear could weaken the VHA system.²³ However, recent studies have shown that contrary to public sentiment the VHA outperforms civilian hospitals in several metrics of care for common clinical conditions.13 High-quality surgery for lung cancer should optimal long- term survival. One caveat when evaluating this in the VHA, however, is that the Veteran population has a sig-nificantly greater burden of comorbid conditions, making direct comparisons to the civilian population difficult.44 Therefore, although the VHA may provide optimal care, the short- and long-term outcomes could be heavily influenced by the higher medical acuity of the patient population. Various quality metrics have been proposed for lung cancer surgery, including timely compares to the general population is largely unknown.

we performed a retrospective conort analysis of patients undergoing surgery for clinical stage I NSCLC in the VHA. Using propensity matching, our primary objective was to com-pare short- and long-term outcomes between Veterans and a matched cohort of patients from the National Cancer Database (NCDB). Our secondary objective was to compare several quality metrics for clinical stage I lung cancer resection between the 2 cohorts. We hypothesized that Veterans undergoing sur-gery in the VHA receive high-quality care and have similar outcomes compared to the general population.

Annals of Surgery • Volume 277, Number 3, March 2023

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Resources + Experience



VHA has the resources and experience to mitigate socioeconomic and racial disparities



Policymakers should be aware of these strengths when considering future VHA reforms



Already Delivering Equitable Care

✓ Black Veterans receive comparable, if not superior, care compared with their White counterparts





VHA is positioned to provide the best care possible to individuals and populations as a whole







Thank You



Pause for Suggestions and Questions





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Assistant Clinical Professor of Surgery

Washington University School of Medicine

Division of Cardiothoracic Surgery





Surgical Pause Symposium

Inpatient Physical Therapy Gym

Amanda Graves, MSN, RN
Nurse Manager, Inpatient Surgical Unit
Western North Carolina VA Healthcare System





Need for Improvement

• Support ERAS program to promote early ambulation

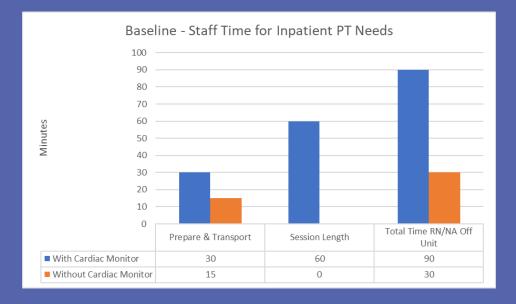
Delay in Physical Therapy (PT) due to COVID 19 precautions

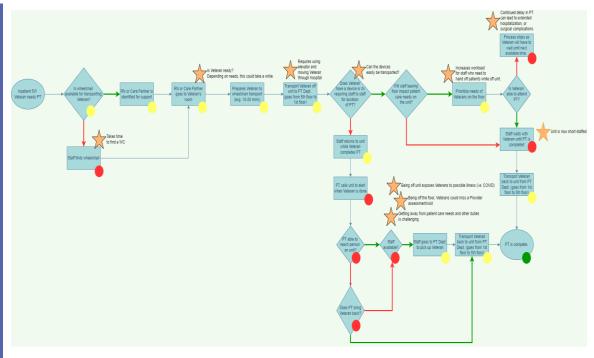
Time off unit for both Veteran and staff

PT therapy appointment needing to be lengthened

• Safety concern with lack of on unit PT equipment to evaluate

Veterans











Approach

Interdisciplinary workgroup was created to include:

- Nurse Manager
- PMRS Chief
- Space planning coordinator

Workgroup considered:

- Space evaluation
- Feasibility study
- Equipment needed
- Funding
- Presentation to Leadership









Proposal to Leadership – request to convert 21-bed unit to 19-bed unit

Pros

- Innovative approach to response of COVID 19 new processes
- Limit COVID 19 exposure
- Proactive approach to potential increase in LOS
- Alleviate scheduling and therapist availability
- Increase patient satisfaction
- Proactive approach to potential increase in readmittance
- Best Practice
- Reduce 5W storage of PMRS equipment
- Easy conversion room to Gym
- Easy conversion back to patient room if needed
- Supported by Chief of Orthopedics and Chief of PMRS

Cons

- Reduction of 2 inpatient beds
- Storage of patient room furniture
- Cost of Conversion
- Obtain equipment
- Housekeeping cleaning of equipment

Equipment Request

- Parallel Bars
- Stairs
- Mats
- Wall railings x2





Implementation

- Easy conversion of 2-person room
- Ability to convert room with in 24 hours back to patient room
- Equipment ordered
- Room opened while additional equipment arrived
- Assigned laptops and WOWs to therapists for documentation







Outcomes

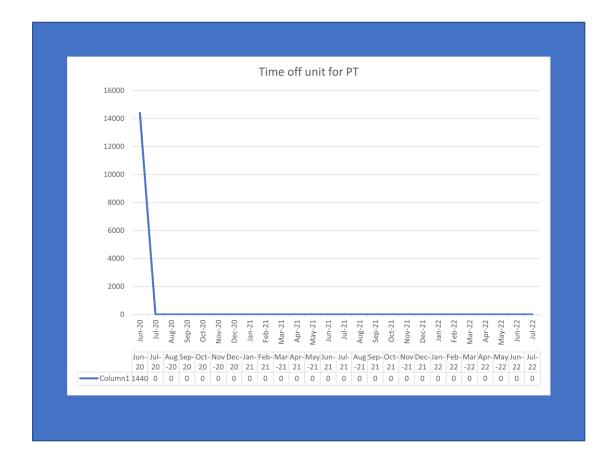
- Nursing staff no longer transports Veteran to PT.
- The assigned physical therapist takes patient to on unit PT gym
- Caregivers participate in PT session to encourage exercise at home
- Providers can access patient on unit during the PT session
- Physical therapist is assigned to the unit and works out of the on-unit gym
- Veterans post operative inpatient therapy sessions extended and frequency increased
- Patient were not exposed to outpatient interaction for possible COVID-19 transmission
- Communication among providers increased.
- The physical therapist, nurse, and social worker discuss therapy immediately following session.







ROI- Nursing time off unit reduced to Zero



Project Benefits Section						
Item/Issue	Quanity or Cost	Assumption (include references/hyperlinks if applicable)				
Staff completing transportation	0	# Nursing staff who transported Veterans to PT				
		No longer needed nursing staff for				
Time spent per team member (hours)	0	transportation to PT				
Average Employee hourly salary cost	\$42.39	Averaged salary of nursing staff (RN and NAs)				
Total Project Labor costs	\$0.00					
Lost Revenue from Missed F/U Exams	\$0.00					
Project Costs Section						
Item/Issue	Quanity or Cost	Assumption (include references/hyperlinks if applicable)				
Staff completing transportation	5	# Nursing staff who transported Veterans to PT				
		Number reflects the yearly average. PT				
		transport averaged 45 minutes/Veteran. With 5				
		sessions/day at 45 mins/session this totals 3.75				
Time spent per team member (hours)	900	hours/day or 900 hours/year				
Average Employee hourly salary cost	\$42.39	Averaged salary of nursing staff (RN and NAs)				
		Total amount paid to staff to transport				
Total Project Labor costs	\$190,755.00	Veterans to PT/year				
P	Project ROI Section					
Total Project Benefits	\$0.00					
Total Project Costs	\$190,755.00					
ROI	\$190,755.00	Soft Dollars Saved				
% ROI	100%					
ROI Model Summary						

This project focused on reducing the nursing staff time needed to transport Veterans to Physical Therapy. Pre improvement a minimum of 5 staff/day were transporting Veterans and spending an average of 45 minutes/transportation. This totals to 900 hours/year of staff time to transport Veterans to PT. Following the process improvement no nursing staff were needed for Veteran transportation to PT resulting in a 100% cost savings and time saved. The intangilbles to this project also include the reduction of workload for those staff who remained on the unit while the other staff were off-unit with the Veteran.







Lessons Learned

Gather pre-implementation data

- Determine increased number and length of encounter
- Determine impact on decrease length of stay





What's next

- Continue to monitor success of program
- Spread best practice throughout VISN
- Spread best practice throughout VA







Amanda Graves, MSN, Rn <u>Amand.graves2@va.gov</u> 828 298-7911 ext. 4203



Perioperative Surgical Home: Putting it all Together

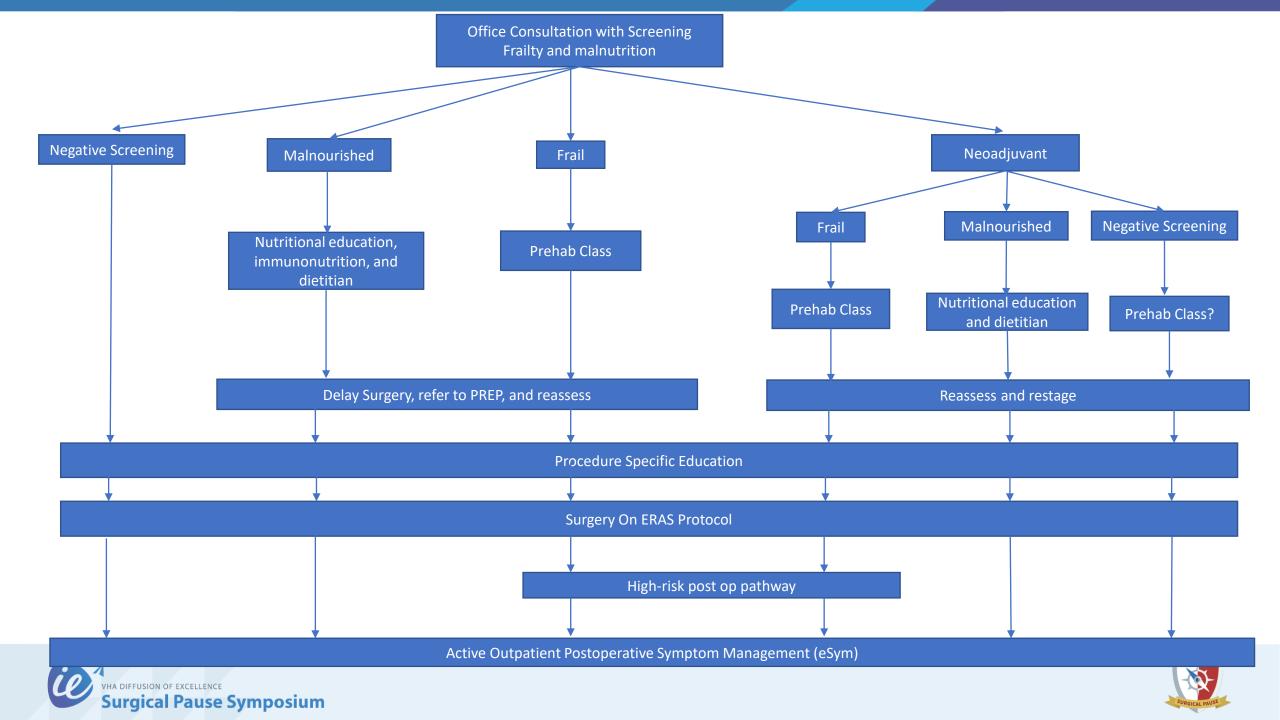


Surgical Pause Symposium

Timothy L. Fitzgerald, MD, FACS
Professor of Surgery, Tufts University School of Medicine
Chief of Surgical Oncology, MaineHealth, Maine Medical
Center







SOCIAL MISTORT:

Social History &

Review of Systems

Performed by support staff and reviewed by this provider.

BP 14084 (BP Site: Right arm, Patient Position: Sitting, Cuff Size: Adols). | Pulse 85 | Temp 36.7 °C (98.1 °F) (Temporal)

RISK ASSESSMENT INDEX

Cancer history: Patient DOES indicate a history of cancer (5/19/2023 1:18 PM)

RAI Total Score Without Cancer: 27 (5/19/2023 1:18 PM)

RAI Total Score With Cancer: 38 (5/19/2023 1:18 PM)

MALNUTRITION SCREENING

Nutrition Screen

Have you recently lost weight without trying?: No (05/19/23 1320)

How much weight have you lost?: (not recorded)

Have you been eating poorly because of a decreased appetite?: No (05/19/23 1328)

MST Score: Not at risk (05/19/23 1320)

PHYSICAL EXAM:

Gen: alert, appears stated age and no distress

Head:Normocephalic, scalp- no lesions, without obvious abnormality

Eyes: Pupils equal. Sclerae are anicteric.

Throat: Dentition: No active problems.

Neck / Thyroid: Supple, no masses, nodes, nodules or enlargement. Heart: normal rate, regular rhythm. No appreciable murmur noted.

Resp: Normal chest wall and respirations. Clear to auscultation, rales or wheezes.

Back: No focal spinal or CVAT

Abd: soft, non-tender. No masses, no organomegaly. No ascites. Extremities: +1 pitting edema ankle to knee, warm and dry

Lymph: No cervical, supraclavicular, axillary, or inguinal adenopathy

Skin: No focal lesions.

Neuro: No focal loss of strength or sensation

LABS:

L	a	b	F	ď	H	FU	lt	S
m	ü	_					-	

Component	Value	Date	
NA	146 (H)	01/09/2023	
U*	20	04/00/2022	

DD ORDER 🗎

+ ADD DX (2)



















1. Have you/the patient lost weight recently without trying?

No Unsure

Yes, how much (kg)?

1 - 56 - 1011 - 15> 15 Unsure

2. Have you/the patient been eating poorly because of a decreased appetite?

No Yes

3. Do you feel you look frail or under your most comfortable weight?

No

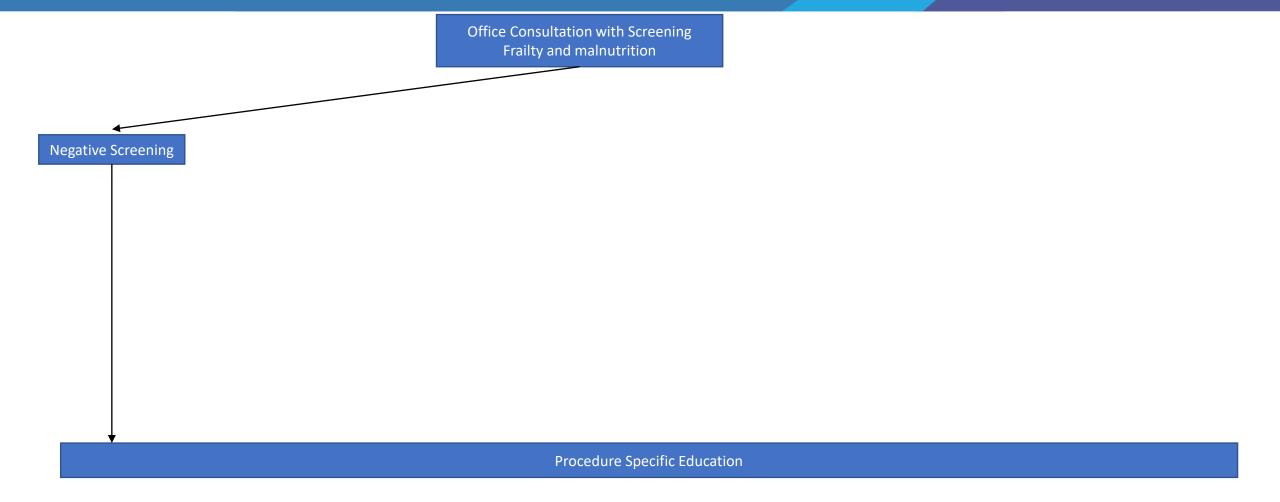
Applies to the last six months

If unsure, ask if they suspect they have lost weight - eg, clothes are looser

For example, less than three-quarters of usual intake may also be eating poorly due to chewing and swallowing problems











Procedure Specific Education

- Specific procedure
 - PowerPoint with Voiceover
 - Whipple, Liver, HIPEC, melanoma/soft tissue, colorectal, gastric, and general abdominal surgery
- Developed by surgeons
 - Reviewed by Education and Training Program



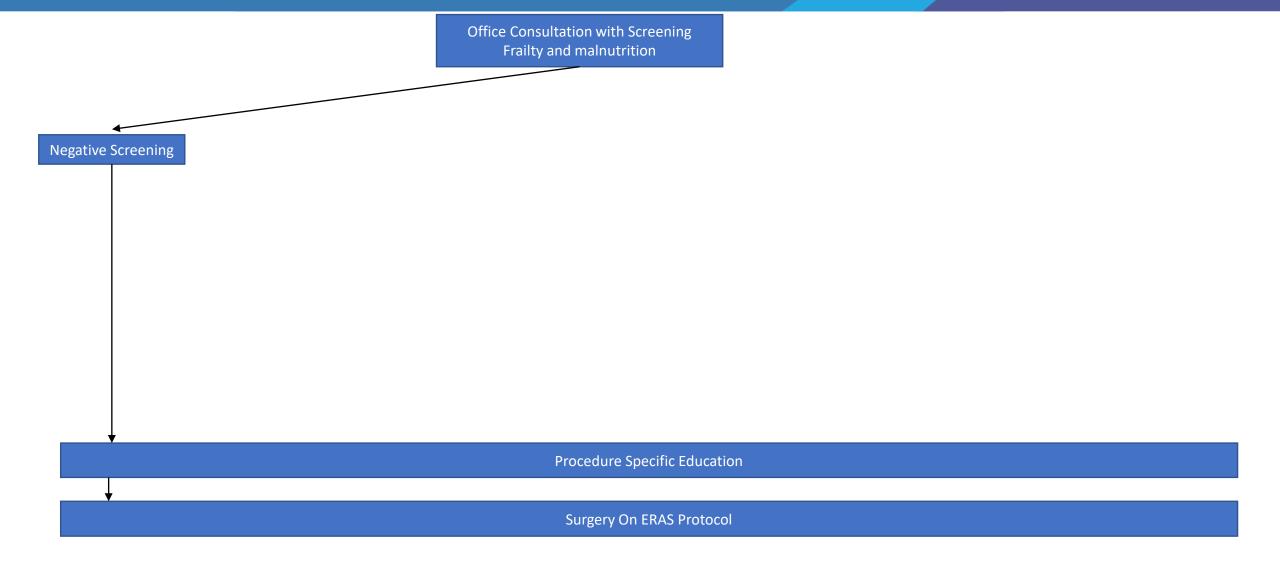
Getting Ready for Whipple Surgery





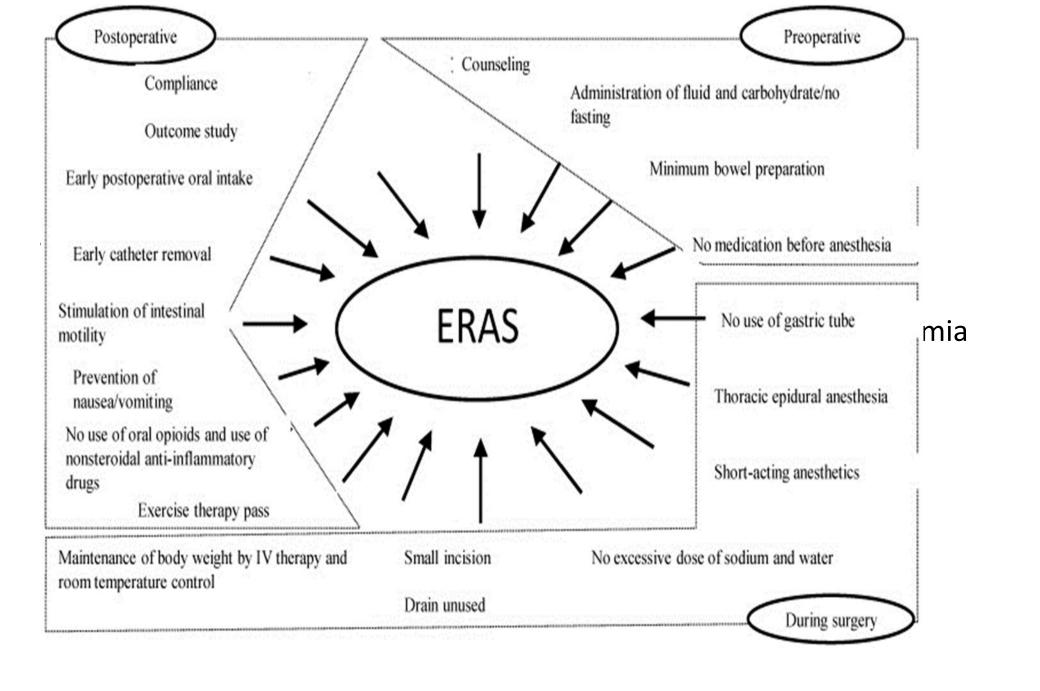














What are functions of eSyM?

For patients:

- Prompts to report
- Tips to cope
- Advice for follow up
- Alerts
- Ability to view trends

For clinicians:

- Integrated with patient record
- Panel view for cohort tracking
- Smart-phrases to simplify charting

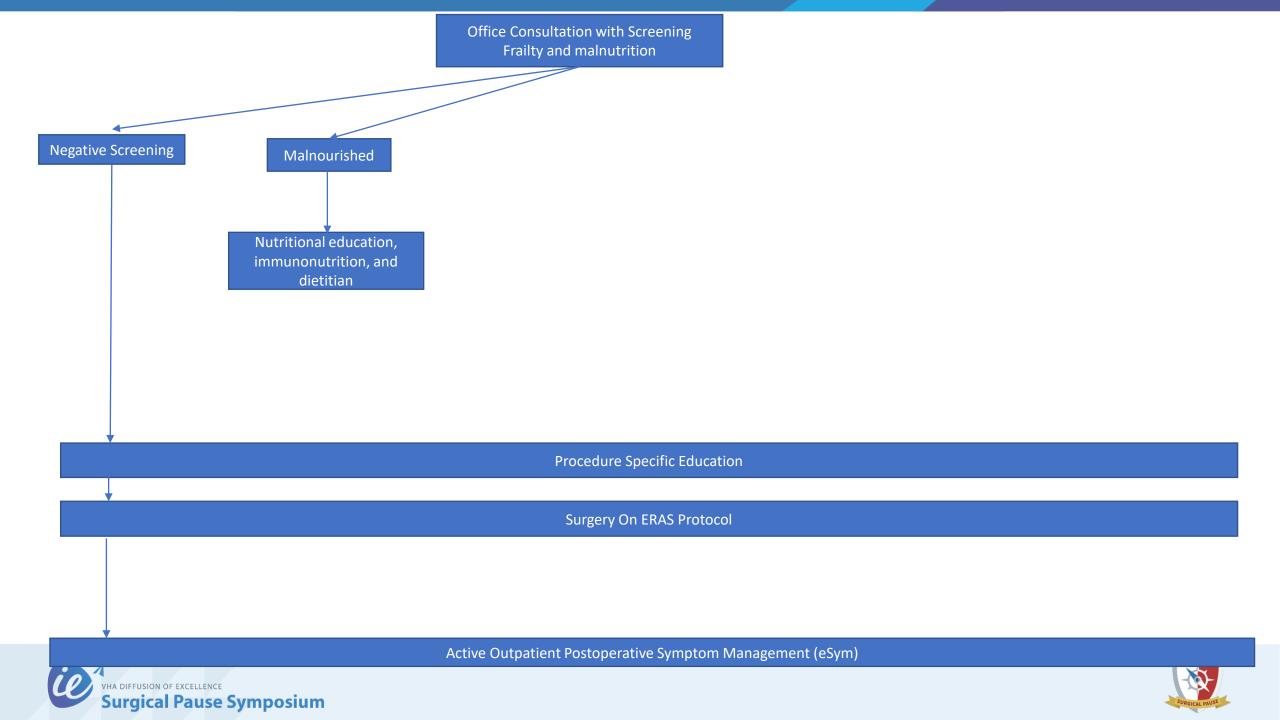












Malnutrition

- Patient education video and handout
 - High protein and complex carbohydrate
 - 20 gm supplement whey protein with exercis
 - Preop immuno-nutrition
- Referral to nutrition

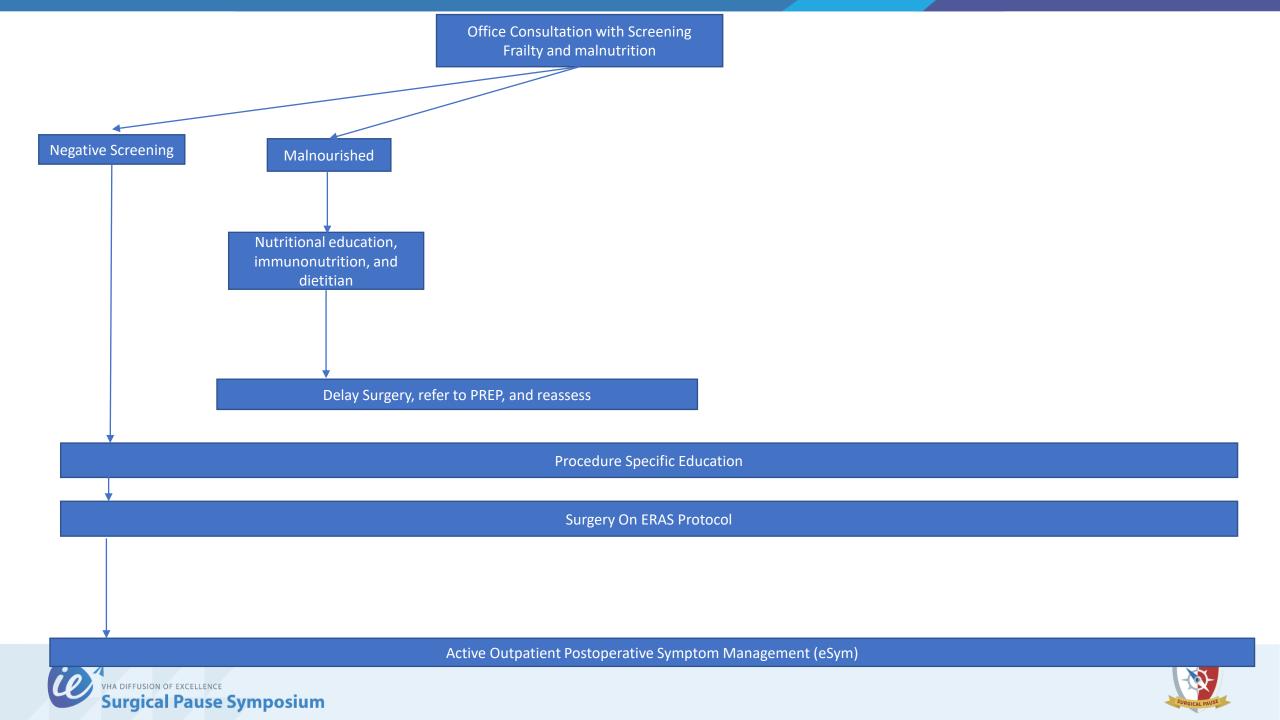


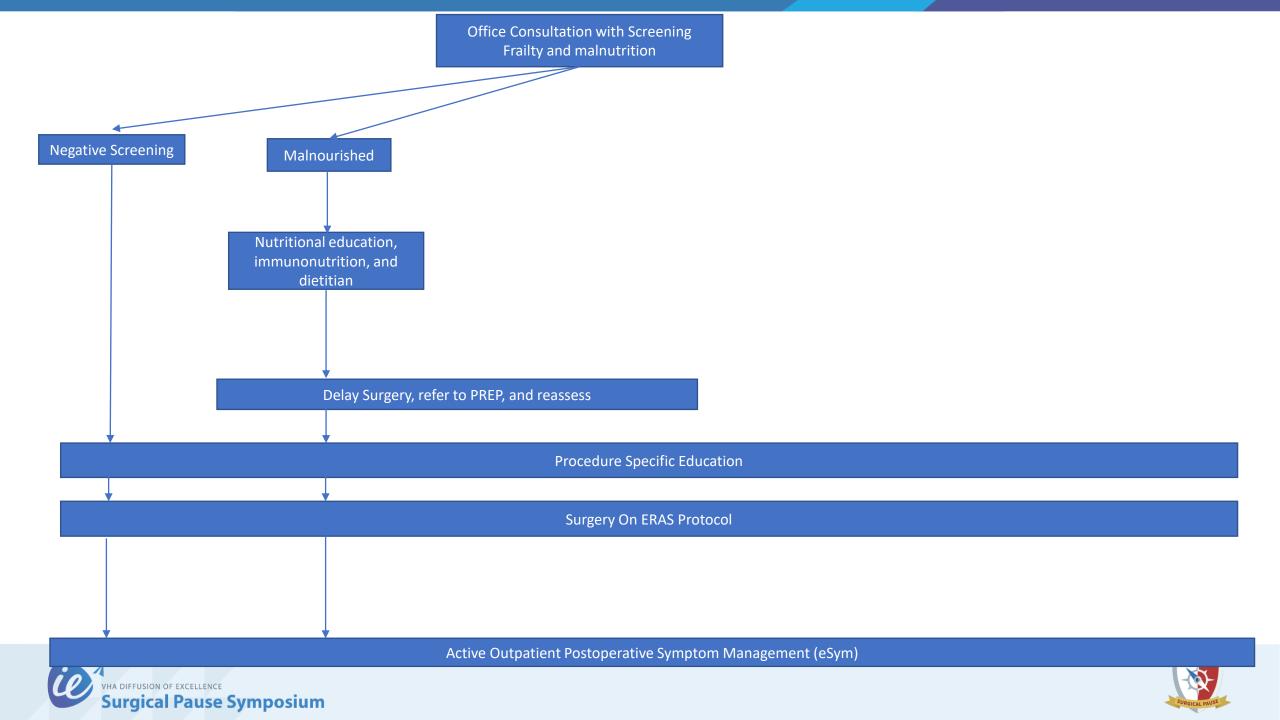
Getting Ready for Surgery Improving Nutrition Before Surgery

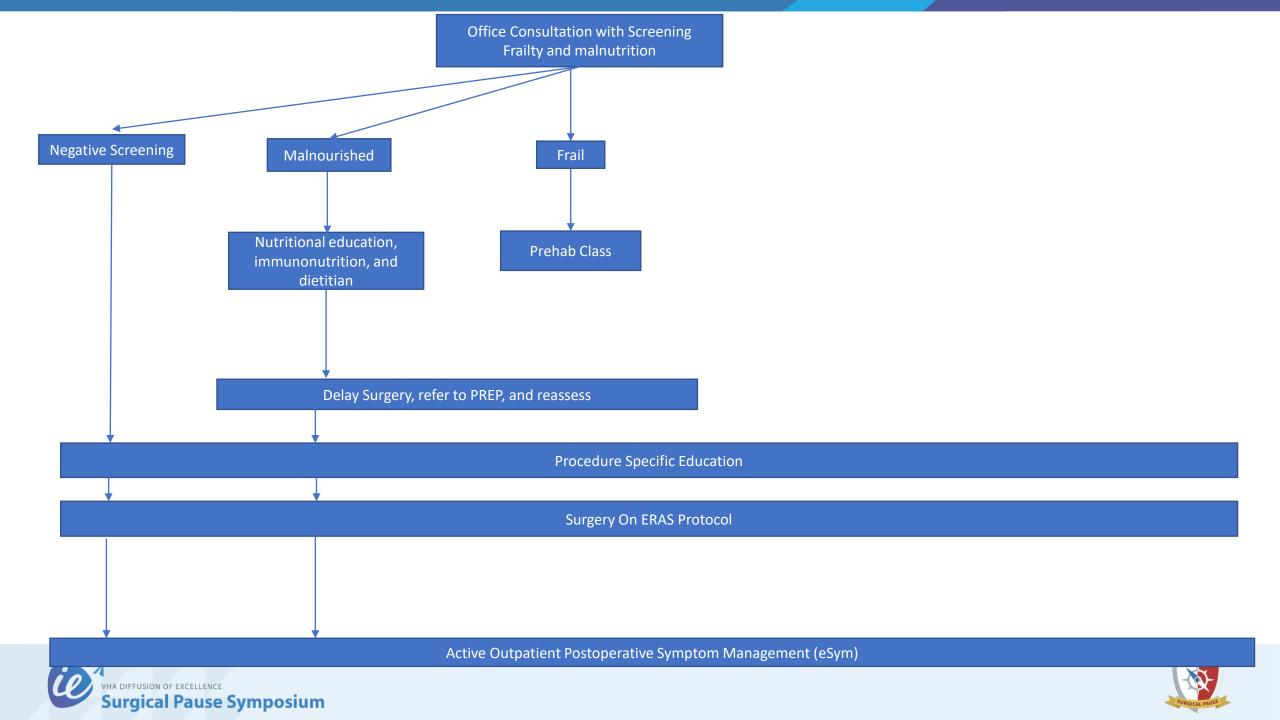












Frailty and Prehab

- Prehab class
 - Smoking and ETOH cessation
 - Home based physical prehab
 - Developed with Delphi Method
 - Onco-physical therapists
 - Pilot Project
 - Nutrition
 - Patient education video and handout



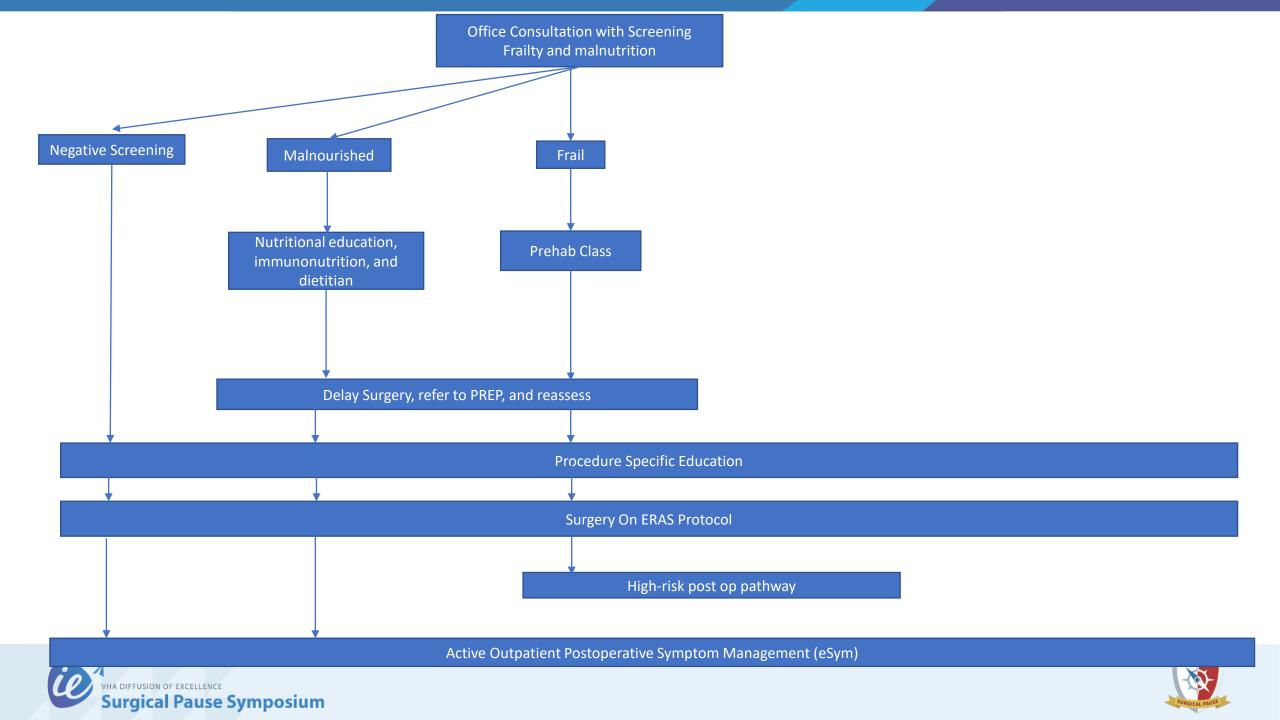
Prehab Exercise Program Introduction

Surgical Oncology









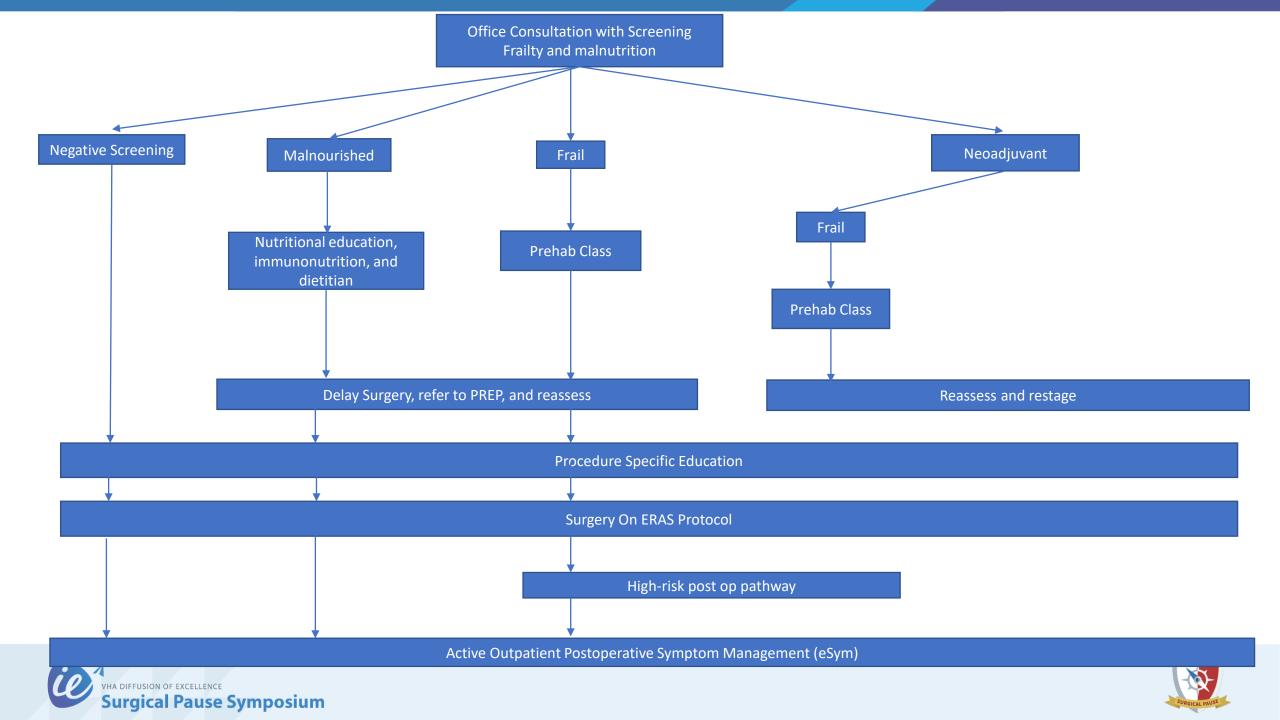
High-risk Postoperative Pathway

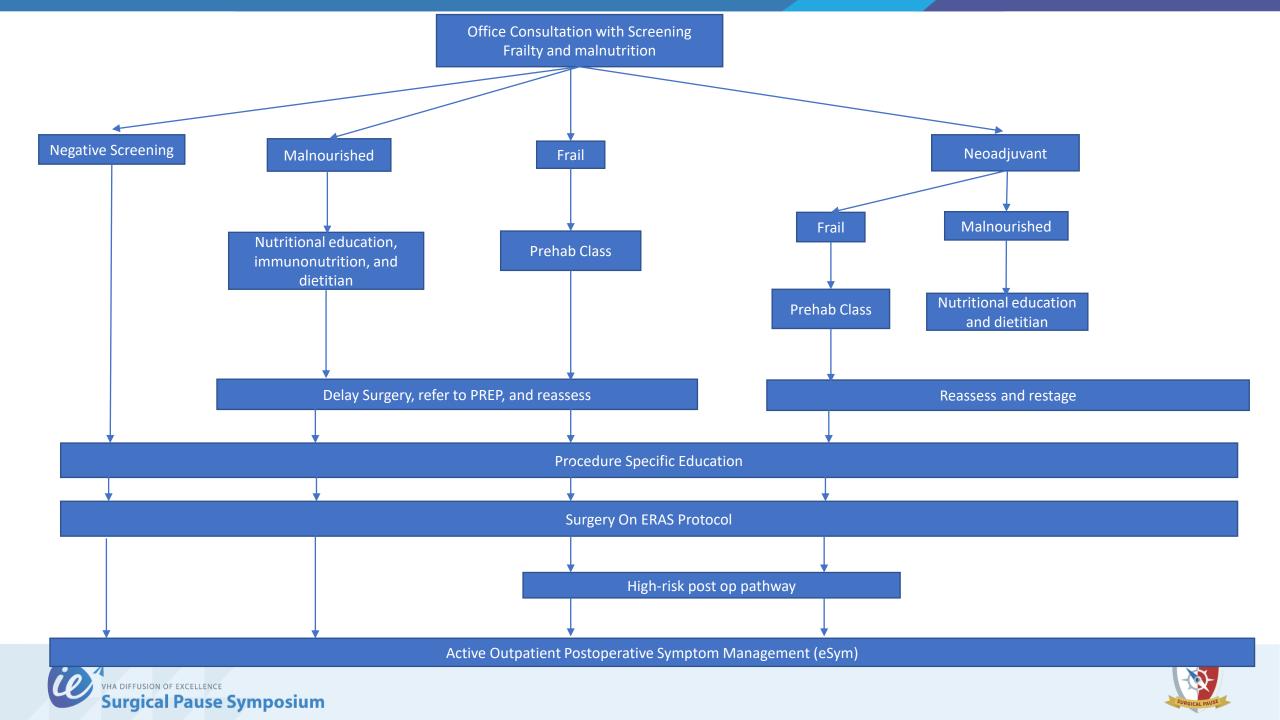
- Post operative delirium pathway
 - EPIC
- HELP
 - Hospital elder life program
 - Senior volunteer program
- Geriatric consult (?)
- EPIC pathway
 - Challenging

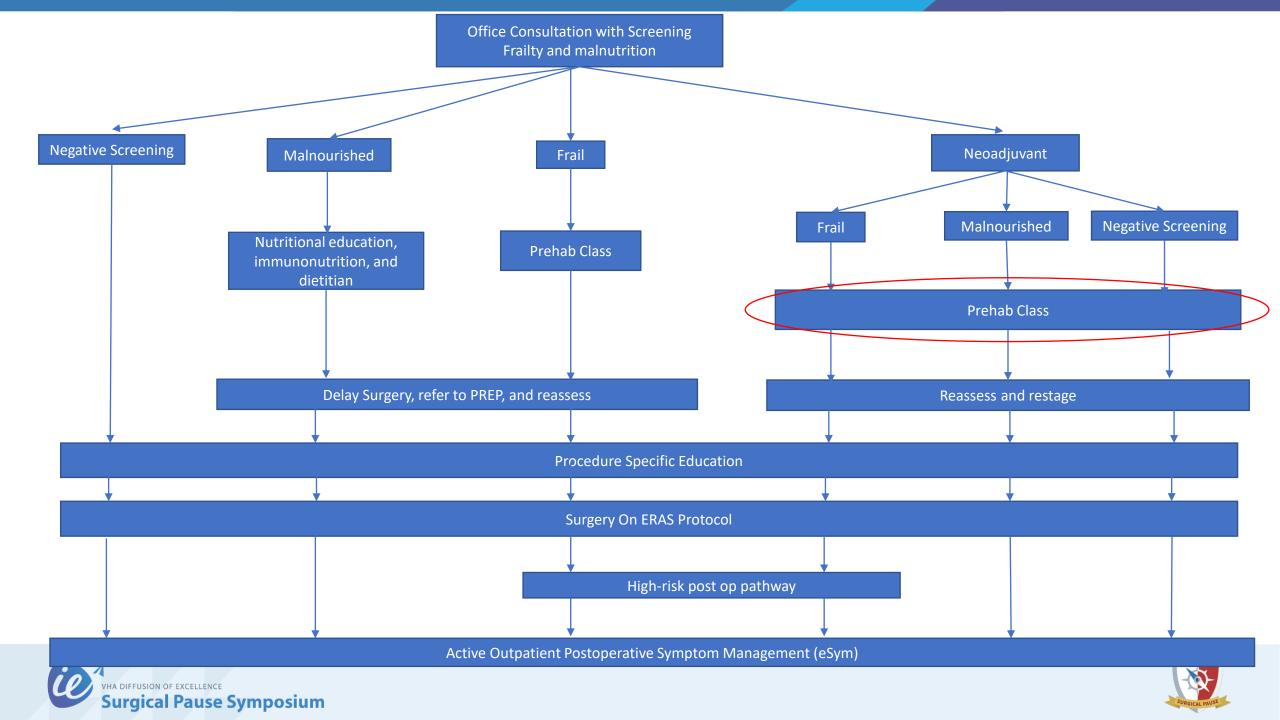












Frailty Cost: Economic Impact of Frailty in the Elective Surgical Patient

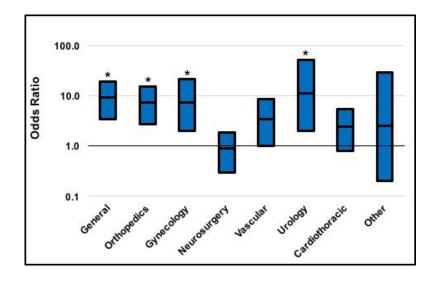


Justin G Wilkes, MD, Jessica L Evans, MS, B Stephen Prato, MS, Steven A Hess, MD, FACP, FACCP, Dougald C MacGillivray, MD, FACS, Timothy L Fitzgerald, MD, FACS

BACKOROLIND: Fruite in the surrical nations has been associated with increased morbidize magnifice and

- Frailty is an independent predictor of economic outcomes in elective surgery
 - Increased Cost
 - Decreased Net Income
- Multivariate analysis with inclusion of frailty, negates effect of age on these parameters

The Effect of Frailty on Net Income is variable by Service line for Inpatient Procedures







Association for Academic Surgery

Impact of malnutrition on gastrointestinal surgical patients

Catalina Mosquera, MD,^a Nicholas J. Koutlas, BS,^b Kimberly C. Edwards, RDN, LDN,^c Ashley Strickland, RDN, LDN, CNSC,^c

Nasreen A. Vohra, MD,^a Emmanuel E. Zervos, MD,^a and Timothy L. Fitzgerald, MD^{a,*}

 Nutritional status evaluation by registered dietitians using A.S.P.E.N/A.N.D criteria Well nourished vs. moderately/severely malnourished

• Malnutrition is associated to increase LOS and hospital cost

	Outcome	Nutritional status	Occurrence	Univariate, p value	Multivariate
	Severe complications	Well nourished Mod/sev malnourished	16% 30%	0.003	1.52 (0.18)
	Prolonged LOS	Well nourished Mod/sev malnourished	40.5% 62.3%	0.001	1.67(0.05)
	High hospital cost	Well nourished Mod/sev malnourished	43.8% 75.2%	<0.0001	2.58 (0.001)
	Readmission	Well nourished Mod/sev malnourished	16% 25.6%	0.045	1.31 (0.39)
	Mortality	Well nourished Mod/sev malnourished	2.3% 7.5%	0.021	2.18(0.2)





Timothy L. Fitzgerald

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Surgical Pause Symposium





TAKING IT TO THE NATION

Sandhya A. Lagoo-Deenadayalan Duke University and Durham VA HCS Durham, NC

June 2023



A 12 Year Journey

- POSH: Perioperative Optimization of Senior Health Clinic
- GSV: Geriatric Surgery Verification Program
- Taking it to the Nation
 - Interprofessional Care and Education
 - Standardization and Sustainability
 - A Stand against Ageism









Michael Lidsky, MD



Andrew Barbas, MD



Paul Speicher, MD



John Scarborough, MD



Rachel Rose Cohen

Major liver resection in elderly patients: a multi-institutional analysis. J Am Coll Surg 2011.

Comparison of the use of multi-modality therapy and outcomes between young and elderly patients undergoing surgical resection of pancreatic cancer. JAGS, 2012

Advanced age is an independent predictor for increased morbidity and mortality after emergent diverticulitis surgery. Surgery 2012

Failure-to-pursue rescue: explaining excess mortality in elderly emergency general surgical patients with preexisting "do-not-resuscitate" orders. Ann Surg. 2012

Expectations and outcomes in patients with do-not-resuscitate orders undergoing emergent surgical management of bowel obstruction. JAMA Surg. 2013

<u>The Impact of Functional Dependency on Outcomes After Complex General and Vascular Surgery</u>. Annals of Surgery, 2014.

Exploring predictors of complication in older surgical patients: Deficit Accumulation Index and the Braden Scale

JAGS, 2012







DUKE POSH - est. 2011

- Step 1: <u>Surgeons</u> refer older patients undergoing elective procedures
- Criteria: cognitive impairment, poor nutrition, multiple chronic conditions, functional dependency, impaired vision/hearing, polypharmacy,
- Step 2: Single visit, multidisciplinary, inter professional evaluation focused on identifying and mitigating risk factors for post-operative complications
- Step 3: <u>Post-operative geriatrics</u> <u>consult</u> for management of medical conditions, medications, pain, complications, and planning for post-hospital care

Preop assessments

Medical and social history Medications: Beers Criteria

Function—ADLs, IADLs
Mobility—Gait speed
Cognition—SLUMS
Mood—Koenig/PHQ2-9
Vision and hearing
Nutrition
Caregiver support

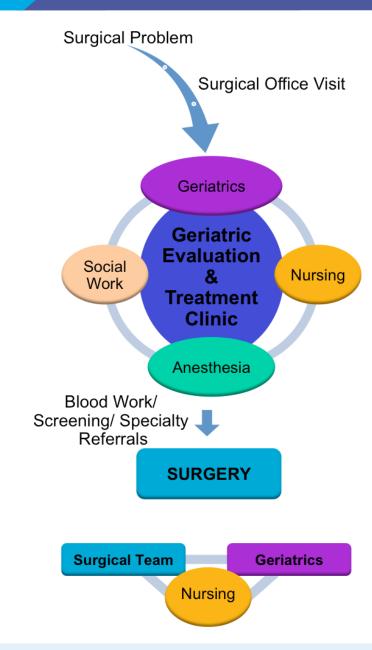
Goals and expectations

Preop Interventions

- Medical risk —CV, Pulm
- Prehabilitation
- Nutritional supplements
- Medication management
- Delirium prevention
- Advance directives
- Planning for transition and disposition

Post-operative

- Manage medical problems
- Manage medications
- Prevent and manage delirium
- Treat pain
- Promote mobility and nutrition
- Educate family and staff
- Ease transitions









VA POSH - est. 2015: Specialty Care Education Center of Excellence:

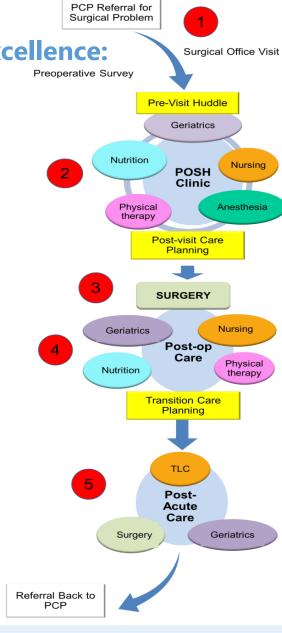


Pre-Op Clinic

- Pre-clinic conference (huddle hybrid model)
- Assessments
 - o All patients: Nursing, Geriatrics, Anesthesia, Surgery, Pharmacy
 - Select patients: PT/OT, Nutrition, SW, Chaplain, Psychiatry, Palliative Care
- Post-clinic care planning conference (hybrid model)
- Experiential Inter Professional Learning

Post-Op Geriatric Co-Management with Surgery











POSH: Innovative Elements & Value-based Care

Development and validation of machine learning models to identify high-risk surgical patients using automatically curated electronic health record data (Pythia): A retrospective, single-site study

Kristin M. Corey 616 *, Sehj Kashyap 16, Elizabeth Lorenzi 626, Sandhya A. Lagoo-Deenadayalan³, Katherine Heller 62, Krista Whalen¹, Suresh Balu 61, Mitchell T. Heflin⁴, Shelley R. McDonald 64, Madhav Swaminathan 65, Mark Sendak¹

PLOS Medicine | https://doi.org/10.1371/journal.pmed.1002701 November 27, 2018

- · Person-centered approach
- Multi-disciplinary, interprofessional teams
- Individualized risk assessment and optimization plans
- Care integrated across settings and systems
- Population-based care
- Interprofessional Education

Research

JAMA Surgery | Original Investigation

Association of Integrated Care Coordination With Postsurgical Outcomes in High-Risk Older Adults The Perioperative Optimization of Senior Health (POSH) Initiative

Shelley R. McDonald, DO, PhD; Mitchell T. Heflin, MD, MHS; Heather E. Whitson, MD, MHS; Thomas O. Dalton, MD; Michael E. Lidsky, MD; Phillip Liu, MD, MBA; Cornelia M. Poer, MSW, LCSW; Richard Sloane, MPH; Julie K. Thacker, MD; Heidi K. White, MD, MHS, MEd; Mamata Yanamadala, MBBS, MSc; Sandhya A. Lagoo-Deenadayalan, MD, PhD

JAMA Surgery, 2018;153(5):454

World J Surg (2021) 45:109–115 https://doi.org/10.1007/s00268-020-05772-z





Dhygiaal Aativity Tuadyawa Duan

Physical Activity Trackers: Promising Tools to Promote Resilience in Older Surgical Patients

Miriam C. Morey^{1,2,3*}, Kenneth M. Manning¹, Ying Guo^{3,4}, Shelley R. McDonald^{1,2,3}, Mitchell T. Heflin^{1,2,3}, Kathryn N. Porter Starr^{1,2,3}, Richard Sloane^{1,3}, Nancy L. Loyack⁶, Sandhya Lagoo-Deenadayalan^{3,5,6}

J Surg: JSUR-1156. DOI: 10.29011/2575-9760. 001156

JAm Geriatr Soc. 2018 March; 66(3): 584-589. doi:10.1111/jgs.15261.

Preoperative Cognitive Impairment as a Predictor of Postoperative Outcomes in a Collaborative Care Model

Kahli Zietlow, MD¹, Shelley R. McDonald, DO, PhD¹, Richard Sloane, MPH², Jeffrey Browndyke, PhD³, Sandhya Lagoo-Deenadayalan, MD, PhD⁴, and Mitchell T. Heflin, MD, MHS^{1,2}

Perioperative Optimization of Senior Health (POSH): A Descriptive Analysis of Cancelled Surgery

Kahli E. Zietlow¹ · Serena P. Wong² · Shelley R. McDonald² · Cathleen Colón-Emeric² · Christy Cassas² · Sandhya Lagoo-Deenadayalan³ · Mitchell T. Heflin²

Delaying Elective Surgery in Geriatric Patients: An Opportunity for Preoperative Optimization

Serena P. Wong, DO,*† Kahli M. Zietlow, MD,*† Shelley R. McDonald, DO, PhD,*† Atilio Barbeito, MD,‡ Cathleen S. Colon-Emeric, MD,*† Sandhya A. Lagoo-Deenadayalan, MD, PhD,†§ Nancy Loyack, DNP, FNP-BC,† and Mitchell T. Laglia, MD, MLS**

2019 International Anesthesia Research Society.

Geriatric Preoperative Optimization: A Review



Kahli E. Zietlow, MD, ^a Serena Wong, MD, ^b Mitchell T. Heflin, MD, ^{b,c} Shelley R. McDonald, DO, ^{b,c} Robert Sickeler, MD, Michael Devinney, MD, PhD, ^e Jeanna Blitz, MD, ^e Sandhya Lagoo-Deenadayalan, MD, PhD, ^f Miles Berger, MD, PhD^e

^aDivision of Geriatrics and Palliative Medicine, Department of Medicine, Michigan Medicine, Ann Arbor; ^bDivision of Geriatrics, Department of Medicine, Duke Health, Durham, NC; ^cGeriatric Research Education and Clinical Center, Durham Veterans Affairs Medical Center, Durham, NC; ^dDepartment of Anesthesiology, Stamford Hospital, Conn; ^eDepartment of Anesthesiology, Duke University School of Medicine, Durham, NC; ^fDepartment of Surgery, Duke Health, Durham, NC.

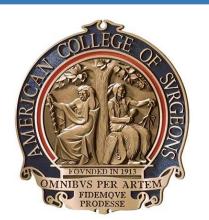
The American Journal of Medicine (2022) 135:39-48





How can we make this the standard of care for all older adults undergoing surgery?







GERIATRIC SURGERY VERIFICATION

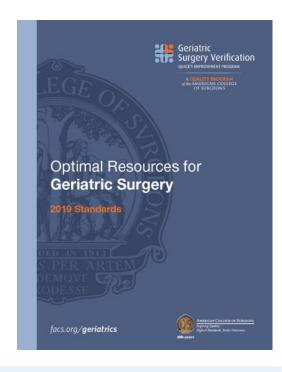
FOUR CARE DOMAINS

- Goals of Care and Decision Making
- Cognition Screening and Delirium
- Maintenance of Function and Mobility
- Nutrition and Hydration Optimization

And FOUR STAKEHOLDERS

- Patients
- Family and caregivers
- Providers
- Health system









Is this work sustainable and financially feasible?



Rocky Mountain Regional VA – GSV Level 1



"Patients cared for by the GSV Program had a reduced postoperative length of stay (median 4 days vs. 5 days, p< 0.01; mean 5.4 days vs. 8.8 days, p< 0.01); Independent of age, operative time, and comorbidities."

JOHN HOPKINS UNIVERSITY SCHOOL OF MEDICINE

Early Outcomes following Implementation of a Multispecialty Geriatric Surgery Pathway

Ehrlich, April L. MD^{*,}; Owodunni, Oluwafemi P. MD, MPH^{*,}; Mostales, Joshua C. BS^{*}; Qin, Caroline Xu BS^{*}; Hadvani, Priyanka J. BS, MSc^{*}; Sirisegaram, Luxey BSc, MD, FRCPC^{*}; Bettick, Dianne MSN, CNS, RN^{*}; Gearhart, Susan L. MD, FACS, FASCRS, MEHP^{*,}

*Johns Hopkins University School of Medicine

Annals of Surgery: July 15, 2022

- Total group (n = 533)
 GSV patients showed decreased risk of
 Loss of Independence, OR 0.26, p< 0.001 and
 major complications, OR 0.63, p< 0.001.
- Frail group alone (n = 154) GSV patients showed a decreased risk for Loss of Independence, OR 0.30, p< 0.001, major complications, OR 0.31, p<0.001, and length of stay, OR 0.97, p< 0.001.</p>

> Ann Surg. 2023 May 19. doi: 10.1097/SLA.00000000005902. Online ahead of print.

Implementation of a Multi-specialty Geriatric Surgery Pathway Reduces Inpatient Cost for Frail Patients

April L Ehrlich ^{1 2}, Oluwafemi P Owodunni ³, Joshua C Mostales ¹, Jonthan Efron ^{3 4}, John Hundt ^{3 4}, Tom Magnuson ³, Susan L Gearhart ³

- Total (n = 460)
 - Pre GSP Cohort (295)
 - GSP Cohort (165)
- The total mean cost of health care services during hospitalization was significantly lower in the cohort in the geriatric surgery pathway (\$23,361 ± \$1110) as compared to the precohort (\$25,452 ± \$1723), p< 0.001







DUKE CENTER FOR GERIATRIC SURGERY

Committed to improving outcomes in older adults after surgery Clinical: Perioperative Optimization of Senior Health (POSH) Clinic *Est: 2011*

Research: Perioperative Aging Research Infrastructure; DCGS Scholar's Program

Educational: Executive Leadership Immersion Training in Eldercare (ELITE)

Hospital Based Quality Program: Geriatric Surgery Verification (GSV) Program

Duke University Hospital Duke Raleigh Hospital Duke Regional Hospital Durham VA HCS

Collaboration with Duke **Anesthesiology** (PASS Clinic)





- Decreased length of stay
- Decreased readmissions
- Fewer complications
- Increased discharge to home with self care



American College of Surgeons

AREAS of RESEARCH



Malnutrition and **Postoperative Outcomes**

Kathryn Starr Shelley McDonald



abuse

Delirium Risk Evaluation and Management

Jeffrey Browndyle, Atilio Barbeito, Mitch Heflin



Transitions

Perioperative Remote Patient Monitoring with Activity Trackers for Prehabilitation

Dan Blazer, Juliessa Pavon, Shellev McDonald, Sandhya Lagoo



Perioperative Risk Optimization with the **Pythion Risk Calculator**

Sandhya Lagoo, Hadiza Kazaure, Shelley McDonald, Mark Sendak, Suresh Balu



Biomarkers of Aging 1000 Patient project

Daniel Parker, Shelley Hwang, Sandhya Lagoo, Cathleen Colon-Emeric, Heather Whitson



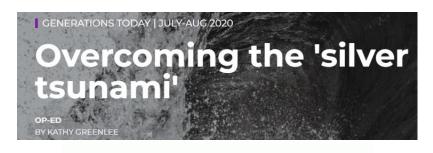
Patient Reported Outcome Measures

Theresa Coles, Shelley McDonald













Ingenuity



Concepts and ideas included in this frame element:

- Americans are problem-solvers. When we see an opportunity, we figure out how to seize it—and when something isn't working, we rethink our approach.
- Replacing outdated practices with new, smarter ways of doing things is the key to our nation's ingenuity.
- As Americans live longer and healthier lives, this presents new opportunities for our communities. It's up to us to figure out how to make the most of them.
- As Americans live longer lives, this also presents new problems. Fortunately, we have
 a long tradition of finding innovative solutions to challenges. As a nation of problemsolvers, we need to tap into our ingenuity to figure out better ways to [insert your issue/
 idea/solution].
- Let's try out new ideas and innovative approaches to improve how our society supports older people and responds to aging.





Organized around the peri-operative period Care delivered by a multidisciplinary team Providers will be part of an organizational unit The team will take full responsibility for care of the patient Patient education, engagement and follow up are integrated into care The Unit will have a single administrative and scheduling structure The team will measures outcomes, costs and processes



Matt Incovaia



Marc Pepin



Carrie Frede



Jeffrey Browndyke





Dan Blazer, III



Mamata Yanamadala





Shelley McDonald



Kathryn Porter Starr



Deni Kois



Letha Joseph



Hannah Barrett



Atilio Barbeito



Rebecca Schroeder



Gail Bradley







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Surgical Pause Symposium





Translating Surgical Frailty Research into Federal Policy

Tej D. Azad MD, MS
CMS Fellow, Center for Clinical Standards & Quality
Centers for Medicare & Medicaid Services



Disclaimer

This presentation was prepared as a tool to assist providers and is not intended to grant rights or impose obligations. Although every reasonable effort has been made to assure the accuracy of the information within these pages, the ultimate responsibility for the correct submission of claims and response to any remittance advice lies with the provider of services.

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No financial conflicts to disclose















"The degree to which health services for individuals and populations increase the likelihood of desired health outcomes and are consistent with current professional knowledge."

Institute of Medicine, NEJM 1990





Purpose of quality measures

To promote quality and reduce waste in healthcare

To improve decision-making





Types of quality measures

Process	Aspirin on arrival for acute MI
Outcome	30-day mortality
Cost	Medicare spending per beneficiary
Patient-reported outcome	Change in functional status after knee replacement
Structural	Use of electronic health record





Anatomy of a quality measure

Quality Measure for Controlling High Blood Pressure

Patients with adequately controlled blood pressure.

Patients 18-85 years old with a high blood pressure diagnosis in the measurement period.

Any patients who are receiving hospice care; diagnosed or receiving certain treatments for kidney disease; pregnant (or were recently); >65 years old and living in certain types of special needs or long-term care facilities; age 66-80 with recent history of frailty and dementia medication or recent history of frailty and serious medical illness/treatment; or >80 years old with evidence of frailty.

% of patients
(ages 18-85) with
adequately
controlled blood
pressure





Developing a quality measure











CONCEPTUALIZATION

SPECIFICATION

TESTING

IMPLEMENTATION

EVALUATION





Developing a quality measure







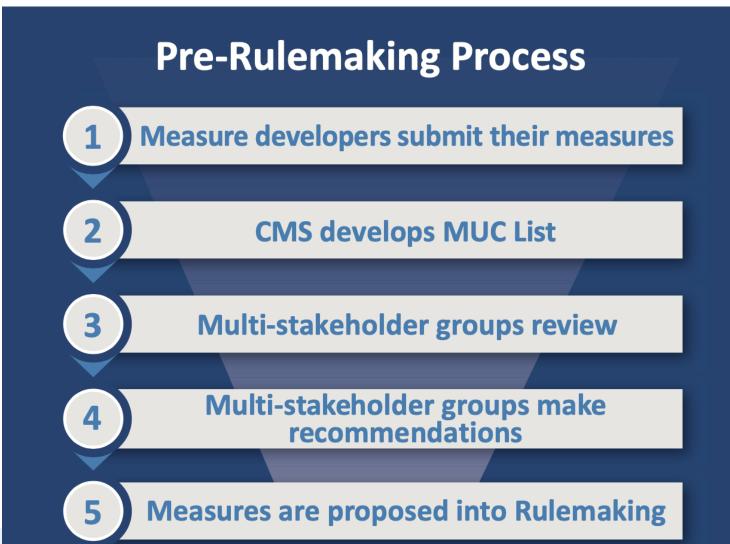
What makes a good quality measure?

- High priority area of need
- Prioritizes outcomes in a patient-centered way
- Definitive end goal that the measure will improve
- Specific to intended use (facility versus clinician)
- Data is available and collection is balanced with burden
- Improvement activities are available to improve performance
- Measure allows performance comparison between groups





What happens after a measure is submitted?







Federal Rulemaking

- **Proposed rules**: CMS writes the proposed rules and publishes them in the Federal Register.
 - A proposed rule is generally available for public comment for 60 days.
- Final rules: CMS considers the received comments and publishes the final rules in the Federal Register.





Taking a step back

Mission

To achieve optimal health and well-being for all individuals.

Vision

CMS, a trusted partner, is shaping a resilient, high-value American health care system that delivers high-quality, safe, and equitable care for all.

CMS NATIONAL QUALITY STRATEGY

CMS National Quality Strategy, April 2023





CMS National Quality Strategy Goals

The Eight Goals of the CMS National Quality Strategy are Organized into Four Priority Areas:



Equity

Advance health equity and whole-person care



Engagement

Engage individuals and communities to become partners in their care



Safety

Achieve zero preventable harm



Resiliency

Enable a responsive and resilient health care system to improve quality



Outcomes

Improve quality and health outcomes across the care journey



Alignment

Align and coordinate across programs and care settings



Interoperability

Accelerate and support the transition to a digital and data-driven health care system



Scientific Advancement

Transform health care using science, analytics, and technology CMS National Quality Strategy, April 2023







Thank you!

Tej D. Azad MD, MS

CMS Fellow, Center for Clinical Standards & Quality

Centers for Medicare & Medicaid Services





Surgical Pause Symposium





Surgical Pause: Taking it to the Nation

CMS Policy Levers

Shari M Ling, MD
Deputy Chief Medical Officer
Centers for Medicare & Medicaid Services

June 22, 2023







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Centers for Medicare and Medicaid Services (CMS)

- As the largest single purchaser of health care dollars, Medicare plays a key role in transitioning our health care system away from fee-for-service and towards value-based care.
- CMS is the largest purchaser of health care in the world
- CMS programs provide health care coverage to over 130 million people, or 1 of every 3 Americans
- In 2021, almost 64 million people are enrolled in Medicare, with nearly 75 million enrolled in Medicaid
- More than 12 million people are enrolled in both programs, and these individuals have very high rates of chronic illness; most with multiple chronic conditions
- Most Medicare beneficiaries over 80% are over age 65
- 55% of the Medicare beneficiaries are women
- Some people come into Medicare first, typically through age, and others become beneficiaries because of disability or other health status (e.g. renal disease)
- Beneficiaries with Medicaid or no supplemental coverage were more likely to be Black, covered by Medicare based on disability, and have functional limitations

Medicare Beneficiary Enrollment Trends and Demographic Characteristics







Vision: What's to Come Over the Next 10 Years



A HEALTH SYSTEM THAT ACHIEVES EQUITABLE OUTCOMES
THROUGH HIGH QUALITY, AFFORDABLE, PERSON-CENTERED CARE

















CMS Strategic Pillars

ADVANCE EQUITY

Advance health
equity by addressing
the health
disparities that
underlie our health
system

EXPAND ACCESS

Build on the Affordable Care Act and expand access to quality, affordable health coverage and care

ENGAGE PARTNERS

Engage our partners and the communities we serve throughout the policymaking and implementation process

DRIVE INNOVATION

Drive Innovation to tackle our health system challenges and promote value- based, person- centered care

PROTECT PROGRAMS

Protect our programs' sustainability for future generations by serving as a responsible steward of public funds

FOSTER EXCELLENCE

Foster a positive and inclusive workplace and workforce, and promote excellence in all aspects of CMS's operations











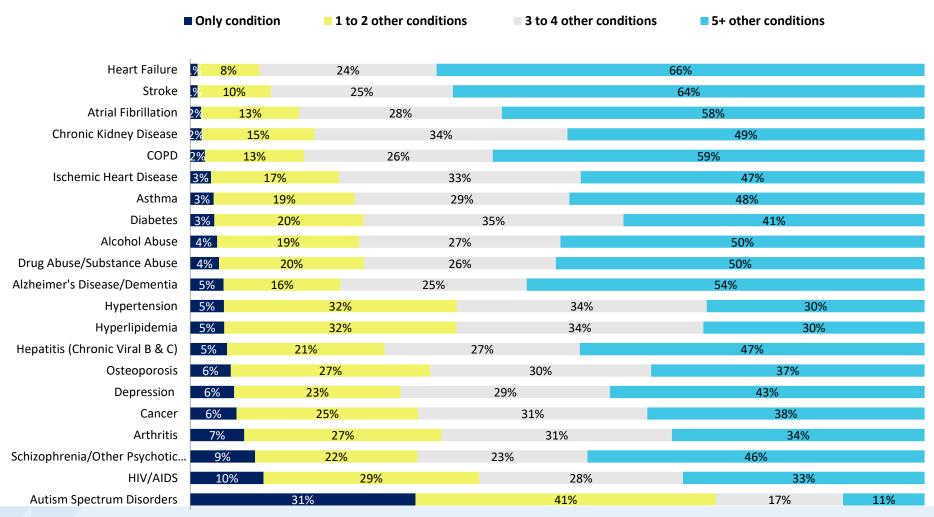








Percentage of Medicare FFS Beneficiaries with 21 Selected Chronic Conditions: 2021









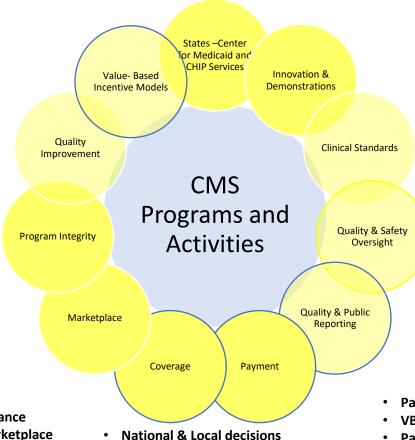
Overall CMS Programs & Activities

- - Innovation Accelerator Program

- Advanced Alternative payment models
- ACOs, PCMH, Bundles
- Multi-payer State agreements
- **Prevention and Population Health**
- **Rapid Cycle Evaluation**
- **Quality Improvement Organizations**
- **Hospital Innovation & Improvement** Networks
 - Provider Enrollment
 - Fraud, Waste & Abuse Prevention & Detection
 - Medical Review
 - Audits and Investigations

Center for Consumer Information and Insurance Oversight (CCIIO); Marketplace

- CMCS 1115 Waivers and demonstrations
- CMMI model tests



Mechanisms to support innovation

(CED, parallel review, other)

- **Hospital Inpatient including IRFs**
- **Hospital Outpatient**
- In-patient psychiatric hospitals
- **Cancer hospitals**
- **Nursing homes**
- **Home Health Agencies**
- **Long-term Care Acute Hospitals**
- In-patient rehabilitation facilities
- Hospices
 - CLIA
 - **Target surveys**
 - **Quality Assurance Performance Improvement**
- Hospitals, Home Health Agencies, Hospices, ESRD facilities, Marketplace, Plans
- Parts A, B, C, D
- VBP hospitals, SNF, HHA, ESRD
- Payment adjustments HAC, hospital RRP
- Physician Quality Payment Program (QPP)







How are we defining value in this strategy?

Value for all people with Medicare.









CMS National Quality Strategy Goals



Embed Quality Across the Care Journey



Embrace the Digital Age



Advance Health Equity & Whole-Person Care



Strengthen Resilience in the Health Care System



Promote Safety to Achieve Zero Preventable Harm



Incentivize Scientific Innovation, Advanced Analytics & Technology



Foster Engagement to Improve Quality & Build Trust



Increase Alignment to Promote Seamless, Coordinated Services & Support







Drivers of change

Assessment



Highest-Quality, Best-Value, and Patient-Centered Care within a Resilient System framework







Elevator: Quality improvement





Assessment: Quality measures

Minimum for all individuals



Conditions of Participation

Survey and enforcement







Promote Safety to Achieve Zero Preventable Harm



Strive toward a goal of no preventable harm

- Commit to national goal of no preventable harm
- Encourage organizations to deeply embed, implement and sustain best practices of safety to create more durable and resilient safety systems
- Engage individuals in safety reporting, review of their information, communication
- Support safety through CMS levers of Conditions of Participation, survey and certification, and quality improvement actions
- Partnerships: National Action Plan to Advance Patient Safety 2020 (IHI, AHRQ)







Medicare Coverage Construct: Social Security Act 1862(a)(1)

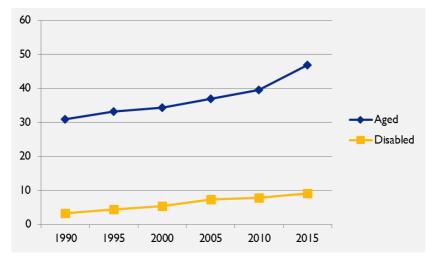
Reasonable and Necessary

Notwithstanding any other provision of this title, **no payment may be made** under part A or part B for any expenses incurred for items or services -

- (A) which, ... are <u>not reasonable and necessary</u> for the diagnosis or treatment of illness or injury or to improve the functioning of a malformed body member, ...
- (E) in the case of research conducted pursuant to §1142, which is <u>not reasonable and necessary</u> to carry out the purposes of that section, ...

Defined Benefit Program

- Beneficiaries
 - Age ≥ 65 years
 - Disabled individuals
 - End stage renal disease
- Providers
- Settings







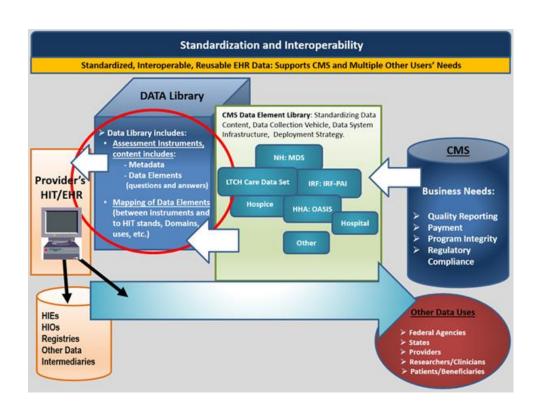
IMPACT Act Measure Domains

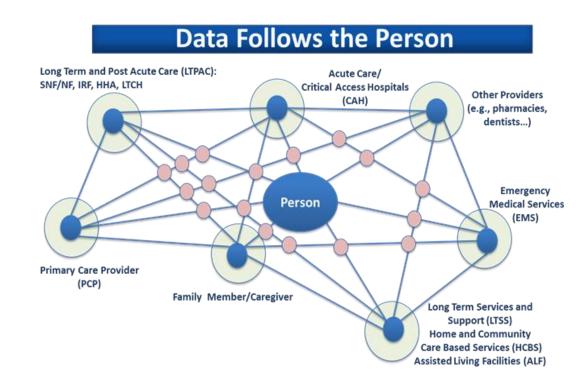
Measure Domain	Measure Name
Functional Status	Application of Percent of LTCH Patients with an Admission and Discharge Functional Assessment and a Care Plan That Addresses Function (NQF #2631)
Skin Integrity	Changes in Skin Integrity Post-Acute Care: Pressure Ulcer/Injury
Medication Reconciliation	Drug Regimen Review Conducted with Follow-Up for Identified Issues-Post Acute Care (PAC)
Incidence of Major Falls	Application of Percent of Residents Experiencing One or More Falls with Major Injury (Long Stay) (NQF #0674)
Transfer of Health Information	Transfer of Health Information to Provider – Post-Acute Care Transfer of Health Information to Patient – Post-Acute Care
Medicare Spending Per Beneficiary	Medicare Spending Per Beneficiary-Post Acute Care (PAC)
Discharge to Community	Discharge to Community-Post Acute Care (PAC)
Potentially Preventable Hospital Readmissions	Potentially Preventable 30-Day Post-Discharge Readmission Measure





The CMS Data Element Library: Improving Medicare Post-Acute Care Transformation (IMPACT) Act of 2014





FUNCTION - MOBILITY, SELF-CARE, COGNITION, SYMPTOMS, CARE PLANS

Data Element Library (DEL)





Thank You!

Shari Ling, MD

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